



# 1st Half 2024 Investor Presentation

Saudi Reinsurance Company

TASI 8200 RIC 8200.SE ISIN SA1210540419 Saudi Re IR App :



Android



## Value Drivers 1H 2024 At A Glance



#### **NET PROFIT**

1H 2024 ↑ 6%

SR 75 million

1H 2023 – SR 71 million

#### **GROSS WRITTEN PREMIUM**

1H 2024 ↑ 19%

SR 1.46 billion

1H 2023 – SR 1.21billion

#### **REINSURANCE REVENUE**

1H 2024 ↑ 68%

SR 482.69 million

1H 2023 – SR 286.63 million

#### **REINSURANCE SERVICE RESULTS**

1H 2024 ↑ 20%

SR 87.08 million

1H 2023 – SR 72.59 million

#### **TOTAL ASSETS**

1H 2024 **♦** 2% SR 2,522 million 1H 2023 – SR 2,577 million

#### **ROE (last 12 months)**

#### **COMBINED RATIO**

#### **INTERNATIONAL BUSINESS**

**40+ Countries 1H 2024 51%**1H 2023 – 51%

#### **SHAREHOLDERS' EQUITY**

1H 2024 ↑ 11%

SR 1,216 million

1H 2023 – SR 1,094 million

#### **EARNINGS PER SHARE**

1H 2024 ↑ 6% SR 0.84 1H 2023 – SR 0.80

#### **CREDIT RATING**

A- S&P, Stable
A3 Moody's, Positive

#### **INESTMENT INCOME**

1H 2024 ↑ 13% SR 27.59 million

1H 2023 – SR 24.50 million

# Positive Progress of PIF & PHBL Transaction

Öalel Saudi Re

Support the Company's growth and strengthen its financial position

| PIF Transaction                                                                                                                                                                                                                    | Probitas Divestment                                                                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ■ The PIF is to subscribe to new cash shares representing a significant minority in Saudi Re, issued by way of capital increase with suspension of preemptive rights of the current shareholders, for a price of SAR 16 per share. | <ul> <li>Signed an SPA to sell remaining share of Saudi Re.</li> <li>Consideration of GBP 120 M.</li> <li>Renewed underwriting contract at SR 137 M.</li> <li>Deal value at 6x initial investment in 2017.</li> <li>IRR 29%</li> </ul> |
| <ul> <li>Additional capital support.</li> <li>Strategic growth enablement.</li> </ul>                                                                                                                                              | <ul> <li>Opportunity to redirect proceeds towards other growth opportunities<br/>and capitalize on favorable market conditions.</li> </ul>                                                                                             |

# Strategic Partnership with PIF:

25th Dec

2023



#### Initial non-binding MoU with PIF

- MoU Duration: 3 months
- PIF Investment: Subscription to new shares in Saudi Re, representing a significant minority stake.
- Capital Increase: Shares issued through capital increase with preemptive rights suspended.
- Subscription Price: SAR 16/share

#### Signing of a SSA with PIF

- New Capital: Increased from SAR 891m to SAR 1.158bn through the issuance of 26.73m new shares.
- Share Details: Each share is valued at SAR 10, with the new shares representing 30% of the current capital.
- Subscription Value: Total subscription amount is SAR 427.68m.PIF Ownership: Post-increase, PIF will hold 23.08% of the company's capital.
- Regulatory Approval: Subject to approval by the Insurance Authority and the Capital Market Authority.

**Capital Market Authority:**Submitted application for the capital increase

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17<sup>th</sup> Jul 2024

7<sup>th</sup> Oct 2023

#### MoU extension with PIF

- Extension Period: 6 months
- Conditions: Continued under the same terms and conditions as before

7<sup>th</sup> Jul 2024

Insurance Authority: Approval granted for the capital increase. 18<sup>th</sup> Aug 2024

### Sale of Saudi Re Share in Probitas at GBP 123 M, 6x Return on Initial Investment

**Enabling Development of New Growth Opportunities** 



#### **Deal Summary Deal Value** Sale of 49.9% of Saudi Re's share, including management's stake, to Aviva Shareholder value created: Insurance Limited. 6x Return on initial investment since 2017 - **IRR**: 29% Deal Value: GBP 123m. Enhanced BVPS for 2023: From 12.87 to an estimated 16.84 (31%) Proceeds: To be accounted for in Q3 2024. Growth Opportunity: **2024 Quota Share Contract**: Valued at SAR 135m. Proceeds to be redirected towards developing local and international markets, with an underwriting capacity increase of 1 Strategic Alignment: Support the Company's growth and strengthen its to 1.2x of proceeds over the next two years. financial position. Strategic Development: Investment in Probitas has supported Saudi Re's growth and profitability over the last 6 years, reaching its full potential. International Experience: Developed expertise in international investment and gained a strong understanding of Lloyd's market dynamics.



