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Saudi Reinsurance Company "Saudi Re"

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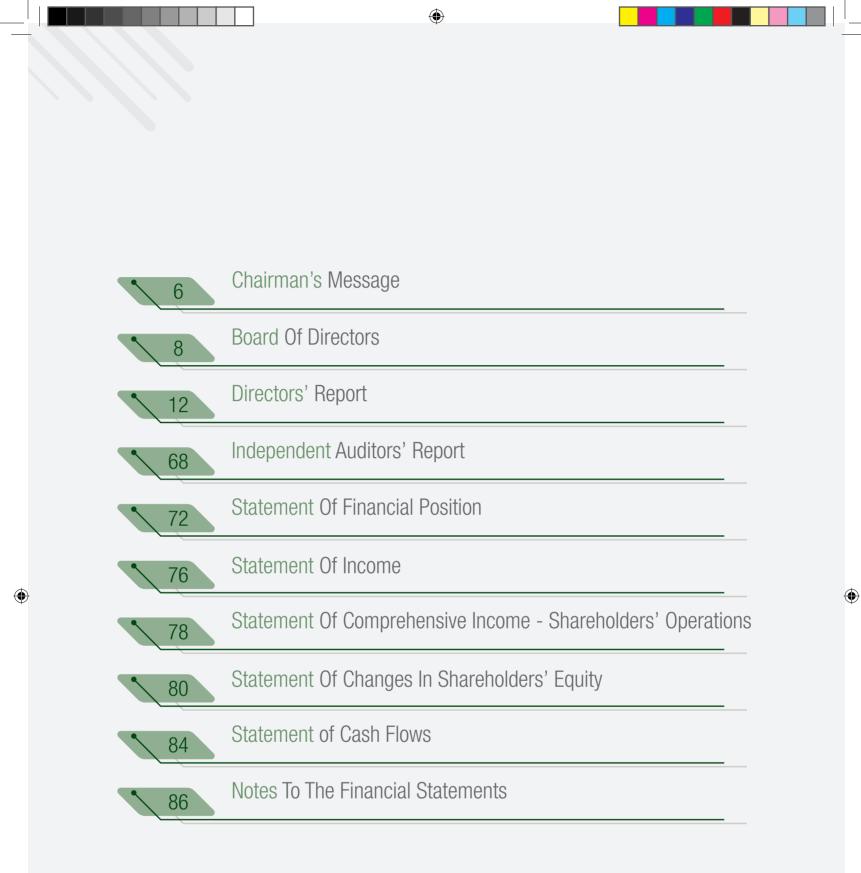
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Chairman's Message

Our Valued Shareholders,,,

On behalf of Saudi Re board of directors, I am pleased to present to you the annual report including the directors' report and the audited financial statements of the financial year ending on 31 December of 2018.

The Saudi Reinsurance Company «Saudi Re» is proud to be among the leading reinsurance companies in the region, with growing presence in more than 40 markets in the Middle East, Asia and Africa. We made steady strides despite the intense competition in the global reinsurance markets and the challenges faced by reinsurance companies, particularly the emerging ones. We have continued to innovate in order to maintain a high level of competitiveness and have enhanced our ability to meet the demands and aspirations of our customers, shareholders and employees on an ongoing basis, in light of the renewed challenges. Our success is attributed to our strategy which is focuses on profitable growth, diversification of the sources of revenue, in order to achieve sustainable profitability and to maximize return to shareholders.

> Saudi Re focuses on the geographic spread, targeting markets with high potential for growth and profitability, while investing in building relationships with customers and

brokers based on long-term partnership and mutual interest. In 2018, Saudi Re international reinsurance premiums represented 60% of the portfolio - the highest in the history of the company. This reflects the level of geographical diversification which contributes to maintaining positive underwriting results. In the local market, Saudi Re capitalizes on its competitive advantages for being the only reinsurer and look forward to benefit of the improvement in the legislative environment along with the developmental and economic initiatives taken in the Kingdom.

Saudi Re will continue to focus on improving its technical capabilities which include underwriting, pricing, claims, risks management, actuarial services, and technical reserve management as it seeks to capitalize on its capabilities to expand and to achieve better profitability through a prudent underwriting policy.

As for the financial performance of in 2018, the underwriting results witnessed an improvement which amounted to about SR 13.7 million, compared to SR 3.6 million in 2017, thus achieving the best operating results since incorporation of the company, despite the challenges faced by the different global financial markets, which have, in turn, affected the different economic sectors including the reinsurance sector.

It is worth mentioning that the company's acquisition of 49.9% of the ordinary shares of "Probitas Holdings" Company contributed to strengthening its presence in the global markets and supported the diversification of its businesses. Lloyd's market is the world's largest and most important insurance and reinsurance market. We are optimistic that this investment will have a greater contribution to the financial results in the future.

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The year 2018 witnessed a decline in investment returns due to the sharp decline in the international financial markets, especially in the global stock and bond markets, which reflected negatively on the valuation of the investment portfolio of the company, which is unrealized but evaluated decline as per the accounting standards.

The Investment Committee and the Executive Management has taken decisions and prudent hedging measures to hedge future market turbulence and to maintain investment gains by reallocating assets, benefiting from returns and investing in low-risk products, and implementing an interactive management strategy in managing stock market investments.

In 2018, Saudi Re rating position has improved as Moody's Investors Service has assigned Saudi Re an A3 insurance financial strength rating (IFSR), with a stable outlook, reflecting the strength of the company's market position and brand in Saudi Arabia as the only Saudi reinsurance company specialized in reinsurance, as well as its leading position in target markets in Asia, Africa and Lloyd's. Furthermore, the credit rating is backed by strong asset quality in the company's conservative investment portfolio, capital adequacy and strong financial flexibility. Also, the rating agency SIMAH "Tasneef" has assigned Saudl Re a credit rating for the financial strength of the category "AA+" with a stable outlook. Such ratings reflect the company's efficient management and the strength of the capital base. Obtaining such ratings is considered an additional guarantee for the investors, shareholders and partners as it reinforces their trust in the company and supports its competitive position.

As part of the efforts made by the company to achieve the highest levels of regulatory compliance and the best governance practices, Saudi Re have updated its corporate governance policy and recommended the general assembly of shareholders for approval. Moreover, several policies were updated including the Code of Professional Conduct, Conflict of Interest Policy, Reporting Non-Compliant Practices Policy, Outsourcing Policy and Investment Management Policy.

Finally, I would like to thank those who have contributed to the continued success of Saudi Re, including our shareholders, clients and business partners for their continued confidence in the company, as well as all regulating bodies, the board of directors, management and our employees.

Sincerely

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Board of Directors

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Mr.Hesham Al-Sheikh Chairman of The Board



Joined Saudi Re as a Non-Executive Board Member in 2011, and he serves as the Chairman of the board, in addition to his role as the Chairman of the Executive Committee and the Chairman of the Investment Committee of the Company. Currently he sits on the Board of Probitas Holding Company (Bermuda), the Saudi Civil Aviation Holding Company, Watan First Financial Institute, and Ashmore Saudi Arabia Investments. He has more than 25 years of experience in the Banking and Investments sectors during which he assumed various leading positions most of it was at the Arab National Bank in Saudi Arabia. Mr. Al-Shaikh has Bachelor's degree in Business Management specialized in Applied Mathematics and Economics from California University in USA

Mr. Mishari Al-Hussain Vice Chairman

Joined Saudi Re as an Independent Board Member in 2009, he serves as the Vice Chairman of the Board, and the Chairman of the Nomination and Remuneration Committee and a member of the Investment Committee of the Company. He sat on the Board of the Saudi Investment Bank, as well as in a number of other Companies in the fields of Nutrition,



Real-estates development and Training and Education. He has more than 35 years of experience in the Banking and Financial sectors during which he assumed various leading positions concluding with the role of the Managing Director of Al-Jazira Bank in Saudi Arabia. Mr. Al-Hussain has Bachelor's degree in Business Administration from Oregon State University in USA

Mr. Ahmad Sabbagh Board Member



Joined Saudi Re as a Non-Executive Board Member in 2008, he served as the Chairman of the Audit Committee from 2009 to 2015, and currently he serves as a member of the Nomination and Remuneration Committee, and the Risk and Underwriting Committee of the Company. Moreover, he's the General Manager of the Islamic Insurance Company in Jordan and also he considered as one of its founders and a former member of its Board of Directors, also he's a member of the Board of Trustees of the Arab Insurance Institute. He has more than 45 years of experience in the Insurance and Reinsurance industry during which he assumed various leading positions, such as being the President of the International Federation of Takaful and Islamic Insurance Companies for 6 years. Mr. Sabbagh has Bachelor's degree in Business Administration from Beverly Hills University California in USA.



Joined Saudi Re as a Non-Executive Board Member in 2011, he serves as the Chairman of the Risk and Underwriting Committee, and a member of the Executive Committee. Currently he's a Board Member of Probitas Holding Company (Bermuda), and the Deputy CEO of Mamda Re in Morocco, also he's the Founder and CEO of his own Company, Jean-Luc Gourgeon Ltd. He has more than 30 years of experience in Insurance and Reinsurance Industry, as he was the General Manager of Everest Re Europe in UK and the CEO of Paris Re in France. Mr. Gourgeon has Master's degree with honor in Mechanics Science from Ecole Centrale de Lyon, Claude Bernard University in France, INSA Lyon. He also holds a political science degree of Institut d'Etudes Politiques de Paris.



Joined Saudi Re as an Independent Board Member in May 2017, and he serves as a member of the Investment Committee of the Company. He's the Chairman of the National Gas and Industrialization Company (GAZCO) in Saudi Arabia. Currently he sits on the Board of Riyad Bank, and Al Yamamah Steel Industries Company. He has more than 30 years of experience in Banking and Marine Shipping Industry during which he assumed different leading positions, last of which was the Acting CEO of the National Shipping Company of Saudi Arabia (Bahri). Mr. Al-Otaibi has MBA specialized in Finance from Western Michigan University, also he holds AMP from Harvard University in USA.



Joined Saudi Re as an Executive Board Member in 2011, and he serves as the Managing Director and the Chief Executive Officer, in addition to his membership of the Executive Committee and the Investment Committee of the Company. Currently he's a Board Member of Probitas Holding Company (Bermuda). Moreover, a member of the International Insurance Society (IIS), the Vice Chairman of the Reinsurance Committee and a member of the Executive Committee of the Gulf Insurance Federation (GIF). He has more than 20 years of experience in the Insurance and Reinsurance industry during which he assumed various leading positions in the fields of Business Development, Underwriting and Claims Management. Mr. Al-Hesni has Master's degree in Insurance & Risk Management from City University of London and an Association degree from the Chartered Insurance Institute (CII) in UK.

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Mr. Ismail Mahbob Independent Board Member



Joined Saudi Re as an Independent Board Member in 2012, he serves as a member in the Audit Committee and the Risk and Underwriting Committee of the Company. Currently he's a Board Member of the Export-Import Bank of Malaysia Berhad and the MUFG Bank (Malaysia) Berhad (formerly known as Bank of Tokyo-Mitsubishi UFJ (Malaysia) Berhad." "He has over 35 years experience in the insurance/reinsurance/retakaful industry during which he assumed various senior management positions in the companies he worked with. His last posting prior to retirement in 2012 was as the President/CEO of MNRB Retakaful Berhad, Malaysia. Mr Ismail has a Diploma in Marketing from the Chartered Institute of Marketing (UK) and a Chartered Islamic Finance Professional from INCEIF (The .International Centre for Education In Islamic Finance, Malaysia)".

Mr. Mansour Al-Bosaily Non-Executive Board Member

Joined Saudi Re as a Non-Executive Board Member in 2012, he serves as a member of the Executive Committee and the Nomination and Remuneration Committee of the Company. Currently he's the Chairman of the HSBC Saudi Arabia Company, and a Board Member of Saudi Ground Services Company, Amlak International Company, Jabal Omar

Development Company and United Electronics Company (Extra). He has more than 30 years of experience in Banking and Legal Affairs sectors, as he was the Executive Director of the Legal Affairs Department and the Secretary-General of the Saudi British Bank (SABB). Mr. Al-Bosaily has Bachelor's degree in Law & Systems from King Saud University in Saudi Arabia

Mr. Hammam Badr Non-Executive Board Member

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Joined Saudi Re as a Non-Executive Board Member in 2013, he serves as a member of the Nomination and Remuneration Committee and the Risk and Underwriting Committee. Currently he's the Chairman and the Managing Director of Iskan Insurance Company in Egypt. He has more than 40 years of experience in the Insurance and Reinsurance industry in the international market during which he assumed various leading positions in Companies in Cairo, Bahrain, New-York and London, he was the Chairman and the Managing Director of the Egyptian Reinsurance Company, and also he was the Chairman and the Managing Director of Al-Sharq Insurance Company in Egypt. Mr. Badr has Master's degree in Insurance from Cairo University in Egypt.

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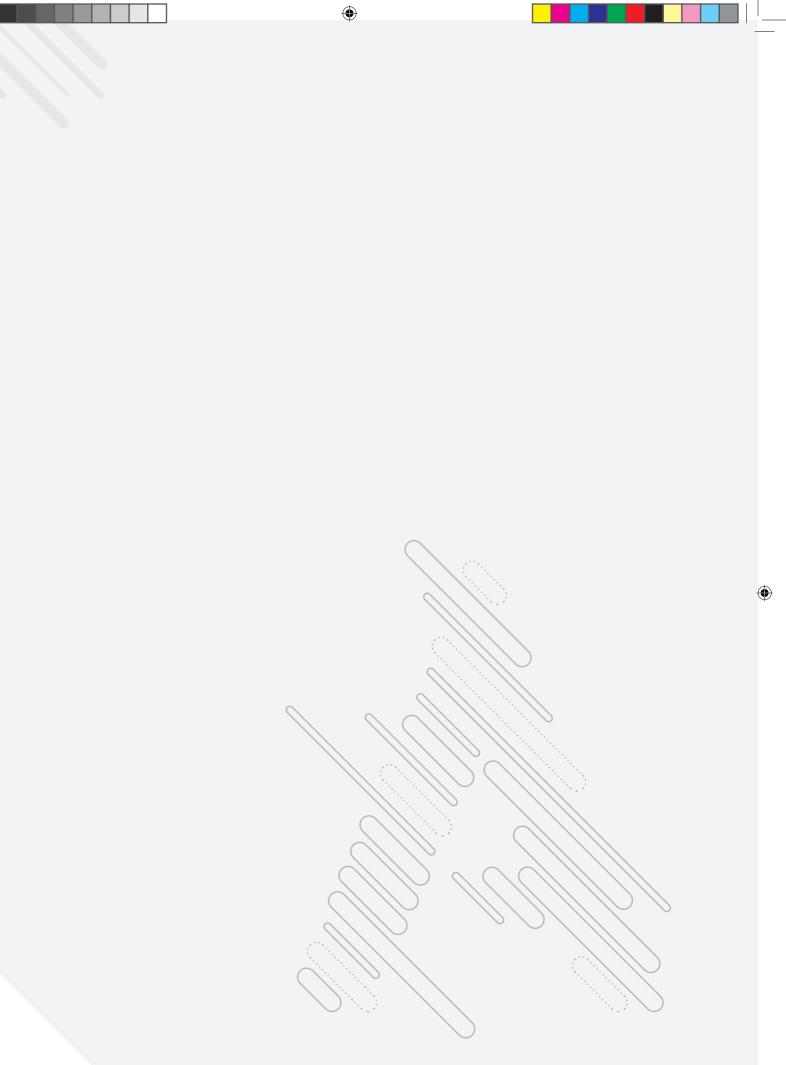
Directors Report

FIRST: SIGNIFICANT PLANS, RESOLUTIONS, OPERATING ACTIVITIES, PROSPECTS AND RISKS

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Saudi Re obtained A3 rating from Moody's with a stable outlook

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Directors Report

FIRST: SIGNIFICANT PLANS, RESOLUTIONS, OPERATING ACTIVITIES, PROSPECTS AND RISKS

1. SIGNIFICANT BOARD RESOLUTIONS

- Update of the Corporate Governance Policy and proposing it to the General Assembly for voting.
- Approval of the 2019 Budget and Business Plan.
- Approval of the structure of the retrocession program for 2018/2019.
- Approval to underwrite and renew the participation in a reinsurance program in Lloyd's market for the year 2018.
- Approval of the Financial Condition Report submitted by the appointed actuary of 2017 financial year.
- Approval of the amendment of several policies including the Code of Professional Conduct, Conflict of Interest Policy, Reporting Non-Compliant Practices Policy, Outsourcing Policy and Investment Management Policy.

2. OPERATING ACTIVITIES

2.1 Marketing and Sales

The business development activities during 2018 were focused on further strengthening the relationship with clients and brokers and raising Saudi Re profile in the regional and international markets. In 2018, Saudi Re was successful in expanding in the international geographical segments especially in the Asian and African markets which subsidized the premium decline in the local market due to non-renewal of some accounts.

With the growing presence in more than 40 markets, Saudi Re enjoys a balanced geographical mix and has achieved a record high representation of international business of 60% in 2018.

In addition, Saudi Re was actively engaged in the main regional and international industry events..

2.2 Underwriting & Claims

2018 recorded positive underwriting results attributable to the risk diversification, the geographical balance as well as a number of improvement initiatives relating to the underwriting and pricing practices. Underwring surplus increased 40% from SAR 37 million in 2017 to SAR 52 in 2018, while loss ratio deceased to 66% in 2018 compared to 70% in the previous year. These results were mainly driven by the positive performance in the Fire, General Accident and Motor lines of business.

2.3 Manpower and Training

Saudi Re considers the development of its human resources among its strategic priorities and strives to achieve the highest level of professionalism in service delivery to its clients and partners. In 2018, Saudi Re continued to carry on the "Saudi Re Development Program" (SRDP) in association with some of the most recognized training providers and business schools locally and abroad with the aim to develop the technical and soft skills of Saudi Re staff and help them to attain the required professional qualifications in various fields.

Furthermore, Saudi Re participated in a number of development programs which included "The Lloyd's Market Saudi Insurance Professionals Development Program" and the "The Insurance Leaders Preparation Program" with the support of the Saudi Arabian Monetary Authority.

As part of Saudi Re's role in developing the local reinsurance industry, Saudi Re recorded a nationalization ratio of 63% by the end of 2018 and received a high green rating in the Nationalization Program "Nitaqat".

2.4 Information Systems

During 2018, Saudi Re started the Digital Transformation Strategy project aiming at developing the technological capabilities to serve the growth potential locally and internationally, as well as improving business processes to achieve operational excellence.

Furthermore, Saudi Re completed phase 2 of the rollout of the internal Communication Portal which included availing compliance related tools to support compliance activities such as the automation of UN sanction lists, as well as other tools serving Risk Management and Investor Relations functions.

In line with Saudi Re plans to foster a secure technological environment, several tools were implanted as part of the Cyber Security Strategy.

2.5 General Developments

Saudi Re was assigned A3 insurance financial strength rating by Moody's with stable outlook and also AA+ rating by Tassnief with stable outlook

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3. BUSINESS PROSPECTS

The business plan toward 2020 was designed in line with the overall strategic approach adopted by Saudi Re which focuses on improving the competitive position of Saudi Re through the accurate identification and penetration of the high potential segments of the markets and the careful selection of risks to achieve positive technical results while maintaining balance in the book of business.

The reinsurance business is subject to external factors which show prospects for potential correction in the pricing which would positively reflect on the technical results for the reinsurance industry.

As for the investment performance, potential pressure is expected on the investment returns during 2019 because of the U.S. Federal Reserve's decision to hold interest rates steady.

In the Saudi market, positive impact is expected as a result that the implementation of the initiatives of the Financial Sector Development Program which include development in motor insurance, mortgage, and saving and protection insurance.

4. CURRENT AND FUTURE RISKS

The Board sets the Company's risk appetite, risk tolerance, strategic planning and business plans, and the business is managed through the Board of Directors, Board sub-Committees and the Management team.

The Board establishes and monitors the Company's internal control system to ensure the adequacy and effectiveness of the Company's risk management.