2028 Strategy

6

# 2028 Strategy & Sustainable Performance



| Strategy                                                                                                                                                                                                                                                                                  | Sustainable Performance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul> <li>Developed a new Strategy Towards 2028, in light of the recent developments.</li> <li>Clear roadmap for growth and long-term value creation.</li> <li>Focus on leveraging advantage in the domestic market while upholding diversification into international markets.</li> </ul> | <ul> <li>Demonstrating robust growth, GWP recorded a 16% 5-year CAGR, reaching SAR 1.46 billion in the first half of 2024 passing 2023 GWP.</li> <li>A robust financial foundation and an exceptional credit rating set the stage for sustained growth and long-term success.</li> <li>Enhanced investment performance shines through, with investment income soaring to SAR 27.59 million, up from SAR 24.5 million during the same period last year.</li> <li>Shareholders equity have reached SAR 1.216 Bn., and total Assets of SAR 2.522 Bn.</li> <li>Earnings per share for 6 months period reached SAR 0.84 up from SAR 0.80 same period 2023.</li> </ul> |
| Clear roadmap and plan to grow Saudi Re and unlock potential locally and internationally.                                                                                                                                                                                                 | <ul> <li>A proven track record of consistently achieving sustainable performance<br/>and driving substantial value creation, setting a new standard for<br/>excellence.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

# **Strategy Towards 2028**



To evolve into a large and diversified reinsurer contributing to the growth of our economy aiming to be ranked among the top 50 global reinsurers

Vision

Maintaining a
well-balanced portfolio
with healthy
composition of local
and international
business by:

- Becoming a prominent exporter of reinsurance capacity through the prudent underwriting of international risks
- Harnessing existing global reach to advance into new markets and vital capabilities

Capitalizing on the growth potential of the Saudi economy and leveraging our advantageous presence in the Kingdom to:

- Supporting Saudi vision 2030, strengthening and de-risking businesses and key projects in KSA
- Play an anchor role in increased domestic market retention and absorption of risks
- Drive innovation to better capture new and emerging risks
- Aiming to grow the book of business by 2.5x
- Investment Assets would continue to grow in line with business growth and provide top quartile performance relative to peers.

# Sustainable Track Record of Profitable Growth







# Financial Performance

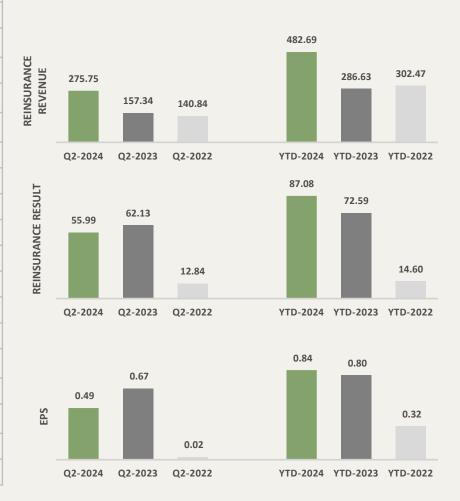
#### **Income Statement**

#### SAR Million

| Income Statement                                 | Q2-24   | Q2-23  | %     |
|--------------------------------------------------|---------|--------|-------|
| Reinsurance revenue                              | 275.75  | 157.34 | 75%   |
| Reinsurance expenses                             | -176.88 | -49.03 | 261%  |
| Net income / (expenses) from retrocession        | -42.88  | -46.18 | -7%   |
| Reinsurance service result                       | 55.99   | 62.13  | -10%  |
| Net finance (expense) / income from reinsurance  | -4.01   | -48.25 | -92%  |
| Net finance income / (expense) from retrocession | -0.53   | 30.17  |       |
| Net financial result                             | -4.54   | -18.08 | -75%  |
| Net investment income                            | 9.25    | 13.37  | -30%  |
| Other finance costs                              | -0.44   | -0.40  | 9%    |
| Share of profit of Probitas                      | 0.00    | 21.26  | -100% |
| Other Income                                     | 2.15    | 1.87   | 15%   |
| Other operating expenses                         | -4.84   | -10.11 | -52%  |
| Net Income before surplus, Zakat and Tax         | 57.58   | 69.94  | -18%  |
| Surplus                                          | -5.32   | -4.00  | 33%   |
| Net income for the year before zakat and tax     | 52.25   | 66.02  | -21%  |
| Zakat & Tax                                      | -8.77   | -6.06  | 45%   |
| Net income for the period after zakat and tax    | 43.48   | 59.96  | -27%  |
| EPS                                              | 0.49    | 0.67   | -27%  |
| Total comprehensive income for the year          | 37.00   | 65.82  | -44%  |

| 1H-24   | 1H-23   | %    |
|---------|---------|------|
| 482.69  | 286.63  | 68%  |
| -296.19 | -173.54 | 71%  |
| -99.42  | -40.50  | 146% |
| 87.08   | 72.59   | 20%  |
| -18.30  | -57.07  | -68% |
| 6.90    | 30.39   | -77% |
| -11.40  | -26.68  | -57% |
| 27.60   | 24.50   | 13%  |
| -0.88   | -0.79   | 11%  |
| 2.51    | 30.62   | -92% |
| 4.37    | 1.89    | 131% |
| -11.36  | -16.03  | -29% |
| 97.92   | 86.04   | 14%  |
| -8.12   | -4.11   | 98%  |
| 89.81   | 81.93   | 10%  |
| -14.53  | -10.77  | 35%  |
| 75.28   | 71.16   | 6%   |
| 0.84    | 0.80    | 6%   |
| 69.64   | 76.85   | -9%  |





# **Key Ratios**

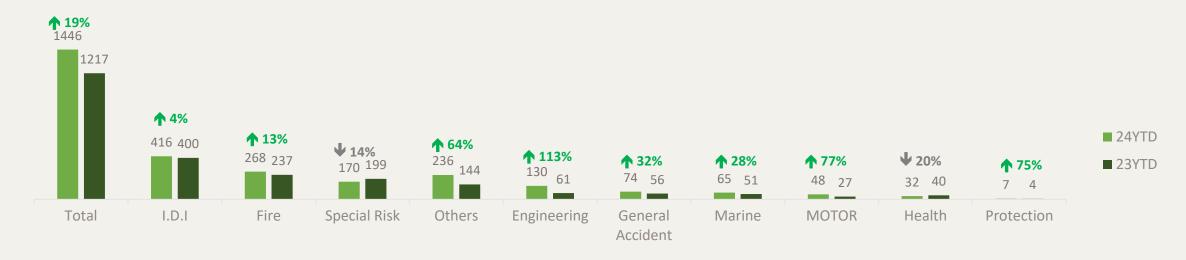


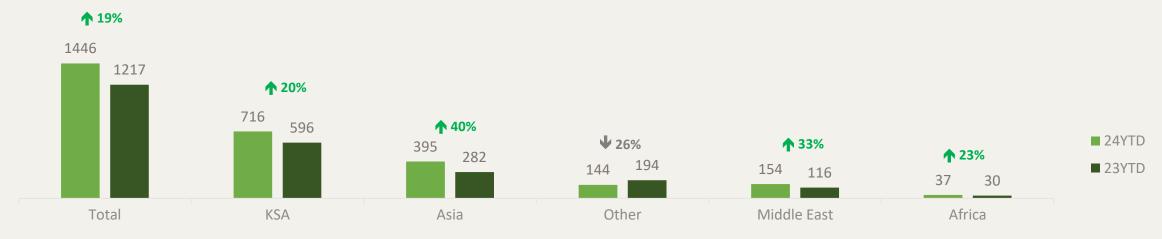
| Key Ratios                     | Q2-24 | Q2-23 | +/-  |
|--------------------------------|-------|-------|------|
| ncy natios                     |       |       |      |
| Net UW Exp                     | 79.7% | 60.5% | 19%  |
| Non attributable G&A Ratio     | 1.8%  | 6.4%  | -5%  |
| Net Combined Ratio             | 81.4% | 66.9% | 15%  |
| Finance Expense/(Income) Ratio | 1.6%  | 11.5% | -10% |
| Total Combined Ratio           | 83.1% | 78.4% | 5%   |

| 24YTD | 23YTD | +/- |
|-------|-------|-----|
|       |       |     |
| 82.0% | 74.7% | 7%  |
| 2.4%  | 5.6%  | -3% |
| 84.3% | 80.3% | 4%  |
| 2.4%  | 9.3%  | -7% |
| 86.7% | 89.6% | -3% |