As per the external auditors note (30) of the financial statements, the company is exposed to risks relating to reinsurance, retrocession, claims management, reserving, credit, liquidity, currency, market, special commission rate, capital management, fair value of the financial instruments and Regulatory framework.

The internal annual review of the risk in 2018 identified the following current and future risks:

4.1 Reinsurance Risk

Reinsurance risks include accumulation, concentration, catastrophe exposure, and increased frequency and severity of claims. It can be mitigated through the diversification of accepted risk, implementation of underwriting guidelines, and the use of retrocession protection.

4.2 Retrocession Risk

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It refers to the failure of retrocessionaires to fulfill their obligations including defaulting the claims payments due from them. Retrocession risk is controlled and mitigated by a robust selection process that considers diversification of reinsurance sources as well as the financial position and credit rating of the reinsurers.

4.3 Claims Management Risk

Claims management risk may arise in mainly in the event of inaccurate or incomplete case reserves and claims settlements. A dedicated claims management department works within set policies and procedures to ensure that claims are managed in a fair, efficient and timely manner, in accordance with the policy's terms and conditions, the regulatory environment, and the business' broader interests.

4.4 Claim Reserving Risk

Risk occurs where established insurance liabilities are insufficient due to inaccurate projection. To manage reserving risk, the actuarial team uses a range of recognized techniques to project gross premiums written, monitor claims development patterns and stress-test ultimate insurance liability balances

4.5 Credit Risk

This risk arises from the default of counterparties such as retrocessionaires, cedents, brokers and debt issuer. This risk is controlled through a set of measures including selection process, financial position, legal status, etc. Also, it is controlled through establishing close relationships, continuous monitoring and follow up.

4.6 Liquidity Risk

It refers to the unavailability of funds required to meet the company financial obligations, and also loss due to the liquidation of investments. To limit the impact of this risk, the company periodically monitors the liquidity requirements and also adopts an investment policy that sets out controls to manage the liquidity risk.

Directors Report

FIRST: SIGNIFICANT PLANS, RESOLUTIONS, OPERATING ACTIVITIES, PROSPECTS AND RISKS

4.7 Currency Risk

The company is exposed to the currency risk due to fluctuation in exchange rates of foreign currencies in relation to investments or underwriting commitments in foreign currencies. To limit the impact of this risk, the company periodically monitors the currency risk to manage the currency risk and if necessary take the appropriate appropriate measures and actions where applicable.

4.8 Market Risk

Market risk refers to the likelihood of losses which could result from the operation of market forces and result in shrinkage in capital. Market risk exposure for Saudi Re arises mainly from the investment portfolio, Interest Rate Risk, Equity risk, economic instability, such as change of oil prices. Risks arising from the above are managed by the Investment Policy Statement that is approved by the Board.

4.9 Legal and Regulatory Compliance Risks

The company is required to be in compliance with legal and regulatory requirements for regulatory bodies such as, Saudi Arabian Monetary Agency, Saudi Capital Market Authority, the Ministry of Commerce and Investment and the Ministry of Labour and Social Development. The company applies a strict compliance policy and has in place a dedicated compliance department reporting to the Audit Committee.

4.10 Cyber Risk

It is the exposure of Saudi Re operations, organizational assets, individuals, other organizations, and the Nation, to unauthorized access, use, disclosure, disruption, modification or destruction of information and/or information systems. Saudi Re uses different policies, security concepts, guidelines, and risk management approaches to protect Saudi Re's information assets against internal and external threats. To mange those risks Saudi Re trained all the employees to identify the methods of those attacks and how to handle them in a professional manner

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4.11 Reputation risk

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The company's reputation is important to gain and maintain the trust of its clients and other stakeholders. Negative news about the company in direct or indirect To mitigate this risk the company retains the trust of its partners in a good manner through a suitable contact channel, and demonstrating the strength of the company and its brand in all Times. The company also has financial strength rating AA + by SIMAH's Credit Rating Agency, Tassnief, and A3 rating from Moody's.

4.12 Rating Risk

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Reinsurance companies are subject to rating downgrade by the rating agencies if they do not meet the agencies' requirements and expectations. Such downgrade could affect a company's business expansion and growth potential. The rating agencies primarily assess the company's ability to comply with its financial requirements; therefore, financial losses, significant growth or sovereign rating of Saudi Arabia is a major factor affecting the company's ability to comply with rating agencies financial requirements. To mitigate this risk, the Company manages the capital required by the rating agencies on a quarterly basis and periodically discusses with them to update them in respect of the business and market and if any concerns raised are addressed and appropriate action is taken if there is any significant change in the Company's risk profile.

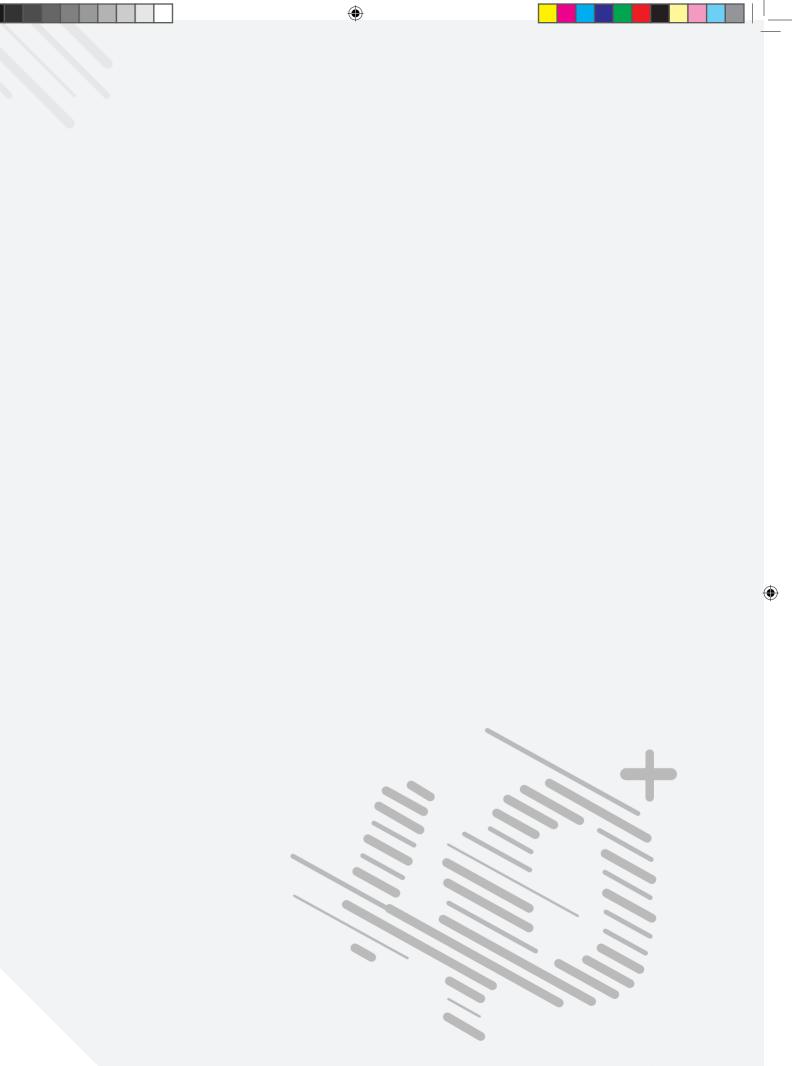
Directors Report

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Diversification across 40+ markets in MENA, Asia and Africa

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Directors Report

Second: Operating Results and Significant Differences

1. STATEMENT OF FINANCIAL POSITION FOR THE PAST FIVE YEARS

| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|-----------|-----------|-----------|-----------|---------|
| REINSURANCE OPERATIONS ASSETS | | | | | |
| Bank balances and Cash | 22,344 | 53,494 | 42,892 | 61,026 | 1,455 |
| Time deposits | 73,896 | 58,003 | 67,552 | 35,218 | 13,125 |
| Accrued special commission income from time deposits | 408 | 869 | 1,070 | 72 | - |
| Premiums receivable,net | 200,024 | 358,871 | 181,957 | 195,142 | 112,739 |
| Investments held at fair value through income statement | 56,100 | 106,316 | 93,447 | 73,707 | 124,912 |
| Accrued insurance premiums | 409,778 | 372,088 | 262,340 | 440,824 | 220,186 |
| Retroceded share of unearned premiums | 33,081 | 117,679 | 3,758 | 7,363 | 2,080 |
| Deferred excess of loss premiums | 11,432 | 14,300 | 17,517 | 17,390 | 17,312 |
| Retroceded share of outstanding claims | 198,433 | 59,889 | 94,772 | 47,116 | 78,178 |
| Retroceded share of claims incurred but not reported | 59,937 | 105,950 | 15,878 | 13,381 | 26,962 |
| Deferred acquisition costs | 99,895 | 100,345 | 81,705 | 94,148 | 63,512 |
| Prepaid expenses, deposits and other assets | 177,872 | 103,964 | 49,276 | 91,222 | 28,113 |
| Due from shareholders' operations | 110,965 | 144,462 | 152,144 | 130,783 | 188,020 |
| Property and equipment,net | 2,213 | 2,286 | 3,403 | 5,456 | 6,269 |
| Total Reinsurance Operations Assets | 1,456,378 | 1,598,516 | 1,067,711 | 1,212,848 | 882,863 |

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| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|-----------|-----------|-----------|-----------|-----------|
| SHAREHOLDERS' ASSETS | | | | | |
| Bank balances and Cash | 9,542 | 31,738 | 27,950 | 31,917 | 26,568 |
| Time deposits | 196,235 | - | 112,457 | 118,849 | - |
| Accrued special commission income from time deposits | 1,671 | 3 | 2,191 | 540 | 70 |
| Accrued special commission income from bonds and Sukuk | 2,664 | 3,831 | 4,144 | 2,221 | 3,704 |
| Investments held at fair value through income statement | 496,474 | 758,752 | 724,579 | 687,580 | 732,672 |
| Investments in associate | 97,294 | 91,954.00 | - | - | - |
| Held to maturity investments | - | - | - | - | 145,470 |
| Prepaid expenses, deposits and other assets | 31,088 | 228 | 45 | 406 | 64 |
| Statutory deposit | 121,500 | 100,000 | 100,000 | 100,000 | 100,000 |
| Accrued income on statutory deposit | 15,549 | 13,128 | 10,242 | 7,592 | 7,037 |
| Property and equipment, net | 30,376 | 31,250 | 32,110 | 32,999 | 33,521 |
| Total Shareholders' Assets | 1,002,393 | 1,030,884 | 1,013,718 | 982,104 | 1,049,106 |
| Total Assets | 2,458,771 | 2,629,400 | 2,081,429 | 2,194,952 | 1,931,969 |

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Directors Report

Second: Operating Results and Significant Differences

| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 | | | | | |
|--|-----------|-----------|-----------|-----------|---------|--|--|--|--|--|
| REINSURANCE OPERATIONS LIABILITIES AND SURPLUS | | | | | | | | | | |
| Accounts Payable | 19,928 | 16,648 | 18,217 | 10,102 | 22,618 | | | | | |
| Retrocession balances payable | 22,899 | 229,764 | 51,920 | 14,927 | 4,173 | | | | | |
| Accrued retroceded premiums | 15,840 | 7,891 | 76 | 354 | 1,129 | | | | | |
| Unearned premiums | 380,171 | 461,489 | 306,479 | 502,998 | 238,458 | | | | | |
| Outstanding claims | 662,467 | 445,954 | 433,740 | 398,692 | 403,152 | | | | | |
| Claims incurred but not reported | 330,481 | 415,099 | 246,274 | 275,428 | 206,690 | | | | | |
| Unearned retrocession commission | 6,410 | 7,542 | 848 | 1,807 | 750 | | | | | |
| Accrued expenses and other liabilities | 7,560 | 5,743 | 3,906 | 4,185 | 2,480 | | | | | |
| End of services indemnities | 6,594 | 5,729 | 3,958 | 3,165 | 2,481 | | | | | |
| Total Reinsurance Operations Liabilities | 1,452,350 | 1,595,859 | 1,065,418 | 1,211,658 | 881,931 | | | | | |
| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 | | | | | |
| REINSURANCE OPERATIONS SURPLUS | | | | | | | | | | |
| Accumulated surplus | 4,028 | 2,657 | 2,293 | 1,190 | 932 | | | | | |
| Total Reinsurance Operations Liabilities and surplus | 1,456,378 | 1,598,516 | 1,067,711 | 1,212,848 | 882,863 | | | | | |

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| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|--|--|--|--|--|--|
| SHAREHOLDERS' LIABILITIES AND EQUITY SHAREHOLDERS' LIABILITIES | | | | | | | | | | | |
| SHAREHOLDERS' LIABILITIES | | | | | | | | | | | |
| Provision for Zakat and income tax | 38,244 | 37,431 | 39,728 | 39,419 | 35,442 | | | | | | |
| Due to reinsurance operations | 110,965 | 144,462 | 152,144 | 130,783 | 188,020 | | | | | | |
| Accrued expenses and other liabilities | 4,987 | 7,070 | 6,303 | 2,174 | 1,182 | | | | | | |
| Accrued commission income payable to SAMA | 15,549 | 13,128 | 10,242 | 7,592 | 7,037 | | | | | | |
| Total Shareholders' Liabilities | 169,745 | 202,091 | 208,417 | 179,968 | 231,681 | | | | | | |
| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 | | | | | | |
| SHAREHOLDERS' EQUITY | | | | | | | | | | | |
| Share capital | 810,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | | | | | | |
| Statutory reserve | 8,815 | 6,071 | 6,071 | 6,071 | 6,071 | | | | | | |
| Other reserves | 1,075 | (1,962) | - | - | - | | | | | | |
| Retained earnings / (accumulated deficit) | 12,758 | (175,316) | (200,770) | (203,935) | (188,646) | | | | | | |
| Total Shareholders' Equity | 832,648 | 828,793 | 805,301 | 802,136 | 817,425 | | | | | | |
| Total Shareholders' Liabilities And Equity | 1,002,393 | 1,030,884 | 1,013,718 | 982,104 | 1,049,106 | | | | | | |
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Directors Report

Second: Operating Results and Significant Differences

2. RESULTS OF OPERATIONS FOR THE PAST FIVE YEARS

| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|-----------|-----------|-----------|-----------|-----------|
| REVENUES | | | | | |
| Gross written premiums | 721,605 | 942,007 | 985,510 | 804,826 | 556,290 |
| Retroceded premiums | (72,997) | (274,514) | (5,582) | (12,177) | (6,101) |
| Excess of loss expenses | (31,712) | (30,571) | (41,744) | (37,857) | (35,595) |
| Net written premiums | 616,896 | 636,922 | 938,184 | 754,792 | 514,594 |
| Change in net unearned premium | (3,281) | (41,088) | 192,914 | (259,257) | (23,697) |
| Net earned premiums | 613,615 | 595,834 | 1,131,098 | 495,535 | 490,897 |
| Retrocession commissions | 16,468 | 11,258 | 2,982 | 2,774 | 1,948 |
| Premium deficiency reserve | - | - | - | - | 26,167 |
| TOTAL REVENUES | 630,083 | 607,092 | 1,134,080 | 498,309 | 519,012 |
| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
| UNDERWRITING COSTS AND EXPENSES | | | | | |
| Net claims incurred | (404,054) | (419,114) | (908,631) | (339,483) | (401,011) |
| Policy acquisition costs and profit commissions | (172,472) | (146,126) | (164,692) | (114,533) | (103,811) |
| Other underwriting expenses | (1,997) | (4,710) | (4,928) | (4,024) | (2,781) |
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| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|--|----------|----------|----------|----------|----------|
| NET UNDERWRITING INCOME | 51,560 | 37,142 | 55,829 | 40,269 | 11,409 |
| Special commission income from deposits | 4,140 | 2,858 | 3,028 | 202 | 70 |
| Realized gains /(losses) on investments held at fair value through income statement | 1,568 | 188 | 99 | (73) | 226 |
| Unrealized (losses) / gains on investments held at fair value through income statement | (368) | 3,931 | 2,352 | 1,325 | 2,431 |
| Investment management expenses | (404) | (505) | (344) | (315) | (240) |
| Net investments income | 4,936 | 6,472 | 5,135 | 1,139 | 2,487 |
| Other Income | - | - | - | 216 | 59 |
| Allowance for doubtful debts | 1,575 | (333) | (2,331) | 935 | (1,234) |
| General and administrative expenses | (40,577) | (38,540) | (35,728) | (37,480) | (21,827) |
| Foreign exchange losses | (3,784) | (1,097) | (11,875) | (2,501) | 291 |
| Total income for the period | 13,710 | 3,644 | 11,030 | 2,578 | (9,397) |
| Total income attributed to the reinsurance operations | (1,371) | (365) | (1,103) | (258) | - |
| Total income for the period attributable to the shareholders | 12,339 | 3,279 | 9,927 | 2,320 | (9,397) |

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Directors Report

Second: Operating Results and Significant Differences

| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|---------|---------|---------|---------|----------|
| SHAREHOLDERS OPERATIONS | | | | | |
| Investments Revenues | 13,218 | 55,450 | 22,667 | 7,795 | 40,120 |
| Investment management expenses | (3,516) | (8,947) | (2,803) | (3,001) | (3,077) |
| Net investments income | 9,702 | 46,503 | 19,864 | 4,794 | 37,043 |
| Other Income | 905 | - | - | 3 | 248 |
| General and administrative expenses | (6,995) | (7,854) | (9,851) | (5,272) | (14,947) |
| Board of directors' remunerations, meetings fees and expenses | (2,181) | (3,002) | (1,576) | (1,648) | (1,558) |
| Foreign exchange translation (losses) / gains | (48) | (38) | 100 | (91) | (550) |
| Net Income for the year | 13,722 | 38,888 | 18,464 | 106 | 10,839 |

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3. NOTES ON THE REINSURANCE OPERATION'S VARIANCES WITH PRIOR YEAR

| In Thousand Saudi Riyals | 2018 | 2017 | Varinace + or (-) | Change % |
|--------------------------------|----------|-----------|----------------------|----------|
| REVENUES | | | | |
| Gross written premiums | 721,605 | 942,007 | (220,402) | -23% |
| Retroceded premiums | (72,997) | (274,514) | 201,517 | -73% |
| Excess of loss expenses | (31,712) | (30,571) | (1,141) | 4% |
| Net written premiums | 616,896 | 636,922 | (20,026) | -3% |
| Change in net unearned premium | (3,281) | (41,088) | 37,807 | -92% |
| Net earned premiums | 613,615 | 595,834 | 17,781 | 3% |
| Retrocession commissions | 16,468 | 11,258 | 5,210 | 46% |
| TOTAL REVENUES | 630,083 | 607,092 | 22,991 | 4% |

| In Thousand Saudi Riyals | 2018 | 2017 | Varinace (+) or (-) | Change % |
|---|-----------|-----------|------------------------|----------|
| UNDERWRITING COSTS AND EXPENSES | | | | |
| Net claims incurred | (404,054) | (419,114) | 15,060 | -4% |
| Policy acquisition costs and profit commissions | (172,472) | (146,126) | (26,346) | 18% |
| Supervision and Inspection fees | (1,997) | (4,710) | 2,713 | -58% |
| TOTAL UNDERWRITING COSTS AND EXPENSES | (578,523) | (569,950) | (8,573) | 2% |
| NET UNDERWRITING INCOME | 51,560 | 37,142 | 14,418 | 39% |
| Special commission icome form time deposits | 4,140 | 2,858 | 1,282 | 45% |
| Realized gains on investments held at fair value through income statement | 1,568 | 188 | 1,380 | 734% |
| Unrealized gains on investments held at fair value through income statement | (368) | 3,931 | (4,299) | -109% |