# GWP per LOB and GEO SAR Million



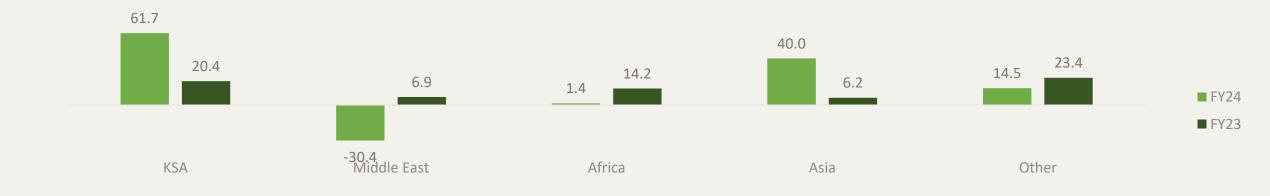




# Reinsurance Results per LOB and GEO SAR Million









# Investment Performance

## Investments 1st Half 2024

#### Quality Investment Assets and Robust Returns



17,340

2.28

#### Shareholders' Funds Total Portfolio (SAR Mn.) 1200 1012.91 1006.60 932.9 920.2 1000 870 824 208.99 211.34 156.8 163.9 800 126.5 91.6 337.49 337.49 174 600 317 435.33 436.4 400 458.13 200 290.23 228.3 0 2019 2020 2021 2022 2023 2024 ■ Money Market ■ Fixed Income ■ Global Equities ■ GCC/Saudi Equities ■ Others

| Return 2024  | YTD<br>SAR (000') | YTD<br>% |
|--------------|-------------------|----------|
| Probitas     | 2,511             | 1.20     |
| RE           | (1,169)           | (14.69)  |
| Saudi Equity | 701               | 24       |
| Global FI    | 6                 | 0        |
| Fixed Income | 7,758             | 2.30     |
| Money Market | 12,340            | 2.71     |
| Total        | 22,146            | 2.19     |

#### Policyholders' Funds Total Portfolio (SAR Mn.) 900 779.05 759.44 800 46 46 642.77 700 560.2 600 98.3 500 370 337.7 400 733.05 ،713.4 300 537.4 200 100 2019 2020 2022 2023 2024 2021 ■ Money Market YTD YTD Return 2024 SAR (000') Fixed Income 1,751 3.81 Money Market 15,589 2.18

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Total

## Investments 1st Half 2024

### Quality Investment Assets and Robust Returns



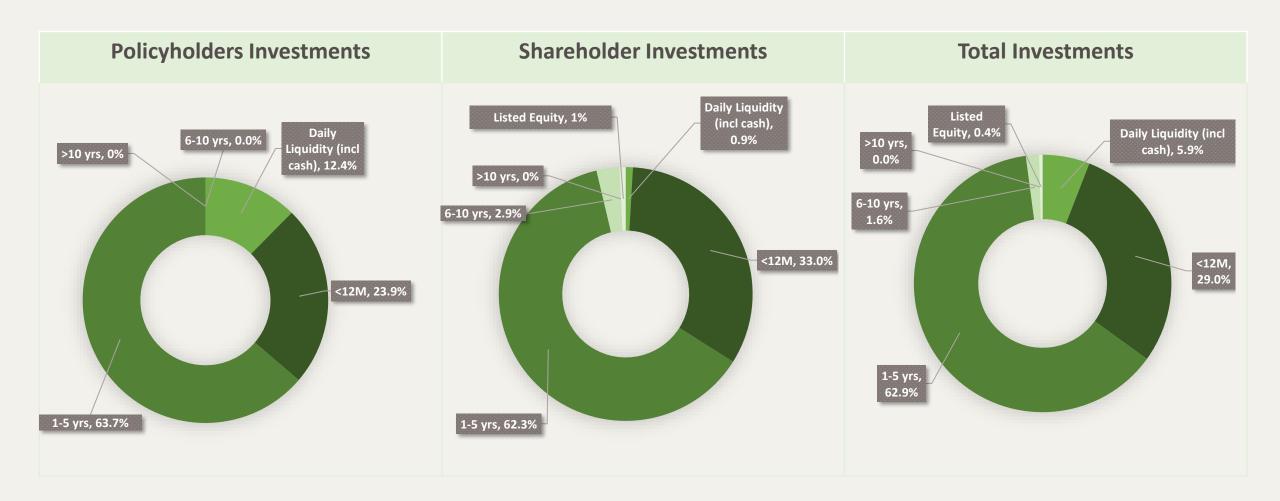


| Return 2024  | YTD<br>SAR (000') | YTD<br>% |
|--------------|-------------------|----------|
| Probitas     | 2,511             | 1.20     |
| RE           | (1,169)           | (14.69)  |
| Saudi Equity | 701               | 24       |
| Global FI    | 6                 | 0.00     |
| Fixed Income | 9,509             | 2.48     |
| Money Market | 27,929            | 2.38     |
| Total        | 39,486            | 2.21     |