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Directors Report

Second: Operating Results and Significant Differences

| In Thousand Saudi Riyals | 2018 | 2017 | Varinace (+) or (-) | Change % |
|--|----------|----------|------------------------|----------|
| Investment management expenses | (404) | (505) | 101 | -20% |
| NET INVESTMENTS INCOME | 4,936 | 6,472 | (1,536) | -24% |
| Allowance for doubtful debts | (1,575) | (333) | 1,908 | -573% |
| General and administrative expenses | (40,577) | (38,540) | (2037) | 5% |
| Foreign exchange losses | (3,784) | (1,097) | (2,687) | 245% |
| Total Income for the period | 13,710 | 3,644 | 10,066 | 276% |
| Total income attributed to the reinsurance operations | (1,371) | (365) | (1,006) | 276% |
| Total Income for the period attributable to the shareholders | 12,339 | 3,279 | 12,339 | 276% |

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4. MAIN LINES OF BUSINESS AND RESULTS

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Saudi Re conducts business on facultative and treaty reinsurance basis in Saudi Arabia, MENA countries Asia and Africa with its head office in Riyadh, Saudi Arabia and its branch in Labuan, Malaysia. The company comprises business units based on its services and products as detailed in the following table:

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| 2018 In Thousand Saudi Riyals | Engineering | Fire | Marine | Motor | General Accident | Protection | Health | Specialty | Others | Total |
|--|-------------|-----------|----------|----------|---------------------|------------|----------|-----------|----------|-----------|
| REVENUES | | | | | | | | | | |
| Gross written premiums | 75,852 | 207,425 | 46,665 | 94,277 | 69,532 | 45,563 | 33,341 | 67,249 | 81,701 | 721,605 |
| Retroceded premiums | (9,380) | (22,020) | (10,811) | - | (12,654) | 79 | - | - | (18,211) | (72,997) |
| Excess of loss expenses | (6,020) | (11,908) | (554) | - | (224) | (1,296) | - | - | (11,710) | (31,712) |
| Net written premiums | 60,452 | 173,497 | 35,300 | 94,277 | 56,654 | 44,346 | 33,341 | 67,249 | 51,780 | 616,896 |
| Change in unearned premium, net | 7,855 | 2,706 | (471) | (9,358) | 1,949 | 3,741 | (4,425) | (8,116) | 2,838 | (3,281) |
| Net earned premiums | 68,307 | 176,203 | 34,829 | 84,919 | 58,603 | 48,087 | 28,916 | 59,133 | 54,618 | 613,615 |
| Commissions on retroceded business | 1,830 | 5,043 | 811 | - | 3,340 | (58) | - | - | 5,502 | 16,468 |
| TOTAL REVENUES | 70,137 | 181,246 | 35,640 | 84,919 | 61,943 | 48,029 | 28,916 | 59,133 | 60,120 | 630,083 |
| UNDERWRIT | ING COSTS | AND EXPI | ENSES | | | | | | | |
| Net claims incurred | (42,351) | (104,449) | (18,328) | (48,254) | (30,651) | (46,690) | (27,172) | (40,848) | (45,311) | (404,054) |
| Policy acquisition costs & profit commissions | (23,429) | (57,541) | (12,243) | (25,373) | (18,552) | (2,577) | (719) | (21,482) | (10,556) | (172,472) |
| Other underwriting expenses | (137) | (550) | (133) | (332) | (185) | (129) | (113) | (94) | (324) | (1,997) |
| TOTAL UNDERWRITING COSTS AND EXPENSES | (65,917) | (162,540) | (30,704) | (73,959) | (49,388) | (49,396) | (28,004) | (62,424) | (56,191) | (578,523) |
| NET UNDERWRITING INCOME / (Loss) | 4,220 | 18,706 | 4,936 | 10,960 | 12,555 | (1,367) | 912 | (3,291) | 3,929 | 51,560 |

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Directors Report

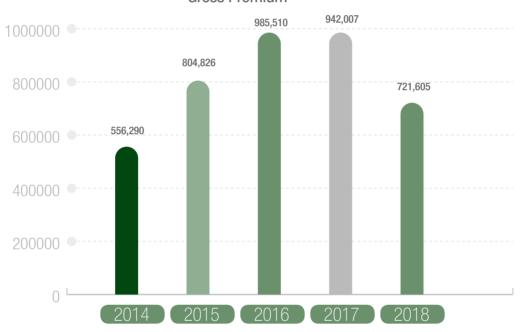
Second: Operating Results and Significant Differences

5. WRITTEN PREMIUMS AND GEOGRAPHIC ANALYSIS

Gross premiums written decreased by 23% in 2018 to SR 721,605 thousand from SR 942,007 thousand in 2017.

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The following graph indicates the gross premiums written during the period 2014-2018 (in thousand Saudi Riyals).



Gross Premium

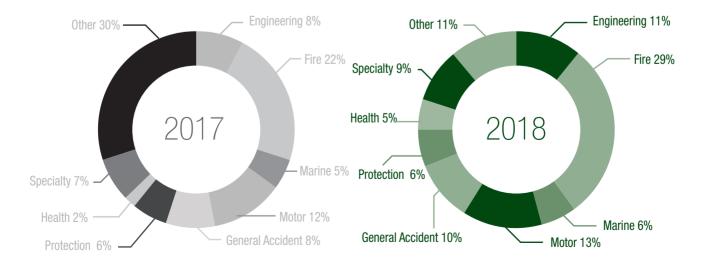
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The following table displays the distribution of written premiums over major business segments:

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| Segment | 2018 | 2017 | Variance | Change % |
|-------------------|---------|---------|-----------|----------|
| Engineering | 75,852 | 77,540 | (1,688) | -2% |
| Fire | 207,425 | 201,208 | 6,217 | 3% |
| Marine | 46,665 | 47,262 | (597) | -1% |
| Motor | 94,277 | 113,588 | (19,311) | -17% |
| General Accidents | 69,532 | 75,981 | (6,449) | -8% |
| Protection | 45,563 | 56,149 | (10,586) | -19% |
| Health | 33,341 | 18,006 | 15,335 | 85% |
| Specialty | 67,249 | 68,105 | (856) | -1% |
| Others | 81,701 | 284,168 | (202,467) | -71% |
| Total | 721,605 | 942,007 | (220,402) | -23% |



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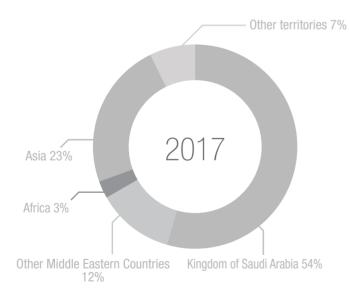
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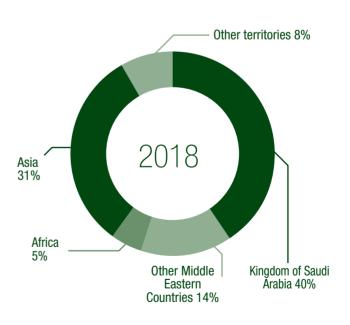
Directors Report

Second: Operating Results and Significant Differences

Geographical analysis of gross premiums written, thousands

| Geographical segment | 2018 | | 2017 | |
|--------------------------------|------|---------|------|---------|
| | % | GWP | % | GWP |
| Kingdom of Saudi Arabia | 40% | 288,453 | 54% | 509,970 |
| Other Middle Eastern Countries | 14% | 100,630 | 12% | 110,254 |
| Africa | 5% | 35,101 | 3% | 31,615 |
| Asia | 31% | 224,526 | 23% | 221,262 |
| Other territories | 8% | 72,895 | 7% | 68,906 |
| Total | 100% | 721,605 | 100% | 942,007 |





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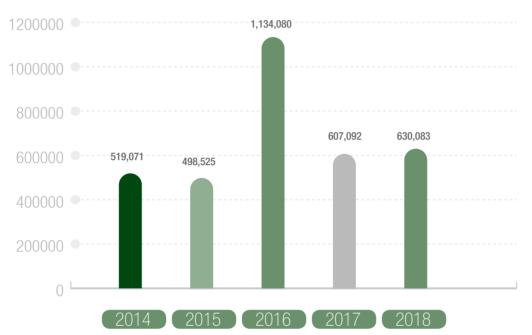
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6. TOTAL UNDERWRITING REVENUES

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Total underwriting revenue increased by 4% to SR 630,083 thousand in 2018 from SR 607,092 thousand in 2017 main contribution to this was the increase in net earned premiums by 3%.

The following diagram shows the total revenues from 2014-2018 (in thousand Saudi Riyals).



Total Revenues

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Following the details of underwriting revenues

| Revenues | 2018 | 2017 | Variance | Change % |
|--------------------------|---------|---------|----------|----------|
| Net earned premiums | 613,615 | 595,834 | 17,781 | 3% |
| Retrocession commissions | 16,468 | 11,258 | 5,210 | 46% |
| Total | 630,083 | 607,092 | 22,991 | 4% |

Geographical analysis of underwriting revenues

| Revenues | 2018 | 2017 | Variance | Change % |
|---------------------------------|---------|---------|----------|----------|
| Within Kingdom of Saudi Arabia | 232,784 | 248,000 | (15,216) | -6% |
| Outside Kingdom Of Saudi Arabia | 397,299 | 359,092 | 38,207 | 11% |
| Total | 630,083 | 607,091 | 22,991 | 4% |

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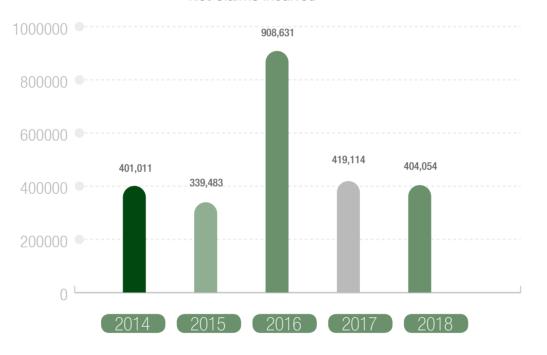
Directors Report

Second: Operating Results and Significant Differences

7. NET INCURRED CLAIMS

The net claims incurred after deduction of reinsurers share decreased by 4% to SR 404,054 thousand in 2018 from SR 419,114 thousand in 2017.

The following diagram shows the net claims incurred from 2014-2018 (in thousand Saudi Riyals).



Net Claims Incurred

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8. TOTAL COSTS AND EXPENSES

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Total costs and expenses for policyholders' operations increased by 2% to SR 621,309 thousand in 2018 from SR 609,920 thousand in 2017 due mainly to the increase in policy acquisition costs. While the total costs and expenses for shareholders' operations decreased by 15% to SR 9,176 thousand in 2018 from SR 10,856 thousand in 2017.

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Following the details of costs and expenses for policyholders' operations

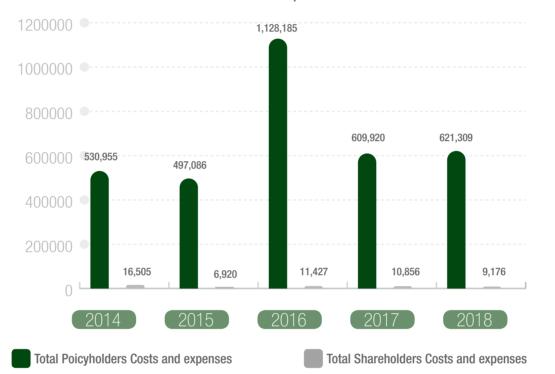
| Policyholdres operations costs and expenses | 2018 | 2017 | Variance | Change % |
|---|---------|---------|----------|----------|
| Net claims incurred | 404,054 | 419,114 | (15,060) | -4% |
| Policy acquisition costs and profit commissions | 172,472 | 146,126 | 26,346 | 18% |
| Other underwriting expenses | 1,997 | 4,710 | (2,713) | -58% |
| Allowance for doubtful debts | (1,575) | 333 | (1,908) | -573% |
| General and administrative expenses | 40,577 | 38,540 | 2,037 | 5% |
| Foreign exchange losses | 3,784 | 1,097 | 2,687 | 245% |
| Total | 621,309 | 609,309 | 11,389 | 2% |

Following the details of costs and expenses for shareholders' operations

| Shareholdres operations costs and expenses | 2018 | 2017 | Variance | Change % |
|--|-------|--------|----------|----------|
| General and administrative expenses | 6,995 | 7,854 | (859) | -11% |
| Board of directors remunerations, meetings fees and expenses | 2,181 | 3,002 | (821) | -27% |
| Total | 9,176 | 10,856 | (1,680) | -15% |

Directors Report

Second: Operating Results and Significant Differences



Total Costs and Expenses

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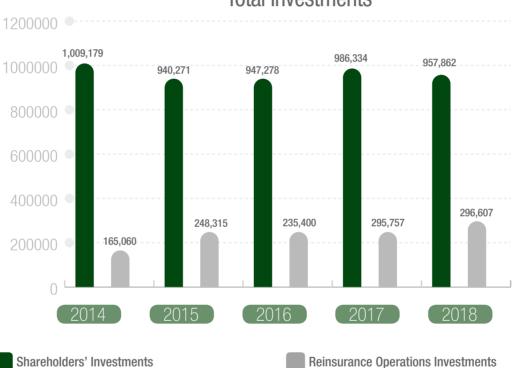
9. TOTAL INVESTMENTS

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Total shareholders' investments were SR 927,052 thousand in 2018 as compared with SR 986,334 thousand in 2017, lower by 3%. The total reinsurance operations investments were SR 296,607 thousands in 2018 compared with SR 295,757 thousands in 2017, higher by 0.30%.

The following figure shows total investments during the period 2014-2018 (in thousand Saudi Riyals).

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Total Investments

Directors Report

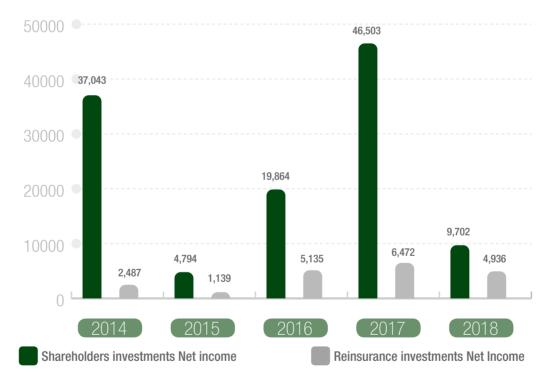
Second: Operating Results and Significant Differences

10. NET INVESTMENTS INCOME

The net Income generated from investments of reinsurance funds, net of investment management expenses were SR 4,936 thousand in 2018 as compared with SR 6,472 thousand in 2017, lower by 24%.

As such as the net income generated from shareholders' fund investments, net of investment management expenses was SR 9,702 thousand in 2018 as compared with SR 46,503 thousand in 2017, lower by 79%. Due to the performance of the financial markets during 2018.

The following figure shows the investments net income during 2014-2018 (in thousand Saudi Riyals).



Net investments income

Geographical analysis of Net investments.

| | 20 | 18 | 2017 | | | |
|-------------------------------------|--|---|--|---|--|--|
| Geographical segment | reinsurance investments net income | Shareholders investments net income | reinsurance investments net income | Shareholders investments net income | | |
| Within the Kingdom of Saudi Arabia | 2,319 | 15,012 | 3,821 | 13,146 | | |
| Outside the Kingdom of Saudi Arabia | 2,617 | (5,310) | 2,651 | 33,357 | | |
| Total | 4,936 | 9,702 | 6,472 | 46,503 | | |

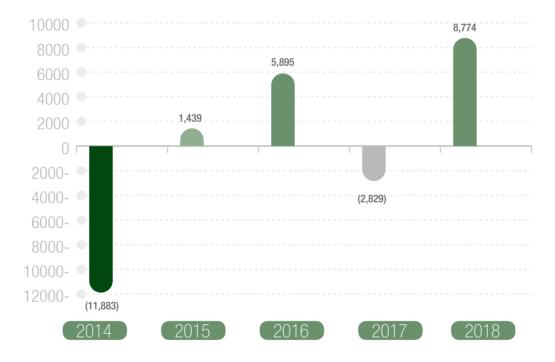
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11. SURPLUS / (DEFICIT) FROM REINSURANCE OPERATIONS

Reinsurance operations before investment returns posted a surplus of SR 8,774 thousand during 2018 as compared with a deficit of SR 2,829 thousand in 2017. This due to decrease in net earned premiums by 3%.

The following figure shows the surplus / (deficit (in reinsurance operations during 2014-2018 (in thousand Saudi Riyals).



Surplus / (Deficit) in Reinsurance Operations

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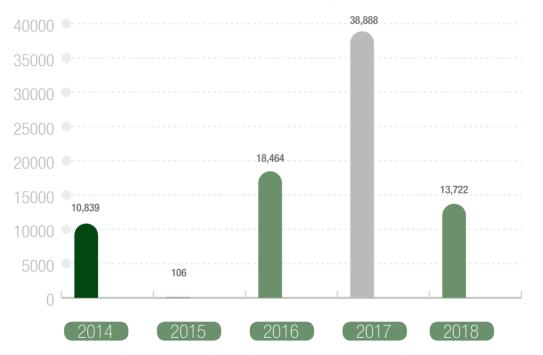
Directors Report

Second: Operating Results and Significant Differences

12. NET INCOME FROM SHAREHOLDERS' OPERATIONS

Shareholders' operations recorded a net income of SR 13,722 thousand in 2018 as compared with a net income of SR 38,888 thousand in 2017, decreased by 65%. This is attributed to the decrease in income is mainly due to decrease in shareholders investments net income by 79%.

The following diagram indicates total net income from shareholders operations during the period 2014-2018 (in thousand Saudi Riyals).



Net Income from Shareholders' Operations

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Statement of Shareholders Operations during the Period 2014-2018

| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|--|---------|---------|---------|---------|----------|
| Investment Revenues | 13,218 | 55,450 | 22,667 | 7,795 | 40,120 |
| Investment Managment expesnes | (3,516) | (8,947) | (2,803) | (3,001) | (3,077) |
| Net investments income | 9,702 | 46,503 | 19,864 | 4,794 | 37,043 |
| Other Income | 905 | - | - | 3 | 248 |
| General and administrative expenses | (6,995) | (7,854) | (9,851) | (5,272) | (14,947) |
| Board of directors' remunerations, meetings fees and expenses | (2,181) | (3,002) | (1,576) | (1,648) | (1,558) |
| Foreign exchange translation (losses) / gains | (48) | (38) | 100 | (91) | (550) |
| Shareholders appropriation from reinsurance operations Surplus | 12,339 | 3,279 | 9,927 | 2,320 | (9,397) |
| Net Income for the year | 13,722 | 38,888 | 18,464 | 106 | 10,839 |

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Directors Report

Second: Operating Results and Significant Differences

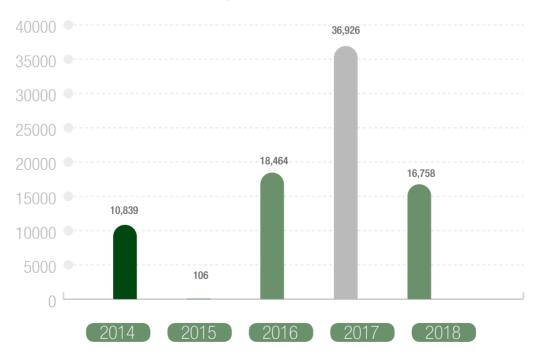
13. TOTAL COMPREHENSIVE INCOME/(DEFICIT)

Total comprehensive income was SR 16,758 thousand in 2018 as compared with an income SR 36,926 thousand in 2017. Lower by 55%.

Statement of Shareholders Comprehensive Operations during the Period 2014-2018

| In Thousand Saudi Riyals | 2018 | 2017 | 2016 | 2015 | 2014 |
|--|--------|---------|--------|------|--------|
| NET INCOME FOR THE YEAR | 13,722 | 38,888 | 18,464 | 106 | 10,839 |
| OTHER COMPREHENSIVE INCOME / (LOSS) | 3,036 | (1,962) | - | - | - |
| Total | 16,758 | 36,926 | 18,464 | 106 | 10,839 |

Total Comperhensive income



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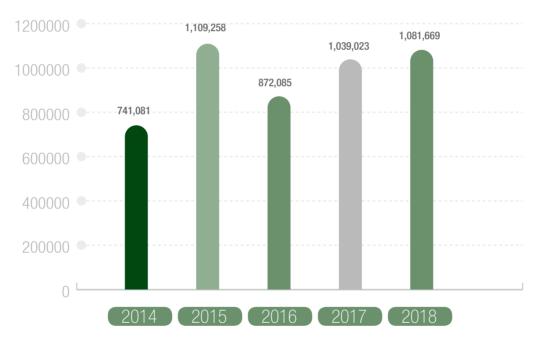
14. TECHNICAL RESERVES

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Technical reserves increased by 4% to SR 1,081,669 thousand in 2018 from SR 1,039,023 thousand in 2017.