# Investment Maturity 1st Half 2024

Flexible and Diversified Profile







## Saudi Re Profile



















# **Board of Directors**





Mr Abdullatif Al Fouzan
Chairman of The Board



Mr Turki Al Sudairy
Vice Chairman of The Board



Mr Ahmed M. Sabbagh Member of the Board



Mr Abdulaziz Al Bassam Member of the Board



Mr Abdulrahman Al Jalal Member of the Board



Mrs Kubra Shahabi Member of the Board



**Eng Abdulaziz Al Shiekh** Member of the Board



Mr Mosa bin Akresh Member of the Board



Mr Waleed Al Monie Member of the Board



**Eng Hussam Al Suwailem**Member of the Board

# **Executive Management**





**Mr Ahmed Al Jabr** Acting Chief Executive Officer

Mr Al-Jabr joined the Company in 2011 and has experience in the insurance sector of more than 20 years. Mr Al-Jabr assumed different roles within the insurance industry covering areas of human resources, strategy, business development and claims. Mr Al-Jabr holds a Master's degree in Business Administration from Bradford University in the UK.



Mr Waleed bin Ateeq Chief Financial Officer

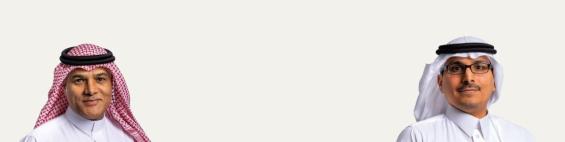
Mr Waleed is a CFA Charter holder with a Bachelor's degree in Economics from the USA and a Master's in Finance from Canada. With over 17 years of experience in the insurance, finance, and investment sectors. His career includes 12 years at the Saudi Central Bank, where he worked in the Insurance Supervision Department and the Investment Performance & Risk Control Department. Additionally, Mr Waleed spent 3.5 years at Allianz Saudi Fransi as Finance Manager and Acting CFO, and 2 years as Deputy CFO at Saudi Re.



Mr Fadi Al Qutub Chief Investment Officer

Mr Fadi joined Saudi Re in 2019 and previously held several positions in the field of investment and portfolio management for more than 21 years; his recent position was as the General Manager for Investment in Alistithmar Capital. Mr Fadi is a certified financial advisor from the Financial Services Authority in the UK, a certified portfolio manager and a certified wealth manager from the American Academy of Financial Managers. Mr Fadi holds a Bachelor's degree from the University of Bahrain in Business Management.

# **Executive Management**



**Mr Isa Ebrahim Ali** Chief Strategy & Technology Officer

Mr. Isa joined the company in 2009 and has over 20 years of experience in the insurance and reinsurance industry. Throughout his career, Mr. Ali has held various roles within the insurance sector, specializing in strategic planning, project management, process management and IT operations.

Mr. Ali holds both a Bachelor's degree in Computer Science and Executive Master of Business Administration from University of Bahrain.



Appointed in 2022, Mr Ahmed joined the Company in 2014 and has experience that exceeds 15 years, during which he occupied positions in Banking and Insurance supervision within the Saudi Central Bank. Mr Al-Qarishi has a Master's degree in Actuarial Science from Ball State. University in the USA; in addition, he is a Fellow of the Society of Actuaries in the USA (FSA).





Mrs Dana Barhoumeh Chief Actuary

Ms Dana joined Saudi Re in 2023, bringing with her over 16 years of extensive experience in the field of Actuarial Science. In her previous roles, she held various positions, culminating in her most recent role a Consulting Actuary, leading the Actuarial Services Division at United for Actuarial Services. Ms Dana holds a Bachelor of Science degree in Actuarial Mathematics from the University of Michigan. She is also recognized as a Fellow of the Society of Actuaries (FSA) in the USA.

# Saudi Re Growth Journey



Acquired 49.9% of the shares of Probitas Holdings (Bermuda) Limited, which invests in Probitas Syndicate 1492, a syndicate of Lloyd's at London specializing in property, construction and casualty (re)insurance solutions.

Saudi Re continued to scale, reaching the SR 1 billion GWP milestone.



Increased capital to SR 891 million, converted SR 81 million of retained earnings into capital through a 1-for-10 bonus share distribution;

which strengthened Saudi Re's capital base

2022

and supports expansion plans for better

returns and greater shareholder value.

2017

Moody's assigns Saudi Re its insurance financial strength rating of A3, with stable outlook; indicating robust asset quality with a conservative investment portfolio, and strong capital adequacy and financial flexibility.

إعـــادة Saudi Re

Saudi Re achieved a significant milestone with international business from 40+ markets representing 60% of the overall portfolio.

2020

Saudi Re was founded In 2008 and listed on the Saudi Exchange Market as the first Saudi reinsurance company.