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The following diagram depicts the technical reserves during the period 2014-2018 (in thousand Saudi Riyals).



Technical Reserves

Directors Report

Second: Operating Results and Significant Differences

15. ASSETS

Assets decreased by 6% to SR 2,458,771 thousand in 2018 from SR 2,629,400 thousand in 2017. Reinsurance operation assets totaled to SR 1,456,378 thousand in 2018 as against SR 1,598,516 thousand in 2017, and total shareholders assets were SR 1,002,393 thousand in 2018 as compared with SR 1,030,884 thousand in 2017.

The following diagram depicts assets during the period 2014-2018 (in thousand Saudi Riyals).



Total Assets

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16. DIVIDEND POLICY

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The Company decided not to pay dividends. The Company dividends policy aims to achieve suitable returns to the Company's shareholders in one or more of the following:

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- 1. Distribution of cash dividends to the shareholders taking into consideration the financial position of the company, solvency margin requirements, available credit lines and the general economic situation.
- 2. Stock dividends taking into consideration the requirements and conditions related to retained earnings and other stock holder's equity in the balance sheet.
- 3. Shareholders who are registered at the end of trading before of the General Assembly at which dividend preeminent is approved will be entitled for the dividends.
- 4. Dividends will be paid in accordance with the dates specified by the Board of Directors.

Directors Report

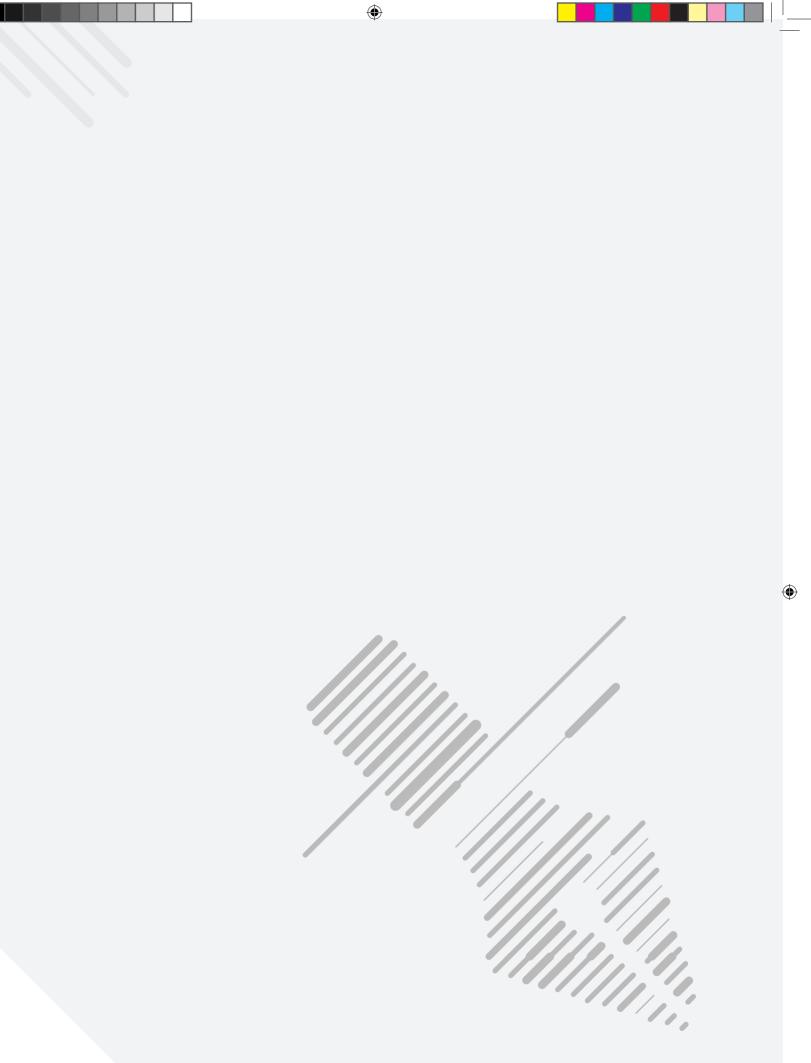
Third: Obligations, Disclosures and Declarations According to The Regulations



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Improved underwriting and technical results

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

1. COMPLIANCE WITH RULES AND REGULATIONS

In general, the Company complied in 2018 with the laws and regulations applicable in Saudi Arabia. These include:

- Laws and regulations issued by CMA.
- Laws and regulations issued by SAMA, including The Corporate Governance Regulation.
- Zakat and Income Tax Regulations issued by the Zakat and Income Tax Department.
- Labor Law issued by the Ministry of Labor.
- The Company Law issued by the Ministry of Commerce and investment

2. COMPLIANCE WITH CORPORATE GOVERNANCE REGULATIONS

During 2017, the Company was in compliance with stipulations indicated in the Corporate Governance Regulations except for the following:

| Article | Article Description | Reasons |
|---------|---|---|
| 20 C7 | Under : Issues Affecting Independence7) if he/she has a direct or indirect interest in the businesses and contracts executed for the Company's account | Corporate governance regulations issued by SAMA excluded the insurance contact. |

3. GENERAL ASSEMBLY MEETINGS

During the year 2018, the Company held two General Assembly meetings as detailed below:

- The General Assembly meeting dated 1/01/2018 was chaired by Mr. Mishari Al-Mishari (Vice- Chairman) and was attended, Mr. Mansour Al-Bosaily, Mr. Ahmad Sabbagh and Mr. Fahad Al-Hesni (MD-CEO)
- The General Assembly meeting dated on 30/04/2018 was headed by Mr. Hesham Al-Shaikh (Chairman of the Board) and was attended by Mr. Mishari Al-Mishari (Vice Chairman), Mr. Mohamad Al-Otaibi, Mr. Mansour Al-Bosaily, Mr. Jean-Luc Gourgeon, Mr. Hammam Badr, Mr.Ismail Mahbob and Mr. Fahad Al-Hesni (MD-CEO)

4. THE PROCEDURES THAT THE BOARD TOOK TO INFORM THEIR MEMBERS OF THE INVESTORS SUGGESTIONS

The Investor Relations function in Saudi Re has collated and analyzed the suggestions and comments received from the shareholders thru the interaction via communication channels or the general assembly meetings and submitted the findings to the Board of Directors.

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5. COMPOSITION OF THE BOARD OF DIRECTORS, DIRECTOR CATEGORIES AND MEMBERSHIPS IN BOARDS OF OTHER JOINT STOCK COMPANIES FOR EACH DIRECTOR

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| Category* | Name | Term | Other Joint Stock Companies of which the Directors are Board Members | Туре |
|-------------------------------|---------------------------------------|---|--|------------------------------|
| | | | Ashmore Investment KSA | Private Company |
| | | | Saudi Civil Aviation Holding Company | Governmental Company |
| Non- | Mr. Hesham AL-Shaikh | Renewed from | Probitas Holdings (Bermuda) Ltd | Closed Joint – Stock Company |
| Executive Director | Chairman of the Board of Directors | 11/05/2017 To 10/05/2020 | Watan First Institute | Limited Company |
| | | | Bank AlJazira (Previous) | Joint Stock Company |
| | | | Arab National Bank (Previous) | Joint Stock Company |
| | | Renewed from 11/05/2017 To 10/05/2020 | Saudi Investment Bank (Previous) | Joint Stock Company |
| | | | Doroob for Education and Training | Governmental Company |
| | | | Hana Water Company | Private Company |
| Non- | Mr. Mishari AL-Mishari | | Enwanuk Real Estate Development | Private Company |
| Executive Director | Vice Chairman | | Saudi Fund for Development (Previous) | Governmental Company |
| | | | Aloula Real Estate Development | Closed Joint – Stock Company |
| | | | Sadan National Limited (Previous) | Closed Joint – Stock Company |
| | | | Bank AlJazira (Previous) | Joint Stock Company |
| | | | Islamic Insurance Company (Jordan) | Limited Joint Stock Company |
| | | | Contempro For Housing Projects P.L.C | Joint Stock Company |
| Non- Executive Director | Mr. Ahmad Sabbagh | Renewed from 11/05/2017 To 10/05/2020 | Tunisia Takaful Insurance Company - Tunisia | Joint Stock Company |
| | | To 10/05/2020 | Al Aman Takaful Insurance – Beirut (Previous) | Closed Joint – Stock Company |
| | | | The Islamic Insurance Company – Jordan (Previous) | Joint Stock Company |

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

| Category* | Name | Term | Other Joint Stock Companies of which the Directors are Board Members | Туре |
|---|--------------------------|---|--|------------------------------|
| | | | Jean-Luc Gourgeon Company | Limited Company |
| | | | Probitas Holdings (Bermuda) Ltd | Closed Joint – Stock Company |
| | | | Probitas Corporate capital limited | Closed Joint – Stock Company |
| Non- | | Renewed from | Probitas Holdings UK Ltd. | Limited Company |
| Executive Director Mr. Jean-Luc Gourgeon | Mr. Jean-Luc Gourgeon | 11/05/2017 To 10/05/2020 | Probitas 1492 Services Ltd. | Closed Joint – Stock Company |
| | | | Paris Re Holdings Ltd – France (Previous) | Closed Joint – Stock Company |
| | | GTT Company - France (Previous) | Closed Joint – Stock Company | |
| | | | Cunningham Lindsey Group - USA (Previous) | Limited Company |
| | Mr. Hammam Badr | Renewed from 11/05/2017 To 10/05/2020 | Iskan Insurance Company (Egypt) | Closed Joint – stock Company |
| | | | Housing & Real Estate Investment Company | Closed Joint – stock Company |
| Independent | | | Data & Transaction Services Compamy - (Egypt) | Closed Joint – stock Company |
| | | | Egyptian Reinsurance Company – Egypt (Previous) | Governmental Company |
| | | | Al-Shrq Insurance Company – Egypt (Previous) | Governmental Company |
| | | | United Electornics Company | Joint Stock Company |
| | | | Jabal Omar Development Company | Joint Stock Company |
| Independent | Mr.Mansour Al-Bosaily | Renewed from 11/05/2017 To 10/05/2022 | HSBC KSA | Closed Joint – Stock Company |
| | | 10 10/00/2022 | Saudi Ground Services Company | Joint Stock Company |
| | | | Amlak International | Closed Joint – Stock Company |
| | | D | Export-Import Bank of Malaysia | Governmental Company |
| Independent | Mr.Ismail Mahbob | Renewed from 11/05/2017 To 10/05/2020 | MUFG Bank (Malaysia) Berhad | Subsidiary |
| | | | MNRB Retakaful Berhad (Previous) | Subsidiary |

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| Category* | Name | Term | Other Joint Stock Companies of which the Directors are Board Members | Туре |
|-----------------------|--------------------------|---|--|------------------------------|
| | | | Al Yamamah Steel Company | Joint - stock Company |
| | | | Riyad Bank | Joint - stock Company |
| | | National Gas and Industrialization Company (GASCO) | Joint - stock Company | |
| | | | Abo Moati Company (Previous) | Joint - stock Company |
| Floated Fr | Floated From | United Arab Company for Flat Glass (Previous) | Closed Joint – Stock Company | |
| Independent | Mr. Mohamad Al-Otaibi | Elected From 11/05/2017 To 10/05/2020 | Middle East Shipment Company – Emirate (Previous) | Limited Company |
| | | | NSCSA AMERICA – USA (Previous) | Limited Company |
| | | | Bahri Company (Previous) | Limited Company |
| | | | National Chemical Carriers Ltd. Co (Previous) | Limited Company |
| | | | West of England Company (Previous) | Limited Company |
| | | | International Shipowners Re (Previous) | Limited Company |
| | | | Probitas Holdings (Bermuda) Ltd. | Closed Joint – Stock Company |
| Executive Director | Mr. Fahad Al-Hesni | Renewed from 11/05/2017 To 10/05/2020 | Probitas Holdings UK Ltd | Closed Joint – Stock Company |
| | 10 10/03/20 | | Probitas 1492 Services Ltd | Closed Joint – Stock Company |

6. RESPONSIBILITIES OF THE BOARD OF DIRECTORS:

- Providing strategic guidance to the Company, including setting objectives and formulating strategic plans.
- Supervising the implementation of strategic plans and major transactions.
- Approving key policies and procedures and regularly reviewing and updating them.
- Establishing and monitoring the Company's internal control system and ensuring its adequacy and effectiveness.
- Establishing and monitoring a risk management system, where risks are assessed, managed, and monitored on a continuous basis.
- Selecting and changing (if needed) executives in key positions, and ensuring that the Company has an appropriate replacement policy for their replacement by an appropriate alternative with the necessary skills and eligibility for the office.
- Supervising Senior Management and monitoring the Company's performance against the performance objectives set by the Board.
- Ensuring the integrity of the Company's accounting and financial reporting system and the appropriateness of its disclosure process.
- Ensuring that the interests of the policyholders are being protected at all times.
- Promoting higher standards of corporate governance and ensuring compliance with applicable laws and regulations at all times.
- Promoting a culture of good corporate governance and high ethical standards.
- Granting Audit committee the appropriate level of authority to investigate any matter within its mandate and shall ensure that the internal audit function is autonomous and is granted full access to all the information it needs to conduct its activities. In addition, the Board should take all necessary measures to ensure the responsiveness of Senior Management to internal auditors' queries and recommendations.

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

7. ATTENDANCE RECORD OF BOARD MEETINGS DURING 2018

| Member | 1st Meeting 12/03 2018 | 2nd Meeting 30/04 2018 | 3rd Meeting 30/07 2018 | 4th Meeting 19/08 2018 | 5th Meeting 29/10 2018 | 6th Meeting 10/12 2018 | Total |
|------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-------|
| Mr. Hesham Al-Shaikh | Attend | Attend | Not Attend | Attend | Not Attend | Attend | 4 |
| Mr. Mishari Al-Mishari | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Ahmad Sabbagh | Attend | Not Attend | Attend | Attend | Attend | Attend | 5 |
| Mr. Jean-Luc Gourgeon | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Hammam Badr | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Mansour Al-Bosaily | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Ismail Mahbob | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Mohamad Al-Otaibi | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Fahad Al-Hesni | Attend | Attend | Attend | Attend | Attend | Attend | 6 |

8. BOARD COMMITTEES

8.1 Executive Committee

The General Assembly shall approve, based on proposals by the Board of Director the rules for the selection of Executive Committee members, the term of their membership and the method of the Committee work. The duties and responsibilities of the executive Committee should include the following:

- Exercising the full powers and prerogatives of the Board between Board meetings and while the Board is not in session in cases where a quick action or resolution is required or warranted, except that the Committee shall not have the power to act in lieu of the full Board in any matter in respect of which the delegation of powers is prohibited under applicable law or that requires the approval of the Company's shareholders or is specifically assigned to another committee of the Board.
- Reviewing the details of the Company's business strategy and making recommendations to the Board for approval. Reviewing the details of the Company's work plans and budget and regularly monitor the progress of the work plan and budget.
- Oversee the activities of the Chief Executive Officer of the Company.
- Supporting the Chief Executive Officer on an ad hoc basis to address specific needs or requirements. Reviewing alliance, mergers, acquisition and other strategic agreements and making recommendations to the Board for approval.
- Taking any other action or assuming any other powers and responsibilities that may from time to time be assigned or delegated to it by the Board.

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2018 EXECUTIVE COMMITTEE MEETINGS

| Member | 1st Meeting 12/03 2018 | 2nd Meeting 30/04 2018 | 3rd Meeting 30/07 2018 | 4th Meeting 29/10 2018 | 5th Meeting 25/11 2018 | 6th Meeting 10/12 2018 | Total |
|------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-------|
| Mr. Hesham Al-Shaikh | Attend | Attend | Not Attend | Not Attend | Attend | Attend | 4 |
| Mr. Jean-Luc Gourgeon | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Mansour Al-Bosaily | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Fahad Al-Hesni | Attend | Attend | Attend | Attend | Attend | Attend | 6 |

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8.2 Audit Committee

The General Assembly shall approve, based on proposals by the Board of Directors, the rules for the selection of Internal Audit committee members, the term of their membership and the method of the Committee work. The duties and responsibilities of the Audit Committee should include the following:

- supervising the company's internal audit department to ensure its effectiveness in executing its activities and duties specified by the Board of Directors.
- To review the internal audit procedures and prepare a written reports on such review including its recommendations.
- Reviewing audit plan of internal auditors and external auditors and make any comments thereon.
- Assessing the efficiency, effectiveness and objectivity of work performed by external auditors, internal audit department or Internal Auditor and compliance control department or Compliance officer.
- Coordinating between internal and external auditors.
- Reviewing the internal and external auditor's assessment of internal control procedures.
- Discussing the annual and interim quarterly financial statements with external auditors and Company's
- Senior Management before issuance thereof.
- To review the interim and annual financial statements prior to presentation to the Board of Directors; and to give opinion and recommendations with respect thereto.
- To review the accounting policies in force and advise the Board of Directors of any recommendations thereto.
- Reviewing internal financial and non-financial controls and risk management system.
- Audit Department or Internal Auditor and Head of Compliance Control Department or Compliance Officerafter obtaining SAMA No Objection, their performance evaluation and remunerations for all respective staff.
- Ensuring independence of Internal Audit Department or Internal Auditor and Compliance Control Departmentor Compliance Officer in
 performing tasks, and ensuring there is no restriction in their scope of work or any impediments that might negatively affect their work.
- Reviewing related parties transactions
- Reviewing, approving and monitoring the implementation of compliance plan.
- To recommend to the Board of Directors the appointment, dismissal and the Remuneration of external auditors; taking into consideration the independence of the auditors and necessary experience in Insurance/
- Reinsurance sector.
- To supervise the activities of the external auditors and approve any activity beyond the scope of the audit work assigned to them during the performance of their duties.
- To review the external auditor's comments on the Financial Statements and follow up on the actionstaken.
- Ensuring independence of External Auditors from Company, Board Members and Senior Management.
- Following-Up the reports issued by SAMA, and other relevant supervisory and control entities and making recommendations thereon to the Board.

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

- Reviewing the Actuary Reports and making recommendation thereon for the Board.
- Ensuring the Company's compliance with the Actuary's proposals and recommendations where these are mandatory and required by Regulations or SAMA instructions.
- Determining the monthly salary, bonus and other remuneration of the Internal Audit or Compliance Control
- Department or the Internal Auditor or Compliance Officer in accordance with the Company's internal by-laws approved by the Board.
- Ensuring the Company has written code of conducts approved by its BOD to ensure that the Company's activities are conducted in a fair and ethical manner.
- Following Up on important lawsuits filed by or against Company and submitting periodical reports thereon to the Boards.
- Ensuring optimal use and control of information technology necessary to generate reliable information and data is in place.
- Reviewing Reports of Compliance Control Department or Compliance Officer and Internal Audit Reportsand pursue the implementation of the recommended corrective measures and make necessary recommendation to Board.
- Reviewing the comments of SAMA and other relevant supervisory and control entities related to any regulatory violation or corrective actions requested and making recommendations thereon for the Board.
- Monitoring the activities of compliance department and ensuring that company's compliance with SAMA, CMA and other laws & regulations.
- Authority to investigate any activity within its terms of reference and have access to any information it may need.

Profiles of member of Audit Committee

Ali Al-Qahtani: Mr. Ali Al-Qahtani joined the Audit Committee in 2011 as an external independent member and become the Chairman of the committee in 2016. Mr. Al-Qahtani has 20 years of experience in the in the fields of Accounting, Finance within Mr. Al-Qahtani held the position of Vice President of Financial Affairs Unit in Tawuniya Insurance Company from 2007 to 2011. Mr. Al-Qahtani now currently assume the position of Vice President of Common Services in Saudi Arabian Mining Company. Mr. Al-Qahani received his Bachelor degree in Accounting from King Saud University and obtained an association ship from the Saudi Organization for Certified Public Accountants.