Further expansion of international operations by expanding to Asia.

Saudi Re's first step toward international operations with expansion into the MENA



Obtained first credit rating at BBB+ with a stable outlook from Standard and Poor's (S&P).

Defined a new strategy aimed at positioning Saudi Re as a multi-national Opening of Saudi Re's first branch outside Saudi Arabia – in Malaysia to support expansion in the Asian market.

> S&P noted that Saudi Re continued to strengthen its competitive position via profitable business growth and diversification in recent years, thanks to local and international expansion. At the same time Saudi Re's exposure to catastrophe and other large risks is relatively modest and the company maintains capital adequacy above the "AAA" level in S&P

Participation as a third party capital provider

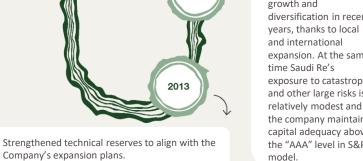
in the Lloyd's Market, the world largest

insurance market.

Saudi Re obtained exclusive rights/privilege to act as the lead reinsurer for the Saudi Arabian 2021 Inherent Defects Coinsurance Program for five years.



• Saudi Re was ranked 15th for ESG best practices amongst listed companies in the Saudi Arabian financial market (Tadawul). The Company continues to be the highest-rated insurer, with an ESG ranking surpassing last year's performance.



2014

2015

# Market Recognition







Saudi Re took third place for Best IR Reporting in the Digital Category, at the 2023 Middle East Investor Relations Association (MEIRA) Awards. ■ In 2023, Saudi Re was recognized as General Reinsurance Company of the Year, for the third consecutive year.

2022

Ranked 15th for ESG performance and best practices amongst listed companies.

# Financial Strength Rating

Reflecting Competitive Advantages and Solid Financial Position







#### A- Stable

S&P noted that Saudi Re has continued to strengthen its competitive position via profitable business growth and diversification in recent years, thanks to local and international expansion. At the same time, Saudi Re's exposure to catastrophe and other large risks is relatively modest and the Company maintains capital adequacy above the 'AAA' level in S&P's model.

As per S&P, the stable outlook reflects that Saudi Re will maintain excellent capital adequacy and continue to profitably expand and diversify its business over the next two years.

Furthermore, S&P views the governance practices at Saudi Re as effective and appropriate, and also regards the consistency in strategy and management's expertise and experience as a benefit to the Company.

#### **A3** Positive

The A3 IFSR of Saudi Re reflects its:

- I. Strong brand and market position in Saudi Arabia as the sole Saudi professional reinsurer as well as a growing presence in its target markets of Asia, Africa and Lloyd's,
- **II. Preferential position in Saudi market** due to a right of first refusal on a portion of premiums ceded by primary carriers in the Saudi market,
- III.Strong asset quality exemplified by its conservative investment portfolio,
- **IV.Good capital adequacy,** both in terms of capital levels, with gross underwriting leverage (GUL) of 2.1x and relatively modest exposure to natural catastrophe risk, and
- **V. Strong financial flexibility** with nonexistent leverage and good access to capital markets in Saudi Arabia given its listing on the Saudi stock exchange, and broad investor base.

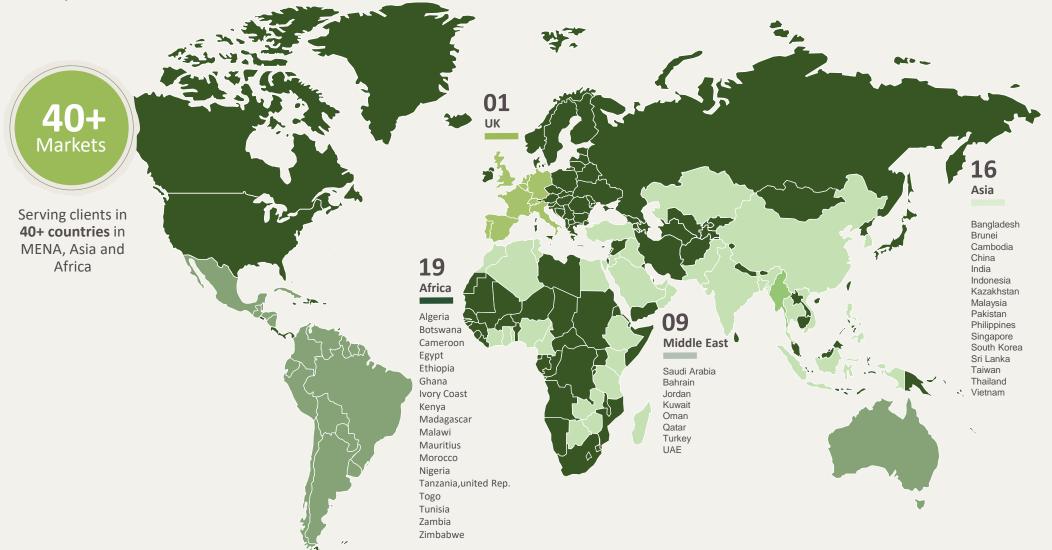
<sup>\*</sup> S&P report on Saudi Re dated 16th December 2022 > link to the Announcement