Hisham Al-Akil: Mr. Hisham Al-Akil joined the Audit Committee in 2016 as an external independent member. Mr. Al-Akil enjoys more than 13 years of experience in the Banking and Finance sector, during which Mr. Al-Akil occupied positions in Banking and Insurance supervision within the Saudi Arabian Monterey Agency. Mr. Al- Akil now currently assume the position of the Chief Financial Officer in Albilad Capital Company. Mr. Al-Qahani received his Master degree in Accounting from the University of Illinois and obtained an association ship from the the American Institute of Certified Public Accountant in addition he is completed the Strategic Financial Leadership program from Stanford University.

Ismail Mahbob: Mr. Ismail Mahbob joined Saudi Re as an Independent Board Member in 2012, he serves as a member in the Audit Committee and the Risk and Underwriting Committee of the Company. Currently he's a Board Member of the Export-Import Bank of Malaysia Berhad and the MUFG Bank (Malaysia) Berhad (formerly known as Bank of Tokyo-Mitsubishi UFJ (Malaysia) Berhad." He has over 35 years experience in the insurance / reinsurance / retakaful industry during which he assumed various senior management positions in the companies he worked with. His last posting prior to retirement in 2012 was as the President / CEO of MNRB Retakaful Berhad, Malaysia. Mr Ismail has a Diploma in Marketing from the Chartered Institute of Marketing (UK) and a Chartered Islamic Finance Professional from INCEIF (The .International Centre for Education In Islamic Finance, Malaysia)".

2018 AUDIT COMMITTEE MEETINGS

| Member | 1st Meeting 27/01 2018 | 2nd Meeting 11/03 2018 | 3rd Meeting 29/04 2018 | 4th Meeting 29/07 2018 | 5th Meeting 27/10 2018 | 6th Meeting 09/12 2018 | Total |
|-------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-------|
| Mr. Ali Al-Qahtani (Chairman) | Attend | Attend | Not Attend | Attend | Attend | Attend | 5 |
| Mr. Ismail Mahbob (Member) | Attend | Attend | Attend | Attend | Attend | Attend | 6 |
| Mr. Hisham Al-Akil (Member) | Attend | Not Attend | Attend | Attend | Attend | Attend | 5 |

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8.3 Nomination and Remuneration Committee

The General Assembly shall approve, based on proposal by the Board of Directors, the rules for the selection of Nominations and Remuneration Committee members, the term of their membership and the method of the Committee work.

The duties and responsibilities of the Nomination and Remuneration Committee should include the following:

- Recommending to the Board appointments to membership of the Board and its committees in accordance with the approved policies and standards. The Committee shall ensure that no person who has been previously convicted of any offense affecting honor or honesty is nominated for such membership.
- Preparing a description of the required capabilities and qualifications for the membership of the Board and its committees, including the time that a Board member should set aside for carrying out the duties of the Board and its committees.
- Reviewing at least annually the requirement and availability of suitable skills within the membership of the Board and recommending remedies that are in the company's best interest
- Recommending succession planning policies to the Board & Committees.
- Reviewing the structure of the Board and its committees and determining their points of weakness and recommending changes where needed.
- Assessing and monitoring the independence of the independent Board and Board Committee Members at least on an annual basis and ensuring that no conflict of interest exists in the cases where a Board member also acts as a member of the Board of another company.
- Drawing clear policies regarding the compensation, remunerations and indemnities of the Board (as approved by the general assembly) its committees, CEO and Senior Management employees based on their performance in achieving the Company's strategic objectives and risk adjusted profits.
- Ensuring that an annual review of remuneration and compensation plans for members of Senior Management is conducted independently of executive management.
- Making the final recommendations to the Board with regards to selecting members of the Senior Management1 and/ or promoting current employees to Senior Management1 positions as per SAMA's Fit and Proper rules.
- Making the final recommendations to the Board with regards to dismissing members of the Senior Management.
- Establishing a succession policy and procedure for the CEO and other key members of Senior Management1 and monitoring the implementation of the succession plans and process.
- Evaluate the performance of the Board (overall and individual performance) and its committees in a regular basis (at least on an annual basis).
- Overseeing the induction programmers and training programs for Board Members.
- Taking any other action or assuming any other powers and responsibilities that may from time to time be assigned or delegated to it by the Board.

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

2018 NOMINATION AND REMUNERATION COMMITTEE MEETINGS

| Member | 1st Meeting 11/03 2018 | 2nd Meeting 01/10 2018 | Total |
|-----------------------------------|---------------------------------|---------------------------------|-------|
| Mr. Mishari Al-Mishari (chairman) | Attend | Attend | 2 |
| Mr. Ahmad Sabbagh (Member) | Attend | Not Attend | 1 |
| Mr. Hammam Badr (Member) | Attend | Attend | 2 |
| Mr. Mansour Al-Bosaily (Member) | Attend | Attend | 2 |

8.4 Investment Committee

The General Assembly shall approve, based on proposal by the Board of Directors, the rules for the selection of Investment Committee members, the term of their membership and the method of the Committee work.

The duties and responsibilities of the Investment Committee should include the following:

- Ensuring that the Investment Policy Statement (IPS) is prepared in line with the overall business strategy of the company as well as the regulatory guidelines.
- Obtaining Board approval for the IPS.
- Reviewing and revising the Investment Strategy on a quarterly basis taking changes in business requirements and market conditions into consideration.
- Appointment and evaluating the performance of Investment and Fund Managers.
- Recommending to the Board, the appointment and removal of Investment Advisors.
- Delegating when required execution of their decisions to a selected subcommittee and/or to the Management Team.
- Deciding the execution strategy for each segment of the investment portfolios, that is, whether the exposure in each segment will be executed via a passive or active management style, will be managed in-house or by external managers via segregated mandates or investment funds.
- Reviewing the decisions made by the Management Team and Investment Advisor (s).
- Reporting to the Board, the performance of the Company's investments in terms of risk, returns, and allocations and on any major pertinent developments.
- Taking any other action or assuming any other powers and responsibilities that may from time to time be assigned or delegated to it by the Board.

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2018 INVESTMENT COMMITTEE MEETINGS

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| Member | 1st Meeting 28/01 2018 | 2nd Meeting 22/04 2018 | 3rd Meeting 01/05 2018 | 4th Meeting 30/07 2018 | 5th Meeting 30/09 2018 | Total |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-------|
| Mr. Hesham Al-Shaikh (chairman) | Not Attend | Not Attend | Attend | Attend | Not Attend | 2 |
| Mr. Mishari Al-Mishari (Member) | Attend | Attend | Attend | Attend | Attend | 5 |
| Mr. Mohamad Al-Otaibi (Member) | Attend | Attend | Attend | Attend | Attend | 5 |
| Mr. Fahad Al-Hesni (md/ceo) | Attend | Attend | Attend | Attend | Attend | 5 |

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8.5 Risk and Underwriting Committee

The General Assembly shall approve, based on proposal by the Board of Directors, the rules for the selection of Risk and Underwriting Committee members, the term of their membership and the method of the Committee work.

The duties and responsibilities of the Risk and Underwriting Committee should include the following:

- Identifying risks that may imperil the Company and maintaining an acceptable risk profile for the Company.
- Defining and obtaining board approval for the risk tolerance and the risk appetite of the company.
- Review the company's retrocession structure and strategy on a regular basis.
- Reviewing Underwriting policies and guidelines.
- Evaluate and review the Underwriting performance.
- Overseeing the risk management system and assessing its effectiveness.
- Defining a comprehensive risk management strategy for the Company, overseeing its implementation, and reviewing and updating it on a regular basis by taking into account developments that are internal and external to the Company
- Reviewing risk management policies.
- Re-evaluating the Company's tolerance for, and exposure to, risk on a regular basis (e.g., through stress testing exercises).
- Reporting to the Board details of risk exposures and recommending actions to manage them.

2018 RISK AND UNDERWRITING COMMITTEE MEETINGS

| Member | 1st Meeting 23/01 2018 | 2nd Meeting 11/03 2018 | 3rd Meeting 24/04 2018 | 4th Meeting 29/04 2018 | 5th Meeting 23/07 2018 | 6th Meeting 29/07 2018 | 7th Meeting 22/10 2018 | 8th Meeting 28/10 2018 | 9th Meeting 09/12 2018 | Total |
|----------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-------|
| Mr. Jean-Luc Gourgeon (chairman) | Attend | Attend | Attend | Attend | Attend | Not Attend | Attend | Attend | Attend | 8 |
| Mr. Ismail Mahbob (Member) | Attend | Not Attend | 8 |
| Mr. Hammam Badr (Member) | Attend | 9 |
| Mr. Ahmad Sabbagh (Member) | Attend | Attend | Attend | Not Attend | Attend | Attend | Attend | Attend | Attend | 8 |

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

9. PROFILES OF MEMBERS OF SENIOR MANAGEMENT

Fahad Al-Hesni: Mr. Fahad Al-Hesni joined Saudi Re as an Executive Board Member in 2011, and he serves as the Managing Director and the Chief Executive Officer, in addition to his membership of the Executive Committee and the Investment Committee of the Company. Also, he's a Board Member of Probitas Holding Company (Bermuda). Moreover, a member of the International Insurance Society (IIS), the Vice Chairman of the Reinsurance Committee and a member of the Executive Committee of the Gulf Insurance Federation (GIF). He has more than 20 years of experience in the Insurance and Reinsurance industry, within which he assumed different leading positions in the fields of Business Development, Underwriting and Claims Management. Mr. Al-Hesni has a Master degree in Insurance & Risk Management from City University of London and an Association Degree from the Chartered Insurance Institute (CII).

Nilmin Pieries: Chief Financial Officer / Board Secretary. Mr. Pieries joined the company in 2010 brining more than 25 years worth of experience in the fields of Accounting, Finance, Investment, and Risk Management. Mr. Pieries also has worked in various companies in Asia, the Gulf region and the UK, through which Mr. Pieries has gained considerable experience in the insurance and reinsurance sector. Moreover, Mr. Pieries was awarded Master's Degree in Business Administration by Nottingham University in the United Kingdom and is an associate of the Chartered Institute of Management Accountants, CIMA UK.

Momen Mukhtar: Chief Underwriting Officer since 2015. Mr. Mukhtar enjoys more than 30 years of experience in the regional and international insurance and reinsurance sector. During this period, Mr. Mokhtar held various leading positions in the fields of Underwriting and Reinsurance, last of which was General Manager of Reinsurance and Technical Support in Tawuniya Insurance Company. Mr. Mukhtar obtained Bachelor degree in Commerce and Business Admiration from Helwan University in Egypt.

Ahmed Al-Jabr: Chief Operating Officer. Mr Al-Jabr Joined the company in 2011 and has experience in insurance sector of more than 17 years. Mr. Al-Jabr assumed different roles within the insurance industry covering areas of human resources, strategy, business development and claims. Mr. Al-Jabr has masters' degree in Business Administration from Bradford University in the UK.

Mamraj Chahar: Chief Investment Officer since 2014. For more than 15 years, Mr. Chahar has worked in different senior positions in the Investment and Portfolio Management fields. Mr. Chahar has a Master's degree in Accounting and Business Statistics from Rajasthan University in India, and is a fellowship of Insurance Institute of India (FIII) and a Chartered Financial Analyst (CFA).

Hashim Taha: Chief Legal Affairs & Claims Officer. Mr. Taha joined the company in 2009 bringing more than 30 years worth of experience in the insurance and reinsurance industry especially in the fields of Underwriting, Claims, and Legal Affairs. Mr. Taha received his Bachelor degree in Law from Cairo University in Sudan.

Ahmed Al-Qarishi: Chief Risk Officer & Chief Actuary. Mr. Ahmed joined the company on 2014 and has experience that exceed 14 years, during which Mr. Al-Quraishi occupied positions in Banking and Insurance supervision within the Saudi Arabian Monterey Agency. Mr. Al-Quraishi has a master degree in actuarial science from Ball State University in USA, in addition he is a Fellowship of the Society of Actuaries in USA (FSA)

10. INTERESTS OF BOARD MEMBERS, THEIR WIVES, DEPENDENTS AND THEIR SUBSIDIARIES IN SHARES AND DEBT INSTRUMENTS OF THE COMPANY.

The board members, their wives and dependents or any of their subsidiaries do not have any interests in shares or debt instruments of the company other than the shareholdings mentioned in section 13.

11. PERSONS WITH INTERESTS IN ANY VOTING SHARES WHO HAS INFORMED THE COMPANY OF SUCH RIGHTS.

No person with interests in voting rights on any category of shares has notified the company of such interests.

12. DESCRIPTION OF ANY INVESTMENTS OR RESERVES ESTABLISHED BY THE COMPANY FOR THE BENEFIT OF ITS EMPLOYEES.

The Company has not made any investments or reserves for the benefit of its employees.

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13. SHAREHOLDING PERCENTAGE OF BOARD MEMBERS AND SENIOR EXECUTIVES

| Name | Number of shares and dept instruments at the beginning of the year | Percentage of ownership at the beginning of the year | Net change in the number of shares during the year | Percentage of change during the year | Total shares held at year end | Percentage of holding at year end |
|--|---|--|---|---|-------------------------------------|---|
| Mr. Hesham Al-shaikh and his family (Chairman) | 8,100 | 0.01% | 0 | 0% | 8,100 | 0.01% |
| Mr. Mishari Al-Mishari and his family (Vice-Chairman) | 4,050 | 0.005% | 0 | 0% | 4,050 | 0.005% |
| Mr. Ahmad Sabbagh and his family (Board member) | 324,000 | 0.4% | 0 | 0% | 324,000 | 0.4% |
| Mr.Jean-Luc Gourgeon and his family (Board member) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Mansour Al-Bosaily and his family (Board member) | 57,604 | 0.07% | 0 | 0% | 57,604 | 0.07% |
| Mr. Ismail Mahbob and his family (Board member) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Fahad Al-Hesni and his family (Executive board member) | 1,215 | 0.0015% | 48,785 | 0.058% | 50,000 | 0.06% |
| Mr. Hammam Badr and his family (Board member) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Mohamad Al Otaibi and his family (Board member) | 810 | 0.001% | 0 | 0% | 810 | 0.001% |
| Mr. Nilmin Pieries and his family (CF0) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Momen Mukhtar and his family (Chief Underwriter Officer) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Ahmed AlJabr and his family (Chief Operating Officer) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Mamraj Chahar and his family (Chief Invesment Officer) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Hashim Taha and his family (Chief Legal Affairs & Claims Officer) | 0 | 0% | 0 | 0% | 0 | 0% |
| Mr. Ahmed Al- Qarishi and his family (Chief Risk Officer & Chief Actuary) | 0 | 0% | 0 | 0% | 0 | 0% |

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

14. REMUNERATIONS OF THE BOARD MEMBERS AND SENIOR EXECUTIVES

| In thousand Saudi Riyals | BOD Members (Executives) | BOD Members (Non- Executive & Independent) | 5 top Executives including CEO & CFO |
|--|-----------------------------|---|---|
| Salaries & Benefits | - | - | 7,756 |
| Annual compensation | 120 | 980 | 1,655 |
| Meeting Fees & Expenses | 85 | 996 | - |
| Consultancy fees | - | 268 | - |
| Benefits in kind granted monthly or yearly | - | - | - |
| Total | 205 | 2,244 | 9,231 |

| MEMBER | Board Meetings | Executive Committee Meeting | Investment Committee Meetings | Risk and Underwriting Cmmmittee Meetings | Audit Committee Meeting | Nomination and Remuneration Meetings | Total Meetings Fess | Board Remuneration | Total |
|------------------------|-------------------|-----------------------------------|-------------------------------------|---|-------------------------------|---|---------------------------|-----------------------|---------|
| Mr. Hesham Al-Shaikh | 20,000 | 20,000 | 10,000 | - | - | - | 50,000 | 180,000 | 230,000 |
| Mr. Mishari Al-Mishari | 30,000 | - | 25,000 | - | - | 10,000 | 85,000 | 120,000 | 205,000 |
| Mr. Ahmad Sabbagh | 25,000 | - | - | 40,000 | - | 5,000 | 70,000 | 120,000 | 190,000 |
| Mr. Jean-Luc Gourgeon | 20,000 | 20,000 | - | 20,000 | - | - | 60,000 | 80,000 | 140,000 |
| Mr. Hammam Badr | 30,000 | - | - | 45,000 | - | 10,000 | 85,000 | 120,000 | 205,000 |
| Mr. Mansour Al-Bosaily | 30,000 | 30,000 | | | | 10,000 | 70,000 | 120,000 | 190,000 |
| Mr. Ismail Mahbob | 30,000 | - | - | 40,000 | 30,000 | - | 100,000 | 120,000 | 220,000 |
| Mr. Mohamad Al-Otaibi | 30,000 | - | 25,000 | - | - | - | 55,000 | 120,000 | 175,000 |
| Mr. Fahad Al-Hesni | 30,000 | 30,000 | 25,000 | - | - | - | 85,000 | 120,000 | 205,000 |
| Ali Al-Qahtani | - | - | - | - | 25,000 | - | 25,000 | 90,000 | 115,000 |
| Hisham Al-Akil | - | - | - | - | 25,000 | - | 25,000 | 90,000 | 115,000 |

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The General Assembly has approved on 30/04/2018 an amended remuneration policy for the board and non-board members where the sitting fees were increased to SAR 5,000 per member for each attended meeting of the board and any board committee meeting. The company's Board directors will be paid a lump-sum amount of SAR 120,000 as an annual compensation against Board directorship and contribution to Board business. The Chairman of the Board will be paid a lump-sum amount of SAR 180,000 per year. Each Non-Board member will be paid an amount of SAR 5,000 as an attendance fee per meeting per committee, whether such member is attending physically or through any remote channel and will be paid a lump sum of SAR 90,000 per year as a compensation for contribution to the Committee functions.

15. NAME OF ALL SUBSIDIARIES COMPANIES

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| Name of Subsidiary Company | Paid up Capital | Holding Percentage | Main Activity | Place of Main Activity Operation | Place of Incorporation |
|-------------------------------|-----------------|-----------------------|---------------|-------------------------------------|---------------------------|
| PROBITAS HOLDING LTD | 4,508,982 USD | 49.9% | INSURANCE | UNITED KINGDOM | BERMUDA |

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16. COMPANY SHARES OWNERSHIP

| Shareholder Name | Holding Percentage at 01/01/2017 | Holding Percentage at 31/12/2017 | Change |
|--|-------------------------------------|-------------------------------------|--------|
| AHMED HAMAD ALGOSAIBI & BROS. COMPANY | 5% | 5% | 0 |

17. MATERIAL CONTRACTS IN WHICH BOARD MEMBERS AND EXECUTIVE MANAGEMENT HAVE INTERESTS

A consultancy services contract was arranged with Mr. Jean-Luc Gourgeon with an amount of SR 153,616 for one year till 30/04/2019. Also a reinsurance contract with Islamic Insurance Company (Jordan) with an estimated gross premium of SR 2,737,449 which is represented by Mr. Ahmed Sabbagh as a board member. In addition, a reinsurance contract for one year was made with Iskan Insurance Company in Egypt with an estimated gross premium SR 572,729 which is represented by Mr. Hammam Badr as Chairman of the board of directors. Also a reinsurance contract for one year was made with Mamda Reinsurance Company in Morocco with an estimated gross premium SR (26,784) which is represented by Mr. Jean-Luc Gourgeon as Vice Chief Executive Officer. In addition, A reinsurance contract for one year was made with Probitas corporate capital Limited (UK) with a gross premium of 21,251,938, which are both represented by Mr. Jean-Luc Gourgeon as a board member.