<sup>\*</sup> Moody's report on Saudi Re dated 03 October 2023 > Link to the Announcement

# Saudi Re Geo Presence







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# Shariyah Compliant

#### Shariyah Review Bureau



The authenticity of this document and list of documents approved can be verified at <a href="https://shariyah.net/verify-your-certificate/">https://shariyah.net/verify-your-certificate/</a>

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Saudi Re

#### **OPINION ON SHARIA COMPLIANCE**

#### الرأي حول التوافق الشرعي

Introduction:

This certificate constitutes as a Pronouncement by the Shari'a Supervisory اللهزية ("اللجنة") للشركة السعودية ("اللجنة") المشركة السعودية المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المشركة السعودية المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة الشرعية ("اللجنة") المتعادة تشكل إعلانا من قبل لجنة الرقابة المتعادة تشكل إعلانا من المتعادة المتعاد

Committee ("SSC") in its capacity as the SSC of Saudi Cooperative " إعادة التَّأمين التعاوني ("الشركة"). "Reinsurance Company ("Company").

Our opinion contained herein sets out as at today's date certain matters of هذا الرأي كما تم نفسيره والموافقة عليه من قبلنا -وبالتاريخ الذي صدر فيه- يختص Sharia compliance as adopted and interpreted by us, and defined for the بالقضايا المتعلقة بالتوافق الشرعي في ضوء التالي (دون ترتيب معين):

purposes of this opinion (in no particular order) as follows:

Sharia standards issued by AAOIFI;

the above being the "Sharia Guidelines".

- regulatory Sharia requirements (if any) issued by the regulator;
- Sharia rulings of the Central Sharia Committee (if any);
- Sharia rulings of Islamic financial institutions Sharia Supervisory Committees and;
- Other specifications of Sharia compliance deemed appropriate by us.

المعايير الشرعية الصادرة عن الأيوفي.

- المتطلبات الشرعية النظامية الصادرة عن الجهات الرقابية (إن وجدت).
  - الأحكام الشرعية الصادرة عن اللجنة الشرعية المركزية (إن وجدت).
- الأحكام الشرعية الصادرة عن اللجنة الشرعية الخاصة بالمؤسسة المالية الإسلامية.
  - أي مواصفات أخرى تختص بالتوافق الشرعي التي نراها مناسبة،

سيشار فيما بعد لما ورد أعلاه بـ"الضوابط الشرعية".

The Company's activities and operations were reviewed in order to obtain all تمت عملية مراجعة أنشطة الشركة وعملياتها من أجل الحصول على جميع information and explanations that we considered necessary to provide us المعلومات والتفسيرات التي اعتبرناها ضروريّة لتزويدنا بأدلة تكفي لإعطاء تأكيد with sufficient evidence to ensure the Company did not breach the SSC guidelines.

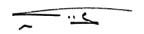
Based on the Shari'a audit exercise and taking into consideration, the بناء على عملية التدقيق الشرعي المنفذة وبعد الأخذ بالاعتبار جميع الملاحظات observations and recommendations found in the report, it is our opinion that والتوصيات الواردة في التقرير، فإن المؤشرات الناتجة عن هذه المراجعة تبين أن the reviewed transactions and business activities of the Company are in عمليات وأنشطة الشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة the reviewed transactions and business activities of the Company are in للشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة the reviewed transactions and business activities of the Company are in للشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة the reviewed transactions and business activities of the Company are in للشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة the reviewed transactions and business activities of the Company are in للشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة the reviewed transactions and business activities of the Company are in للشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة الشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أقرتها اللجنة الشركة الشركة تمارس وفقاً للضوابط والمعايير الشرعية التي أمارس وفقاً المعارضة الشرعية التي أمارس وفقاً المعارضة المع

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فضيلة الشيخ د.محمد على القري Shaikh Dr. Muhammad Ali Elgari