18. PENALTY PRECAUTIONARY PROCEDURE OR PREVENTATIVE MEASURE IMPOSED ON THE COMPANY BY THE AUTHORITY:

No penalty has been imposed on the company by any Authority

19. INTERNAL CONTROL SYSTEMS IN THE COMPANY

The internal control system intends to ensure that control and monitoring tools are in place to ensure, at a reasonable level, the soundness of financial reports and mitigation of risk. The results of the annual audit conducted by the internal auditor have not revealed any deficiency or weakness in the company's internal control system. The Audit Committee confirms that there was no conflict between the Audit Committee resolutions and the Board

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Directors Report

Third: Obligations, Disclosures and Declarations According to The Regulations

20. NUMBER OF TIMES THE COMPANY REQUESTED THE SHARE REGISTER

| Number of Requested Share Register | Date Of Request | Raesons Of Request |
|---|--------------------|--|
| 1 | 01/01/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 2 | 01/02/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 3 | 01/03/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 4 | 31/03/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 5 | 03/04/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 6 | 02/05/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 7 | 04/06/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 8 | 01/07/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 9 | 30/07/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 10 | 4/09/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 11 | 01/10/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 12 | 29/10/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 13 | 2/12/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| 14 | 31/12/2018 | to comply with article number 38 of the Implementing Regulations of the Cooperative Insurance Companies Control Law And to calculate the differences in the shareholder right |
| | | |

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21. STATEMENT OF ACCRUED REGULATORY PAYMENTS

| Description | Paid Due | Payments Due |
|--|----------|--------------|
| Zakat and Income Tax | 12,090 | 38,244 |
| With-holding Tax | 11,965 | 518 |
| Value Add Tax | 8,605 | 2,169 |
| General Organization for Social Insurance (GOSI) | 1,914 | 136 |
| SAMA's control and inspection costs | 3,680 | 234 |
| TOTAL | 38,254 | 41,301 |

22. EXTERNAL AUDITORS

The ordinary general assembly convened on 30/04/2018 and approved the board's recommendation to appoint M/s Al-Bassam & Allied and KPMG Al-Fozan & Al-Sadhan Accountants to act jointly as external auditors of the company for the year ending 31/12/2018.

23. ACCOUNTING STANDARDS ADOPTED IN FINANCIAL STATEMENTS

The company applies the International Financial Reporting Standards ("IFRS") as modified by the Saudi Arabian Monetary Authority ("SAMA") for the accounting of Zakat and income tax.

The Auditor's report did not contain any reservations

24. DECLARATION

It has no loans payable on call or otherwise, and the Company has not repaid any loans during the year ended 31/12/2018.

- It has no convertible debt instruments, contractual securities, preemptive right or similar rights issued or granted by the company, during the financial year ended 31/12/2018.
- There have not been any conversion or subscription rights under any convertible debt instruments, contractually based securities, warrants or similar
 rights issued or granted by the company during 2018.
- There have not been any, redemption, purchase or cancellation by the company of any redeemable debt instruments and the value of such securities outstanding.
- During 2018, there have not been any arrangement or agreement under which a director or a Senior Executive of the company has waived any remuneration.
- During 2018, there is no any business or contract to which the company is a party and in which a director of the company, a Senior Executive or any person related to any of them is or was interested, other than the contracts mentioned in the item 17 here above.
- There have not been any arrangement or agreement under which a shareholder of the company has waived any rights to dividends.

The company further declares that:

- Proper books of account have been maintained
- The system of internal control is sound in design and has been effectively implemented;
- There are no significant doubts concerning the company's ability to continue it activity

CONCLUSION

The board of directors extends appreciation and thanks to our valued customers for their trust and to all of our shareholders whose contributions play a significant role in developing the company. The board also extends its appreciation to the company's management and staff for their wholehearted efforts during the year which contributed to the progress of the company.

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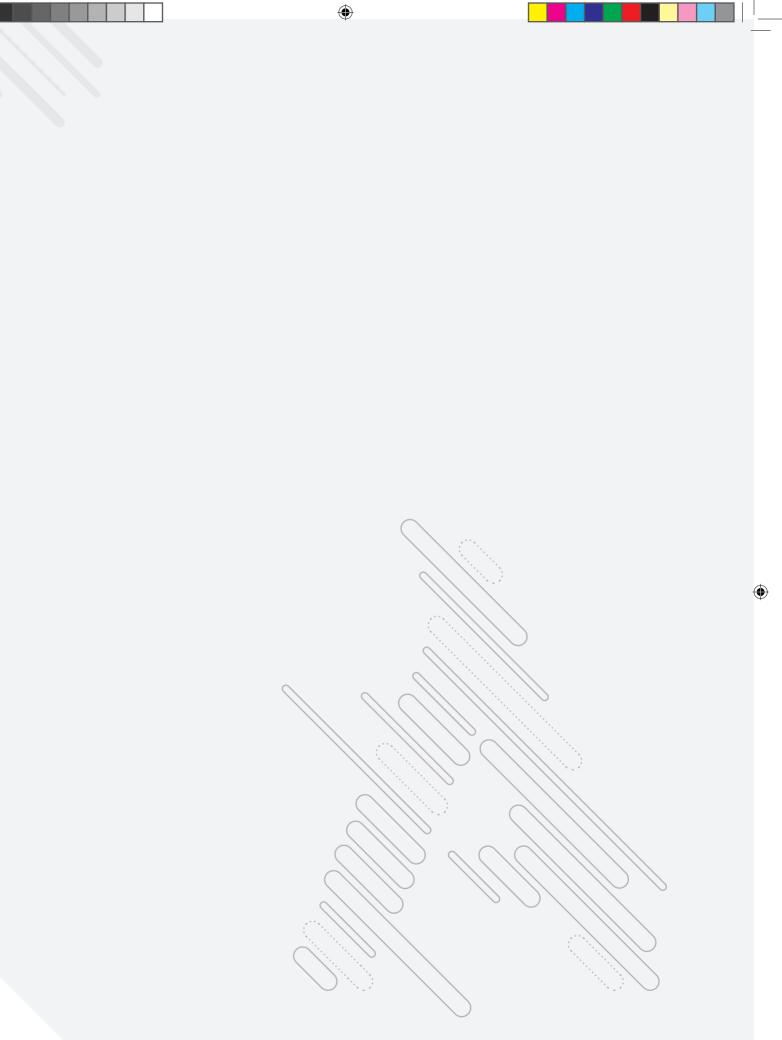
Financial Statements & Independent Auditors' Report for The Year Ended 31 December 2018

Statement of Financial Position as at 31 December 2018

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Saudi Re obtained AA+ rating from SIMAH's Credit Rating Agency, Tassnief with a stable outlook

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Al-Bassam & Co. Allied Accountants

Independent auditors' report

To the Shareholders of Saudi Re for Cooperative Reinsurance Company

Opinion

We have audited the financial statements of Saudi Re for Cooperative Reinsurance Company, which comprise the statement of financial position as at 31 December 2018, statement of income, statement of comprehensive income, statement of changes in shareholders' equity and statement of cash flows for the year then ended, and notes comprising significant accounting policies and other explanatory information.

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In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2018, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRS") as modified by the Saudi Arabian Monetary Authority ("SAMA") for the accounting of zakat and income tax.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing ("ISAs") as endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the professional code of conduct and ethics that are endorsed in the Kingdom of Saudi Arabia that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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KPMG Al Fozan & Partners Certified Public Accountants



Al-Bassam & Co. Allied Accountants

Independent auditors' report

To the Shareholders of Saudi Re for Cooperative Reinsurance Company (continued)

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| Key Audit Matter (continued) | |
|--|---|
| The key audit matter | How the matter was addressed in our audit |
| Gross outstanding claims | |
| The Company as at 31 December 2018, has gross outstanding claims including claims Incurred But Not Reported (IBNR) amounting to SR 992.9 million as reported in Note 9 of the financial statements. | Our audit approach relating to the valuation of gross outstanding claims was as follows: We assessed the design and implementation and tested the operating effectiveness of key controls over |
| The valuation of gross outstanding claims is the key judgmental area for management given the level of subjectivity inherent in estimating the impact of claim events that have occurred for which the ultimate outcome remains uncertain. | management's processes for claims processing and payment, including controls over the completeness and accuracy of the claim estimates recorded. |
| The Company uses a range of actuarial methodologies to estimate these claims. This requires significant judgments relating to factors and assumptions such as inflation, claims development pattern and regulatory requirements. | On a sample basis, we tested the measurement of claims reserves on a case-by-case basis by comparing the outstanding claims to source documentation. We engaged our actuarial specialist to assess the methodologies and assumptions used by the management in determining the reserves for Incurred but not reported claims. |
| Due to significance of amount involved and the exercise of significant judgment by management in the process for determination of gross outstanding claims, we have determined it to be a key audit matter. | We evaluated the completeness and accuracy of data used by management in their calculation of gross outstanding claims; and evaluated the results of liability adequacy test. |
| Refer to note 5 which disclosed the estimated liability arising from claims under reinsurance contracts and note 4 which discloses accounting policies for claims. | |

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Al-Bassam & Co. Allied Accountants

Independent auditors' report

To the Shareholders of Saudi Re for Cooperative Reinsurance Company (continued)

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Other Information

The management of the Company is responsible for the other information. Other information comprises the information included in the annual report but does not include financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the other information, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of the Management and Those Charged with Governance for the Financial Statements.

The management is responsible for the preparation and fair presentation of the financial statements in accordance with the IFRSs as modified by SAMA for the accounting of zakat and income tax, the applicable requirements of the Regulations for Companies, and the Company's by-laws, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs that are endosred in the Kingdom of Saudi Arabia, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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KPMG AI Fozan & Partners Certified Public Accountants



Al-Bassam & Co. Allied Accountants

Independent auditors' report

To the Shareholders of Saudi Re for Cooperative Reinsurance Company (continued)

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Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the cir`cumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of managements' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

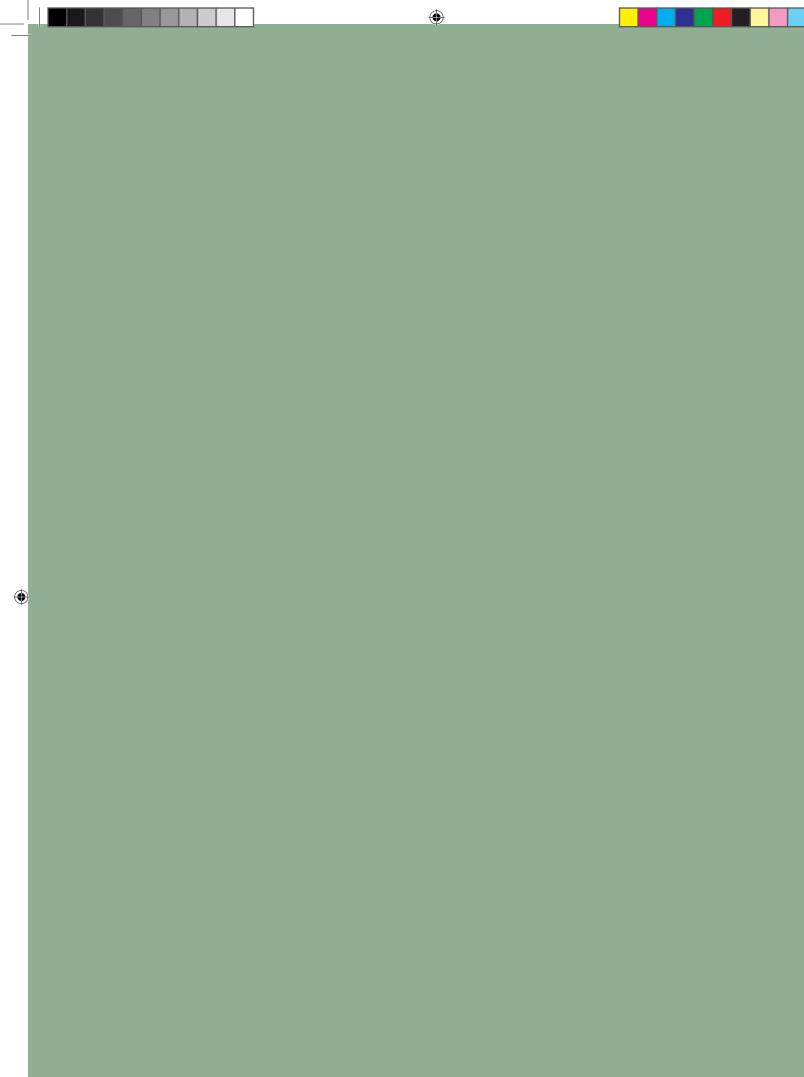
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit of Saudi Re for Cooperative Reinsurance Company.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

KPMG AI Fozan & Partners PKF AI-Bassam & Co. **Certified Public Accountants** Allied Accountants P. O. Box 92876 O Box 69658 Riyadh 1/663 557 Kingdom of Saudi Arabia n of Saudi Ara brahim A Al Bassam Certified Public Accountant Khalil Ibrahim Al Sedais brahim Certified Public Accountant ام . جي الفوزان وشري License No. 371 License No 337 C.R 1010385804 ون ومراجعون قا ونيون 26 Rajab 1440H (2 April 2019) Allied Accounta PAAG rtified Publ 4 ublin Acc Al Fozan & Part

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Statement of financial position

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Financial Statements & Independent Auditors' Report

Statement of Financial Position As at 31 December 2018

| | Notes | 2018 SR | 2017 SR |
|---|-------|---------------|---------------|
| ASSETS | | | |
| Bank balances and cash | 6 | 31,886,106 | 33,481,770 |
| Time deposits | 14 | 270,131,677 | 109,753,125 |
| Accrued special commission income from time deposits | | 2,079,624 | 871,978 |
| Premium receivables, net | 7 | 200,023,513 | 358,871,064 |
| Investments held at fair value through income statement | 8 | 552,574,107 | 865,067,529 |
| Accrued reinsurance premiums | 15 | 409,778,137 | 372,087,694 |
| Retroceded share of unearned premiums | 11 | 33,080,894 | 117,679,188 |
| Deferred excess of loss premiums | | 11,431,609 | 14,299,778 |
| Retroceded share of outstanding claims | 9 | 198,432,518 | 59,889,008 |
| Retroceded share of claims incurred but not reported | 9 | 59,937,179 | 105,950,475 |
| Deferred policy acquisition costs | 12 | 99,895,591 | 100,345,144 |
| Prepaid expenses, deposits and other assets | 10 | 208,959,232 | 104,192,511 |
| Property and equipment, net | 13 | 32,588,898 | 33,535,969 |
| Accrued special commission income from bonds and sukuk | | 2,663,892 | 3,830,983 |
| Investment in an associate | 17 | 97,293,816 | 91,954,382 |
| Statutory deposit | 28 | 121,500,000 | 100,000,000 |
| Accrued income on statutory deposit | 28 | 15,549,401 | 13,127,882 |
| TOTAL ASSETS | | 2,347,806,194 | 2,484,938,480 |

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| | Notes | 2018 SR | 2017 SR |
|--|-------|-------------------|---------------|
| LIABILITIES | | | |
| Accounts payable | | 19,927,639 | 16,648,193 |
| Retrocession balances payable | | 22,898,559 | 229,763,824 |
| Accrued retroceded premiums | | 15,839,717 | 7,891,275 |
| Unearned premiums | 11 | 380,171,285 | 461,488,892 |
| Outstanding claims | 9 | 662,467,372 | 445,954,001 |
| Claims incurred but not reported | 9 | 330,480,733 | 415,098,966 |
| Unearned retrocession commission | 16 | 6,410,240 | 7,542,299 |
| Accrued expenses and other liabilities | 19 | 12,546,952 | 12,812,543 |
| Employees' end of service benefits | 18 | 6,593,975 | 5,729,277 |
| Provision for zakat and income tax | 21 | 38,244,253 | 37,431,370 |
| Accrued commission income payable to SAMA | 28 | 15,549,401 | 13,127,882 |
| TOTAL LIABILITIES EXCLUDING REINSURANCE OPERATIONS' SURPLUS | | 1,511,130,126 | 1,653,488,522 |

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Statement of Financial Position As at 31 December 2018

| | Notes | 2018 SR | 2017 SR |
|---|-------|-------------------|---------------|
| REINSURANCE OPERATIONS' SURPLUS | | | |
| Accumulated surplus | | 4,028,195 | 2,657,160 |
| TOTAL REINSURANCE OPERATIONS' SURPLUS | | 4,028,195 | 2,657,160 |
| TOTAL LIABILITIES INCLUDING REINSURANCE OPERATIONS' SURPLUS | | 1,515,158,321 | 1,656,145,682 |
| SHAREHOLDERS' EQUITY | | | |
| Share capital | 22 | 810,000,000 | 1,000,000,000 |
| Statutory reserve | 23 | 8,815,260 | 6,070,924 |
| Retained earnings / (accumulated deficit) | | 12,757,997 | (175,316,546) |
| Other reserves | | 1,074,616 | (1,961,580) |
| TOTAL SHAREHOLDERS' EQUITY | | 832,647,873 | 828,792,798 |
| TOTAL LIABILITIES INCLUDING REINSURANCE OPERATIONS' SURPLUS AND SHAREHOLDERS' EQUITY | | 2,347,806,194 | 2,484,938,480 |

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Statement of Income

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Statement of Income For the year ended 31 December 2018

| REVENUES | Notes | 2018 SR | 2017 SR |
|--|-------|---------------|---------------|
| Gross written premiums | | 721,604,828 | 942,006,884 |
| Retroceded premiums | | (72,996,501) | (274,514,242) |
| Excess of loss expenses | | (31,712,226) | (30,571,165) |
| Net written premiums | 11 | 616,896,101 | 636,921,477 |
| Change in net unearned premiums | 11 | (3,280,686) | (41,088,425) |
| Net earned premiums | 11 | 613,615,415 | 595,833,052 |
| Retrocession commissions | 16 | 16,468,058 | 11,258,223 |
| TOTAL REVENUES | | 630,083,473 | 607,091,275 |
| UNDERWRITING COSTS AND EXPENSES | | | |
| Gross claims paid | | (389,327,810) | (356,660,833) |
| Retroceded share of claims paid | | 24,638,382 | 63,396,145 |
| Net claims paid | | (364,689,428) | (293,264,688) |
| Change in outstanding claims, net | | (77,969,866) | (47,067,503) |
| Changes in incurred but not reported claims, net | | 38,604,939 | (78,782,026) |
| Net claims incurred | | (404,054,355) | (419,114,217) |
| Policy acquisition costs and profit commissions | 12 | (172,471,757) | (146,126,103) |
| Other underwriting expenses | | (1,997,613) | (4,710,034) |
| TOTAL UNDERWRITING COSTS AND EXPENSES | | (578,523,725) | (569,950,354) |
| NET UNDERWRITING INCOME | | 51,559,748 | 37,140,921 |

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| REVENUES | Notes | 2018 SR | 2017 SR |
|---|--------|--------------|--------------|
| OTHER OPERATING INCOME / (EXPENSES) | | | |
| Special commission income from time deposits | | 5,824,455 | 3,648,521 |
| Realized gains on investments held at fair value through income statement | 8(iii) | 677,598 | 1,339,323 |
| Unrealized gains on investments held at fair value through income statement | 8(iii) | 3,460,417 | 49,948,374 |
| Special commission income from bonds and sukuk | | 2,873,709 | 2,688,320 |
| Dividend income | | 3,419,095 | 4,636,677 |
| Share of profit of associate | 17 | 2,303,238 | 165,962 |
| Investment management expenses | | (3,920,439) | (9,451,719) |
| Net investment income | | 14,638,073 | 52,975,458 |
| Other income | | 904,851 | - |
| Reversal of / (allowance for) doubtful debts | 7 | 1,574,768 | (333,440) |
| General and administrative expenses | 24 | (47,572,123) | (46,393,478) |
| Board of directors' remunerations, meetings fees and expenses | 25 | (2,180,757) | (3,002,231) |
| Foreign exchange translation losses | | (3,831,844) | (1,135,065) |
| Total income for the year | | 15,092,716 | 39,252,165 |
| Total income attributed to the reinsurance operations | 32 | (1,371,035) | (364,280) |
| ► Total income for the year attributable to the shareholders | 32 | 13,721,681 | 38,887,885 |
| Basic and diluted earnings per share for the year - restated | 27 | 0.17 | 0.48 |