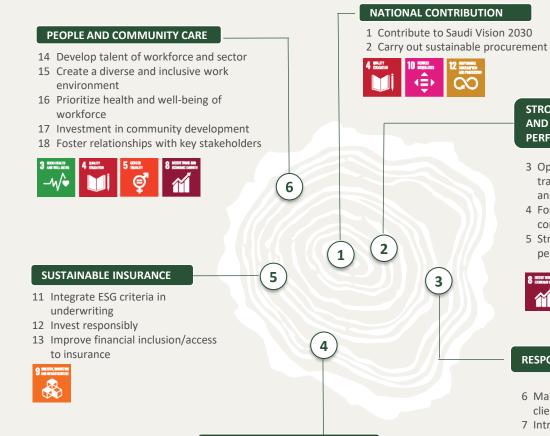
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# Sustainability Framework



- Saudi Re sustainability framework has been developed in line with national and international strategic visions and objectives such as the Kingdom of Saudi Arabia Vision 2030, the National Sustainability Standards, the GRI Standards, and the United Nations Sustainable **Development Goals** (UNSDGs).
- The framework builds on six pillars: national contribution, strong governance and economic performance, responsible customer relations, environmental protection, sustainable insurance, and community care.



**ENVIRONMENTAL PROTECTION** 

10 Environmental management

9 Climate change and energy transition

STRONG GOVERNANCE AND ECONOMIC **PERFORMANCE** 

- 3 Operate with transparency, openness and accountability
- 4 Foster an ethical and compliant culture
- 5 Strive for sound financial performance

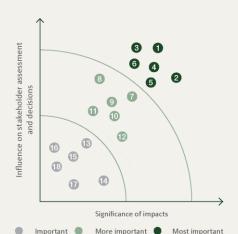




#### **RESPONSIBLE CUSTOMER RELATIONS**

- 6 Maintain high standard of client service and satisfaction
- 7 Introduce innovative and sustainable products and services
- 8 Ensure adequate data protection and data privacy





| Rank | Material Topic                       |
|------|--------------------------------------|
| 0    | Corporate governance                 |
| 2    | Data protection and cybersecurity    |
| 3    | Talent development                   |
| 4    | Serving the national strategy        |
| 6    | Climate change and energy transition |
| 6    | Ethics and compliance                |
| 7    | Financial performance                |
| 8    | Customer satisfaction                |
| 9    | Diversity and inclusion              |
| 10   | Integrating ESG in insurance         |
| 1    | Innovation and digitalization        |
| 12   | Investing responsibly                |
| 13   | Access to insurance                  |
| 14   | Sustainable products and services    |
| 15   | Community investment                 |
| 16   | Health and well-being                |
| 17   | Environmental management             |
| 18   | Sustainable procurement              |
|      |                                      |

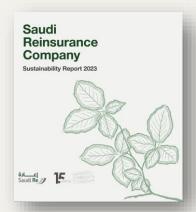
# Saudi Re's Sustainability Report and ESG Scoring





| Company                                                   | Sector                      | Rank FY2023 |
|-----------------------------------------------------------|-----------------------------|-------------|
| Saudi Telecom Co.                                         | Telecommunication           | 1           |
| Almarai Company                                           | Food and Beverages          | 2           |
| Saudi Arabian Oil Co.                                     | Energy                      | 3           |
| Saudi Electricity Company                                 | Utilities                   | 3           |
| Saudi Basic Industries Corp.                              | Chemicals                   | 5           |
| Mobile Telecommunications Company Saudi Arabia (Zain KSA) | Telecommunication           | 5           |
| The National Shipping Co. of Saudi Arabia                 | Energy                      | 7           |
| Saudi Arabian Mining Company (Ma'aden)                    | Metals and Mining           | 8           |
| Saudi Awwal Bank                                          | Banks                       | 9           |
| The Saudi Investment Bank                                 | Banks                       | 9           |
| Sahara International Petrochemical Co                     | Chemicals                   | 11          |
| Middle East Paper Company                                 | Containers & Packaging      | 11          |
| Riyad Bank                                                | Banks                       | 13          |
| Red Sea International Co.                                 | Real Estate                 | 13          |
| Saudi Reinsurance Co.                                     | Insurance                   | 15          |
| National Industrialization Company                        | Chemicals                   | 16          |
| Etihad Etisalat Co. (Mobily)                              | Telecommunication           | 16          |
| Sustained Infrastructure Holding Company                  | Industrial<br>Conglomerates | 18          |
| National Industrialization Co.                            | Chemicals                   | 19          |
| Advanced Petrochemical Company                            | Chemicals                   | 20          |
| Jarir Marketing Co                                        | Retail                      | 20          |
| Al Rajhi Bank                                             | Banks                       | 22          |
| Bank Albilad                                              | Banks                       | 22          |









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# Thank You!



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Saudi Re Director's Report 2023