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Statement of Comprehensive Income For the year ended 31 December 2018

| | Note | 2018 SR | 2017 SR |
|---|-----------|------------|-------------|
| Net income for the year | | 13,721,681 | 38,887,885 |
| OTHER COMPREHENSIVE INCOME / (LOSS) | | | |
| ITEMS THAT MAY BE CLASSIFIED TO INCOME STATEMENT SUB | SEQUENTLY | | |
| Share of foreign currency translation reserve of an associate | 17 | 3,036,196 | (1,961,580) |
| Total comprehensive income for the year | | 16,757,877 | 36,926,305 |

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Statement of changes in Shareholders' Equity

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Statement of Changes in Shareholders' Equity For the year ended 31 December 2018

| | | | reholder eral Publi | | | | - GCC 10lders | | | То | tal | | |
|--|------------------|----------------------|---|-------------------|------------------|----------------------|---|-------------------|------------------|----------------------|---|-------------------|--------------|
| | Share capital | Statutory reserve | (Accumulated deficit)/ Retained earnings | Other reserves | Share capital | Statutory reserve | (Accumulated deficit)/ Retained earnings | Other reserves | Share capital | Statutory reserve | (Accumulated deficit)/ Retained earnings | Other reserves | Total |
| | SR | SR | SR | | SR | SR | SR | | SR | SR | SR | | SR |
| Balance as at 1 January 2018 | 978,047,040 | 5,937,649 | (174,018,095) | (1,918,523) | 21,952,960 | 133,275 | (1,298,451) | (43,057) | 1,000,000,000 | 6,070,924 | (175,316,546) | (1,961,580) | 828,792,798 |
| Reduction of capital (note 22) | (185,820,000) | | 185,820,000 | | (4,180,000) | | 4,180,000 | | (190,000,000) | | 190,000,000 | | |
| Transfer during the year | (8,533,290) | (63,957) | (127,120) | | 8,533,290 | 63,957 | 127,120 | | | | | | |
| Net profit for the year | | | 13,276,043 | | | | 445,638 | | | | 13,721,681 | | 13,721,681 |
| Other comprehensive income | | | | 2,937,590 | | | | 98,606 | | | | 3,036,196 | 3,036,196 |
| Total comprehensive income for the year | | | 13,276,043 | 2,937,590 | | | 445,638 | 98,606 | | | 13,721,681 | 3,036,196 | 16,757,877 |
| Transfer to statutory reserve | | 2,655,209 | (2,655,209) | | | 89,127 | (89,127) | | | 2,744,336 | (2,744,336) | | |
| Zakat charge for the year (note 21) | | | (12,863,666) | | | | | | | | (12,863,666) | | (12,863,666) |
| Income tax charge for the year (note 21) | | | | | | | (39,136) | | | | (39,136) | | (39,136) |
| Balance as at 31 December 2018 | 783,693,750 | 8,528,901 | 9,431,953 | 1,019,067 | 26,306,250 | 286,359 | 3,326,044 | 55,549 | 810,000,000 | 8,815,260 | 12,757,997 | 1,074,616 | 832,647,873 |
| Balance as at 1 January 2017 | 970,890,400 | 5,894,202 | (200,723,350) | | 29,109,600 | 176,722 | (46,603) | | 1,000,000,000 | 6,070,924 | (200,769,953) | | 805,300,971 |
| Transfer during the year | 7,156,640 | 43,447 | 2,031,633 | | (7,156,640) | (43,447) | (2,031,633) | | | | | | |
| Net profit for the year | | | 38,034,296 | | | | 853,589 | | | | 38,887,885 | | 38,887,885 |
| Other comprehensive income | | | | (1,918,523) | | | | (43,057) | | | | (1,961,580) | (1,961,580) |
| Total comprehensive income for the year | | | 38,034,296 | (1,918,523) | | | 853,589 | (43,057) | | | 38,887,885 | (1,961,580) | 36,926,305 |
| Zakat charge for the year (note 21) | | | (13,360,674) | | | | | | | | (13,360,674) | | (13,360,674) |
| Income tax charge for the year (note 21) | | | | | | | (73,804) | | | | (73,804) | | (73,804) |
| Balance as at 31 December 2017 | 978,047,040 | 5,937,649 | (174,018,095) | (1,918,523) | 21,952,960 | 133,275 | (1,298,451) | (43,057) | 1,000,000,000 | 6,070,924 | (175,316,546) | (1,961,580) | 828,792,798 |

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| Total income for the year 15,092,716 39,252,165 ADJUSTMENTS TO RECONCILE TOTAL INCOME FOR THE YEAR TO NET CASH USED IN OPERATING ACTIVITIES: Employees' end of service benefits 18 1,567,038 2,155,915 Depreciation of property and equipment 24 2,161,757 2,744,532 Realized gains on investments held at fair value through income 8(iii) (677,598) (1,339,323) Unrealized gains on investments held at fair value through income 8(iii) (3,460,417) (49,948,374) Statement 17 (2,303,238) (165,962) 165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and ino,805,490 (6,967,607) (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: Premiums receivable, gross 160,422,319 (17.246,910) Accrued insurance premiums (37,690,443) (109,747,852) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 113,921,087 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) 2,868,169 3,216,81 | | | | |
|--|---|----------------|-------------------|---------------|
| ADJUSTMENTS TO RECONCILE TOTAL INCOME FOR THE YEAR TO NET CASH USED IN OPERATING ACTIVITIES: Employees' end of service benefits 18 1,567,038 2,155,915 Depreciation of property and equipment 24 2,161,757 2,744,532 Realized gains on investments held at fair value through income 8(iii) (677,598) (1,339,323) Unrealized gains on investments held at fair value through income 8(iii) (3,460,417) (49,948,374) Share of profit of associate 17 (2,303,238) (165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 10,805,490 (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: Premiums receivable, gross 160,422,319 (177,246,910) Accrued insurance premiums (37,690,443) (109,747,852) (113,921,087) Retroceded share of unearned premiums (81,317,607) 155,009,512 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 < | | Notes | | |
| ADJUSTMENTS TO RECONCILE TOTAL INCOME FOR THE YEAR TO NET CASH USED IN OPERATING ACTIVITIES: Employees' end of service benefits 18 1,567,038 2,155,915 Depreciation of property and equipment 24 2,161,757 2,744,532 Realized gains on investments held at fair value through income 8(iii) (677,598) (1,339,323) Unrealized gains on investments held at fair value through income 8(iii) (3,460,417) (49,948,374) Share of profit of associate 17 (2,303,238) (165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 10,805,490 (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: Premiums receivable, gross 160,422,319 (177,246,910) Accrued insurance premiums (37,690,443) (109,747,852) (113,921,087) Retroceded share of unearned premiums (81,317,607) 155,009,512 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 < | OPERATING ACTIVITIES | | | |
| Employees' end of service benefits 18 1,567,038 2,155,915 Depreciation of property and equipment 24 2,161,757 2,744,532 Realized gains on investments held at fair value through income statement 8(iii) (677,598) (1,339,323) Unrealized gains on investments held at fair value through income statement 8(iii) (3,460,417) (49,948,374) Share of profit of associate 17 (2,303,238) (165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 10,805,490 (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: 7 (1,574,768) (10,77,246,910) Accrued insurance premiums (37,690,443) (109,747,852) (113,921,067) Unearned premiums (81,317,607) 155,009,512 Retroceded share of unearned premiums (13,843,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) 09,072,491) Deferred excess of loss premiums 2,868,169 3,216,816 9,216,816 9,216,816 | Total income for the year | | 15,092,716 | 39,252,165 |
| Depreciation of property and equipment 24 2,161,757 2,744,532 Realized gains on investments held at fair value through income statement 8(ii) (677,598) (1,339,323) Unrealized gains on investments held at fair value through income statement 8(iii) (3,460,417) (49,948,374) Share of profit of associate 17 (2,303,238) (165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 7 (1,77,246,910) Accrued insurance premiums (37,690,443) (109,747,852) Retroceded share of unearned premiums 84,598,294 (113,921,087) Unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred | ADJUSTMENTS TO RECONCILE TOTAL INCOME FOR THE YEAR TO |) NET CASH USE | ED IN OPERATING A | CTIVITIES: |
| Realized gains on investments held at fair value through income 8(ii) (677,598) (1,339,323) Unrealized gains on investments held at fair value through income 8(iii) (3,460,417) (49,948,374) Share of profit of associate 17 (2,303,238) (165,062) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 10,805,490 (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: (109,747,852) Premiums receivable, gross 160,422,319 (177,246,910) Accrued insurance premiums (37,690,443) (109,747,852) Retroceded share of unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of outstanding claims (18,640,011) (9,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred acquisition costs 2,868,169 3,216,816 | Employees' end of service benefits | 18 | 1,567,038 | 2,155,915 |
| statement 0000 (077,359) (1,333,23) Unrealized gains on investments held at fair value through income 8(iii) (3,460,417) (49,948,374) Share of profit of associate 17 (2,303,238) (165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 10,605,490 (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: (177,246,910) Premiums receivable, gross 160,422,319 (177,246,910) Accrued insurance premiums (37,690,443) (109,747,852) Retroceded share of unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) | Depreciation of property and equipment | 24 | 2,161,757 | 2,744,532 |
| statement 0(11) (43,906,917) (43,906,917) Share of profit of associate 17 (2,303,238) (165,962) Reversal of / (allowance for) doubtful debts 7 (1,574,768) 333,440 Operating income / (loss) before changes in operating assets and liabilities 10,805,490 (6,967,607) CHANGES IN OPERATING ASSETS AND LIABILITIES: 160,422,319 (177,246,910) Accrued insurance premiums (37,690,443) (109,747,852) Retroceded share of unearned premiums 84,598,294 (113,921,087) Unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Realized gains on investments held at fair value through income statement | 8(iii) | (677,598) | (1,339,323) |
| Reversal of / (allowance for) doubtful debts7(1,574,768)333,440Operating income / (loss) before changes in operating assets and labilities10,805,490(6,967,607)CHANGES IN OPERATING ASSETS AND LIABILITIES:Premiums receivable, gross160,422,319(177,246,910)Accrued insurance premiums(37,690,443)(109,747,852)Retroceded share of unearned premiums84,598,294(113,921,087)Unearned premiums(81,317,607)155,009,512Retroceded share of outstanding claims(138,543,510)34,882,994Retroceded share of claims incurred but not reported46,013,296(90,072,491)Deferred acquisition costs449,553(18,640,011)Deferred excess of loss premiums2,868,1693,216,816Prepaid expenses, deposits and other assets(104,766,721)(54,871,246)Accounts payable3,279,446(1,568,946) | | 8(iii) | (3,460,417) | (49,948,374) |
| Operating income / (loss) before changes in operating assets and liabilities10,805,490(6,967,607)CHANGES IN OPERATING ASSETS AND LIABILITIES:Premiums receivable, gross160,422,319(177,246,910)Accrued insurance premiums(37,690,443)(109,747,852)Retroceded share of unearned premiums84,598,294(113,921,087)Unearned premiums(81,317,607)155,009,512Retroceded share of outstanding claims(138,543,510)34,882,994Retroceded share of claims incurred but not reported46,013,296(90,072,491)Deferred acquisition costs449,553(18,640,011)Deferred excess of loss premiums2,868,1693,216,816Prepaid expenses, deposits and other assets(104,766,721)(54,871,246)Accounts payable3,279,446(1,568,946) | Share of profit of associate | 17 | (2,303,238) | (165,962) |
| Itabilities | Reversal of / (allowance for) doubtful debts | 7 | (1,574,768) | 333,440 |
| Premiums receivable, gross 160,422,319 (177,246,910) Accrued insurance premiums (37,690,443) (109,747,852) Retroceded share of unearned premiums 84,598,294 (113,921,087) Unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | | | 10,805,490 | (6,967,607) |
| Accrued insurance premiums (37,690,443) (109,747,852) Retroceded share of unearned premiums 84,598,294 (113,921,087) Unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | CHANGES IN OPERATING ASSETS AND LIABILITIES: | | | |
| Retroceded share of unearned premiums 84,598,294 (113,921,087) Unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Premiums receivable, gross | | 160,422,319 | (177,246,910) |
| Unearned premiums (81,317,607) 155,009,512 Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Accrued insurance premiums | | (37,690,443) | (109,747,852) |
| Retroceded share of outstanding claims (138,543,510) 34,882,994 Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Retroceded share of unearned premiums | | 84,598,294 | (113,921,087) |
| Retroceded share of claims incurred but not reported 46,013,296 (90,072,491) Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Unearned premiums | | (81,317,607) | 155,009,512 |
| Deferred acquisition costs 449,553 (18,640,011) Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Retroceded share of outstanding claims | | (138,543,510) | 34,882,994 |
| Deferred excess of loss premiums 2,868,169 3,216,816 Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Retroceded share of claims incurred but not reported | | 46,013,296 | (90,072,491) |
| Prepaid expenses, deposits and other assets (104,766,721) (54,871,246) Accounts payable 3,279,446 (1,568,946) | Deferred acquisition costs | | 449,553 | (18,640,011) |
| Accounts payable 3,279,446 (1,568,946) | Deferred excess of loss premiums | | 2,868,169 | 3,216,816 |
| | Prepaid expenses, deposits and other assets | | (104,766,721) | (54,871,246) |
| Retrocession balances payable (206,865,265) 177,844,442 | Accounts payable | | 3,279,446 | (1,568,946) |
| | Retrocession balances payable | •••••• | (206,865,265) | 177,844,442 |

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Statement of cash Flows For the year ended 31 December 2018

| | Notes | 2018 SR | 2017 SR |
|---|-------|---------------|--------------|
| Accrued retroceded premiums | | 7,948,442 | 7,815,672 |
| Outstanding claims | | 216,513,371 | 12,214,312 |
| Claims incurred but not reported | | (84,618,233) | 168,824,714 |
| Unearned commission income | | (1,132,059) | 6,694,054 |
| Accrued expenses and other liabilities | | (265,591) | 2,603,726 |
| | | (122,301,049) | (3,929,908) |
| Zakat and income tax paid | 21 | (12,089,919) | (15,731,478) |
| Employees' end of service benefits paid | 18 | (702,340) | (384,682) |
| Net cash used in operating activities | | (135,093,308) | (20,046,068) |

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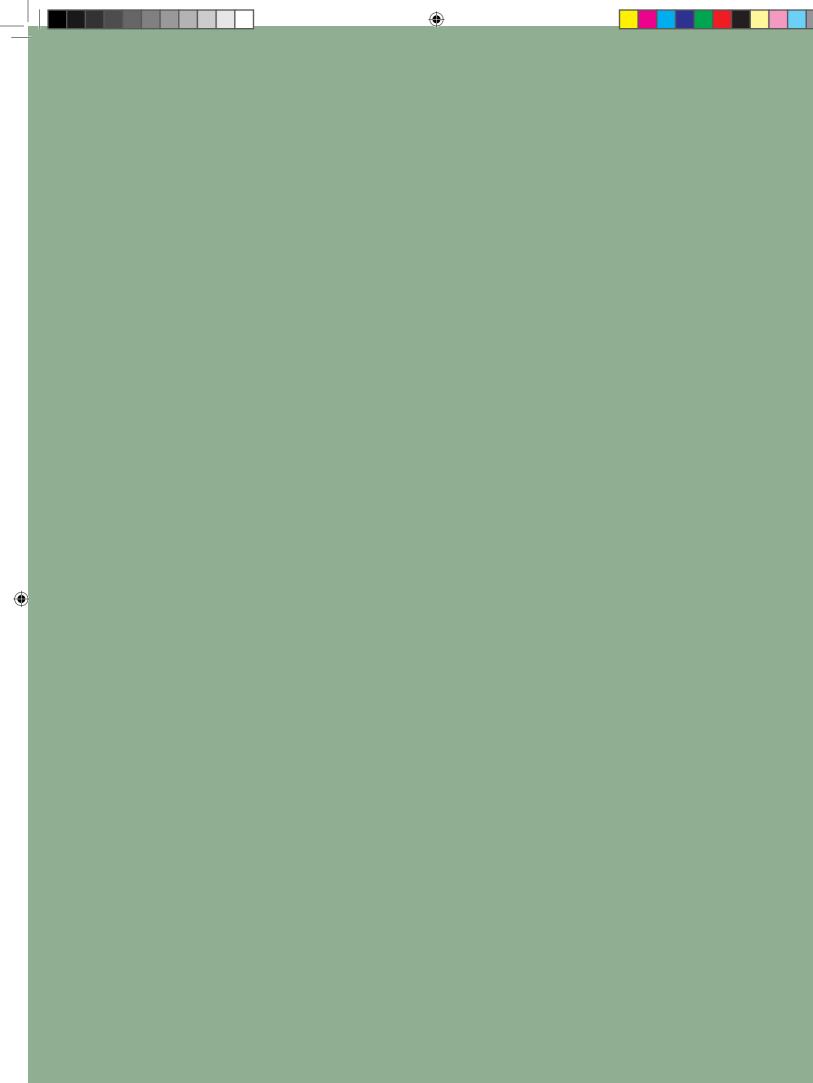
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| | Notes | 2018 SR | 2017 SR |
|---|--------|-------------------|---------------|
| INVESTING ACTIVITIES | | | |
| Time deposits | | (162,379,122) | 122,004,982 |
| Accrued special commission income on time deposits | | (1,207,646) | 2,389,274 |
| Accrued special commission income from bonds and sukuk | | 1,167,091 | 312,744 |
| Purchase of property and equipment | | (1,214,686) | (767,737) |
| Additions in investments held at fair value through income statement | 8(iii) | (57,078,728) | (205,342,957) |
| Proceeds from disposal of investments held at fair value through income statement | 8(iii) | 373,710,165 | 209,589,479 |
| Statutory deposit | | (21,500,000) | |
| Investment in associate | 17 | | (93,750,000) |
| Net cash from investing activities | | 131,497,074 | 34,435,785 |
| (DECREASE) / INCREASE IN CASH AND CASH EQUIVALENTS | | (3,596,234) | 14,389,717 |
| Cash and cash equivalents at the beginning of the year | | 85,231,770 | 70,842,053 |
| CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR | 6 | 81,635,536 | 85,231,770 |

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The accompanying notes 1 to 34 form an integral part of these financial statements.

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Notes to the Financial Statments

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Notes to the Financial Statements For the year ended 31 December 2018

1. ORGANIZATION AND PRINCIPAL ACTIVITIES

Saudi Reinsurance Company (the "Company") is a Saudi Joint Stock Company registered in the Kingdom of Saudi Arabia under commercial registration number 1010250125 dated 12 Jumad Al-Awal 1429H (corresponding to 17 May 2008) with a branch in the Federal Territory of Labuan, Malaysia with license number IS2014146. The address of the Company's registered office is at 4130 Northern Ring Road Al Wadi, Unit number 1, Riyadh 13313-6684, Kingdom of Saudi Arabia.

The objective of the Company is to transact cooperative reinsurance and related activities inside and outside the Kingdom of Saudi Arabia.

2. BASIS OF PREPARATION

(a) Basis of presentation

These financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs") as modified by Saudi Arabian Monetary Authority (SAMA) for the accounting of zakat and income tax, which requires, adoption of all IFRSs as issued by the International Accounting Standards Board ("IASB") except for the application of International Accounting Standard ("IAS") 12 - "Income Taxes" and IFRIC 21 - "Levies" so far as these relate to zakat and income tax. As per the SAMA Circular no. 381000074519 dated April 11, 2017 and subsequent amendments through certain clarifications relating to the accounting for zakat and income tax ("SAMA Circular"), the zakat and income tax are to be accrued on a quarterly basis through shareholders' equity under retained earnings.

The Company's statement of financial position is not presented using a current/non-current classification. However, the following balances would generally be classified as current: bank balances and cash, time deposits, accrued special commission income from time deposits, premium receivables, net, investments held at fair value through income statement, deferred excess of loss premiums, retroceded share of outstanding claims, prepaid expenses, deposits and other assets, accrued special commission income from bonds and sukuk, accounts payable, retrocession balances payable, outstanding claims, accrued expenses and other liabilities, provision for zakat and income tax and accumulated surplus. The following balances would generally be classified as non-current: accrued reinsurance premiums, retroceded share of unearned premiums, retroceded share of claims incurred but not reported, deferred policy acquisition costs, property and equipment, net, investment in an associate, statutory deposit, accrued income on statutory deposit, accrued retroceded premiums, unearned premiums, claims incurred but not reported, unearned retrocession commission, employees end of service indemnities and accrued commission income payable to SAMA.

The Company presents its statement of financial position in order of liquidity. As required by the Saudi Arabian Insurance Regulations, the Company maintains separate books of accounts for Reinsurance Operations and Shareholders' Operations and presents the financial statements accordingly (refer to Note 32). Assets, liabilities, revenues and expenses clearly attributable to either activity are recorded in the respective accounts. The basis of allocation of expenses from joint operations is determined and approved by the management and the Board of Directors.

The statement of financial position, statements of income, comprehensive income and cash flows of the insurance operations and shareholders' operations which are presented in Note 32 of the financial statements have been provided as supplementary financial information to comply with the requirements of the guidelines issued by SAMA implementing regulations and is not required under IFRSs. SAMA implementing regulations requires the clear segregation of the assets, liabilities, income and expenses of the reinsurance operations and the shareholders' operations. Accordingly, the statements of financial position, statements of income, comprehensive income and cash flows prepared for the reinsurance operations and shareholders' operations as referred to above, reflect only the assets, liabilities, income, expenses and comprehensive gains or losses of the respective operations.

In preparing the Company-level financial statements in compliance with IFRS, the balances and transactions of the reinsurance operations are amalgamated and combined with those of the shareholders' operations. Inter-operation balances, transactions and unrealised gains or losses, if any, are eliminated in full during amalgamation. The accounting policies adopted for the reinsurance operations and shareholders' operations are uniform for like transactions and events in similar circumstances.

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2. BASIS OF PREPARATION (CONTINUED)

(b) Basis of measurement and presentation

The financial statements have been prepared on the historical cost basis, except for the measurement at fair value of investments held at fair value through income statement and investment in associates which is accounted for under the equity method.

(c) Functional and presentation currency

These financial statements have been presented in Saudi Arabian Riyals (SR), which is also the functional currency of the Company.

(d) Fiscal year

The Company follows a fiscal year ending December 31.

3. NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS

The accounting policies used in the preparation of these financial statements are consistent with those used in the previous financial year, except for the adoption of the following new standards and other amendments to existing standards mentioned below:

New and amended standards issued and adopted

- Amendments to IASs'-"Disclosure Initiative" applicable from 1 January 2018.
- IFRS 15 Revenue from contracts with customers

The impact of adoption of the above mentioned new standards and amendments are not material to the Company.

Standards issued but not yet effective

In addition to the above-mentioned standards, the following standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective. Further, the Company has chosen not to early adopt the amendments and revisions to the International Financial Reporting Standards, which have been published and are mandatory for compliance for the Company with effect from future dates.

IFRS 9 Financial Instruments

The implementation of IFRS 9 is expected to result in a significant portion of financial assets currently classified as available-for-sale being re-classified as at fair value through profit or loss or fair value through other comprehensive income (OCI). Credit allowances for financial assets carried at amortized cost and debt securities measured at fair value, with changes in fair value recognized in OCI, are expected to increase due to the introduction of the expected credit loss methodology. The Company plans to avail of the exemptions available to insurers and is deferring the implementation of IFRS 9 until a later date, but no later than 1 January 2022.

IFRS 17 - Insurance Contracts

IFRS 17 applies to all insurance contracts (including reinsurance contracts) that an entity issues, reinsurance contracts that it holds and investment contracts with discretionary participation features it issues, provided the entity also issues insurance contracts. IFRS 17 was issued in May 2017 and applies to annual reporting periods beginning on or after 1 January 2022.

IFRS 16 Leases

IFRS 16 – Leases, which is effective for annual periods beginning on or after 1 January 2019 and is not expected to have a material impact on the Company's financial statements.

Notes to the Financial Statements For the year ended 31 December 2018

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of these financial statements are set out below:

Retrocession

The Company uses retrocession agreements to reduce its exposure to risks assumed to increase its aggregate underwriting capacity. The ceding of risk to retrocessionaires does not relieve the Company from its direct obligations to its ceding companies. An impairment review of amounts recoverable under retrocession agreements is performed at each reporting date or more frequently when an indication of impairment arises during the reporting year. Impairment occurs when objective evidence exists that the Company may not recover outstanding amounts under the terms of the contract and when the impact on the amounts that the Company will receive from the retrocessionaire can be measured reliably. The impairment loss is recorded in the statement of income.

Premiums and claims are presented on a gross basis for both assumed reinsurance and retroceded business.

Retrocession liabilities represent balances due to retrocessionaires. Amounts payable are estimated in a manner consistent with the associated retrocession contract. Retroceded assets and liabilities are derecognized when the contractual rights are extinguished or expired or when the contract is transferred to another party.

Investment in associate

Associates are those entities in which the Company has significant influence, but not control or joint control, over the financial and operating policies. Interests in associates are accounted for using the equity method. They are initially recognised at cost. Subsequent to initial recognition, the financial statements include the share of the profit or loss and Other comprehensive income of associates, until the date on which significant influence ceases.

Cash and cash equivalents

Cash and cash equivalents comprise of cash in hand, cash at banks and time deposits with an original maturity of less than three months from the date of acquisition.

Dividend income

Dividend income is recognised when the right to receive payment is established, which is generally when shareholders approve the dividend.

Deferred policy acquisition costs (DAC)

Direct costs incurred during the financial period arising from the writing or renewing of reinsurance contracts are deferred to the extent that these costs are recoverable out of future premiums. Subsequent to initial recognition, deferred costs are amortized using the same basis as for unearned premiums. Amortization is recorded in the statement of income. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period and are treated as a change in accounting estimate.

An impairment review is performed at each reporting date or more frequently when an indication of impairment arises. When the recoverable amounts are less than the carrying value, an impairment loss is recognized in the statement of income. DAC is also considered in the liability adequacy test for each reporting period. Deferred policy acquisition costs are derecognised when the related contracts are either settled or disposed off.

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Prepayments

Prepayments represent expenses not yet incurred but already paid in cash. Prepayments are initially recorded as assets and measured at the amount of cash paid. Subsequently, these are charged to statement of income as they are consumed or expire with the passage of time.

Property and equipment

Property and equipment is stated at cost net of accumulated depreciation and any impairment in value. When significant parts of property and equipment are required to be replaced at intervals, the Company recognises such parts as individual assets with specific useful lives and depreciates them accordingly. All other repair and maintenance costs are recognised in statement of income as incurred. Land and capital work-in-progress are not depreciated.

The cost of all other property and equipment is depreciated on the straight-line method over the estimated useful lives of the assets as follows:

| Building | 33 Years |
|-------------------------|-----------|
| Computers and equipment | 3-5 Years |
| Furniture and fixtures | 5 Years |
| Motor vehicles | 4 Years |
| Leasehold improvements | 10 Years |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. The carrying values of these assets are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets are written down to their recoverable amount.

An item of property and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of income or taken into income in the year the asset is derecognised.

Impairment of financial assets

An assessment is made at each statement of financial position date to determine whether there is objective evidence that a specific financial asset or a group of financial assets may be impaired. Impairment occurs when objective evidence exists that the Company may not recover outstanding amounts under the terms of the contract and when the impact on the amounts that the Company will receive can be measured reliably. If such evidence exists, any impairment loss is recognized in the statement of income. Impairment is determined as follows:

- For assets carried at fair value, impairment is the difference between cost and fair value, less any impairment loss previously recognized in the statement of income;
- For assets carried at cost, impairment is the difference between carrying value and the present value of future cash flows discounted at the current market rate of return for a similar financial asset; and
- For assets carried at amortized cost, impairment is the difference between carrying amount and the present value of future cash flows
 discounted at the original effective special commission rate.

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Notes to the Financial Statements For the year ended 31 December 2018

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Gross written premiums

Gross written premiums comprise of total premiums in relation to contracts incepting during the financial year irrespective of whether they relate in whole or in part to a later accounting period. It includes an estimate of pipeline premiums, being those premiums written but not reported to the Company at the statement of financial position date. Pipeline premiums are reported as accrued reinsurance premiums in the statement of financial position.

Where contract terms require the reinstatement of coverage after a ceding company's loss, the mandatory reinstatement premiums are calculated in accordance with the contract terms.

Premiums earned and commission income

Premiums and commission income are earned over the periods to which they relate to cover the reinsurance risk. Unearned premiums and commission income represent the portion of premiums written and commission income relating to the unexpired period of coverage and are deferred based on the following methods:

- Actual number of days for facultative reinsurance and non-proportional reinsurance treaties and portfolio transferred from insurance companies.
- For proportional reinsurance treaties under consideration of the underlying exposure in relation to the line of business as follows:

| Line of business | Years |
|-------------------|--------------------------------------|
| Engineering | 4 |
| Others | 2 |
| Special contracts | Based on underlying terms and nature |

The change in the provision for unearned premiums and commission income is taken to the statement of income in order to recognize revenue over the period to cover the reinsurance risks.

Claims

Claims, comprise of amounts of claims estimates notified by ceding companies under reinsurance contracts and related loss adjustment expenses, net of recoveries and are charged to statement of income.

These include the cost of claims and claims handling expenses paid during the period, together with the movements in provisions for outstanding claims, claims incurred but not reported (IBNR) and claims handling provisions. The ultimate liability may be in excess of or less than the amount provided.

Any difference between the provisions at the reporting date and settlements and provisions in the following year is included in the statement of

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

income for that year. The Company does not discount its liabilities for unpaid claims as substantially most claims are expected to be paid within one year of the financial reporting date.

The Company estimates its claims provisions based on previous experience. Independent loss adjusters normally estimate property claims. In addition, a provision based on management's judgement and the Company's prior experience, is maintained for Incurred But Not Reported ('IBNR') claims as well as for the cost of settling pending claims at the statement of financial position date. The IBNR amount is based on estimates calculated using widely accepted actuarial techniques such as Chain Ladder, Bornhuetter Ferguson Method and loss ratios which are reviewed at regular intervals by the Company's independent actuary. The techniques generally use projections, based on past experience of the development of claims over time, to form a view on the likely ultimate claims to be experienced. Regard is given to the variations in the business portfolio accepted and the underlying terms and conditions. Thus, the critical assumptions used when estimating provisions are that past experience is a reasonable predictor of likely future claims development and that the rating and business portfolio assumptions are a fair reflection of the likely level of ultimate claims to be incurred for the more recent years.

The outstanding claims are shown on gross basis and the related share of retroceded is shown separately.

Liability adequacy test

At each statement of financial position date, a liability adequacy test is performed to ensure the adequacy of the reinsurance contracts liabilities net of related deferred acquisition costs. In performing these tests, Management uses current best estimates of future contractual cash flows and claims handling and administration expenses. Any deficiency in the carrying amounts is immediately charged to the statement of income initially by writing off related deferred acquisition costs and subsequently, by establishing a provision for losses arising from liability adequacy tests.

Premiums receivable

Premiums receivable are recognized when due and are measured on initial recognition at the fair value of the considerations received or receivable. Subsequently, it is measured at amortized cost. The carrying value of premiums receivable is reviewed for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable, with the impairment loss recorded in the statement of income. Premiums receivable are derecognized when the derecognition criteria for financial assets have been met.

Accounts payable and accruals

Liabilities are recognized for amounts to be paid in the future for goods or services received, whether billed by the supplier or not.

Special commission income

Special commission income is recognized on an effective yield basis taking account of the principal outstanding and the applicable special commission rate.

Investments held at fair value through income statement

Investments held at fair value through income statement are investments designated at fair value through income statement at inception. For investments designated as fair value through income statement, the following criteria must be met:

- This designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets and liabilities or recognising gains or losses on a different basis; or
- The assets and liabilities are part of a group of financial assets, financial liabilities or both, such assets and liabilities are managed and their
 performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy.

These investments are initially recorded at fair value. Subsequent to initial recognition, these investments are measured at fair value.

Fair value adjustments and realised gains and losses are recognized in the statement of income.

Notes to the Financial Statements For the year ended 31 December 2018

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

General and administrative expenses

All expenses incurred during the fiscal year not directly relating to underwriting are classified as general and administrative expenses.

Foreign currencies

Transactions in foreign currencies are recorded in Saudi Riyals at the exchange rate in effect at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the statement of financial position date. All differences are taken to the respective statements of income.

Zakat and income tax

In accordance with the regulations of the General Authority of Zakat and Income Tax ("GAZT"), the Company is subject to zakat attributable to the GCC shareholders and general public and to income tax attributable to the non-GCC shareholders. Provision for zakat and income tax is charged to the statement of changes in shareholders' equity. Additional amounts payable, if any, at the finalization of final assessments are accounted for when such amounts are determined. Zakat is computed on the Saudi shareholders' share of equity and and/ or net income using the basis defined under the regulations of GAZT. Income tax is computed on the foreign shareholders' share of net income for the year. Zakat and income tax are charged to retained earnings as these are liabilities of the shareholders.

Zakat and income tax are charged in full to the accumulated deficits. Income tax charged to the accumulated deficits, in excess to the proportion of the Saudi shareholders' zakat per share, is recovered from the foreign shareholders and credited to retained earnings.

The Company withholds taxes on certain transactions with non-resident parties in the Kingdom of Saudi Arabia as required under Saudi Arabian Income Tax Law. Withholding taxes paid on behalf of non-resident parties, which are not recoverable from such parties, are expensed.

Provisions

Provisions are recognized when the Company has an obligation (legal or constructive) as a result of past events, and it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

Offsetting financial assets and financial liabilities

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position only when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liability simultaneously. Income and expense is not offset in the statement of income unless required or permitted by any accounting standard or interpretation.

Trade date accounting

All regular way purchases and sales of financial assets are recognized / derecognized on the trade date (i.e. the date that the Company commits to purchase or sell the assets). Regular way purchases or sales are purchases or sales of financial assets that require settlement of assets within the time frame generally established by regulation or convention in the market place.

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Segmental reporting

An operating segment is a component of the Company that is engaged in business activities from which it may earn revenues and incur expenses and which is subject to risk and rewards that are different from those of other segments. Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the chief executive officer that makes strategic decisions. The Company is organised into business units based on their products and services and has seven reportable operating segments as follows:

- Engineering is a comprehensive insurance cover that is available to the insured in respect of contingencies which may happen on a construction or erection site. It provides an all risks cover for the works as well as a liability cover towards third parties for material damage or injury sustained as a result of the work being undertaken. The cover is also available for machinery.
- Fire insurance pays for specific losses when a property is damaged to due to fire, flood, earthquake and other external perils. It may also provide indemnity for loss of profit in case of an industrial or commercial activity.
- Marine insurance covers the loss or damage to cargo, terminals and or damage of ships or other means of transport of cargo by which property is transferred between the points of origin and final destination
- Motor insurance pays for loss or damage to own motor vehicles involved in accidents. It also pays for losses caused by its use to third party
 properties and bodily injuries
- Protection includes Term and credit life insurance. Term life insurance is used to provide financial aid for dependents in case of death and in certain cases of illness or disability. It can be an individual or a group policy with set duration limit on the coverage with the option to renew the policy or not. Credit life insurance is used to pay off a borrower's debt if that borrower dies, with set duration limit on coverage with the option to renew the policy or not.
- General accident covers a variety of events/properties such as money, liabilities and personal accident whether for individual or group.
- Speciality includes company's participation in Lloyd's market which specialises in writing worldwide property, marine, energy, speciality and non-U.S. liability insurance.
- Others include following business segments:

Whole accounts covers ceding company's retention (mainly in property, engineering, marine hull, marine cargo and sometimes include general accident and/or motor) on Excess of loss basis

- Aviation (covers Aviation Hull, Aviation Liabilities and Spare Parts)
- Energy (covers Property Damage, Liabilities and Business Interruption)
- Agriculture (covers standing crops)
- Political Risk (covers Political Violence and Sabotage and Terrorism)

Segment performance is evaluated based on profit or loss which, in certain respects, is measured differently from profit or loss in the financial statements.

No inter-segment transactions occurred during the year. If any transaction were to occur, transfer prices between business segments are set on an arm's length basis in a manner similar to transactions with third parties. Segment income, expense and results will then include those transfers between business segments which will then be eliminated at the level of financial statements of the Company.

Deferred Excess of Loss Premiums

The company uses non-proportional excess of loss retrocession agreements on loss occurring basis to reduce its exposure arising from per risk and catastrophic losses on risks assumed and to manage underwriting capacity. The costs related to these agreements are amortized over the period of underwriting contracts and charged to statement of income

Notes to the Financial Statements For the year ended 31 December 2018

5. SIGNIFICANT ACCOUNTING ESTIMATES AND ASSUMPTIONS

The preparation of the Company's financial statements requires management to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities, at the reporting date. However, uncertainty about these estimates and assumptions could result in an outcome that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

The key assumptions concerning the future and other key sources of estimation uncertainty at the statement of financial position date, that have a significant risk of causing a material adjustment to the carrying amounts of the assets and liabilities within the next financial year are discussed below.

The ultimate liability arising from claims made under reinsurance contracts

The estimation of the ultimate liability arising from claims made under reinsurance contracts is the Company's most critical accounting estimate. There are several sources of uncertainty that are needed to be considered in estimating the liability that the Company will ultimately pay for such claims. The provision for claims incurred but not reported (IBNR) is an estimation of claims which are expected to be reported subsequent to the statement of financial position date, for which the insured event has occurred prior to the end of financial reporting date.

The primary technique adopted by management in estimating the cost of notified and IBNR claims, is that of using the past claims settlement trends to predict future claims settlement trends. Claims requiring court or arbitration decisions are estimated individually. Independent loss adjusters normally estimate property claims. Management reviews its provisions for claims incurred, and claims incurred but not reported, on a quarterly basis. The Risk and Underwriting Committee, in conjunction with the Company's external actuaries, compares the changes in the technical reserves, to determine whether the change is reasonable.

Deferred policy acquisition costs

Commission and other costs directly and indirectly related to the acquisition and renewal of reinsurance contracts are recorded as deferred acquisition costs ("DAC") and are amortized in the statement of income over the related period of policy coverage. If the assumptions relating to future profitability of these policies are not realised, the amortization of these costs could be accelerated and this may also require additional impairment.

Fair values of financial instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

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5. SIGNIFICANT ACCOUNTING ESTIMATES AND ASSUMPTIONS (CONTINUED)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2:Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable. Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

The Investment Committee, in conjunction with the Company's external fund managers, evaluates the performance of each investment to determine whether the same is reasonable in comparison to the market.

The Company's management, evaluates the changes in the fair value of each of the other assets and liabilities, to determine whether the applied methodology is reasonable.

Accrued insurance premium

Estimates have to be made for expected future premium from policies already written but not reported at the reporting date. Due to the nature of reinsurance business, it takes a significant period of time before all premiums are reported for

a given underwriting period. Therefore considerable judgement, experience and knowledge of the business is required by management in the estimation of accrued premiums due from contract holders. Actual results may differ resulting in positive or negative change in estimated accrued premium income.

The accrued premium estimates are reviewed regulary by the management by using various methods, but primarily by using historical reporting trends as a base for assessing future premium amounts. Historical premiums developments are mainly analysed by underwriting year, by type and line of business.

Going concern

The consolidated financial statements have been prepared on a going concern basis. The Company's management has made an assessment of the Company's ability to continue as a going concern and is satisfied that the Company has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern.

Notes to the Financial Statements For the year ended 31 December 2018

6. CASH AND CASH EQUIVALENTS

| | Reinsurance o | operations |
|--|---------------------------|---------------------------|
| | 31 December 2018 SR | 31 December 2017 SR |
| Cash in hand (A) | 40,000 | 40,000 |
| Bank balances and cash (A) | 22,303,716 | 24,204,191 |
| Deposits maturing within 3 months from the acquisition date (B) | 49,749,430 | 29,250,000 |
| | 72,093,146 | 53,494,191 |
| | Shareholders' | operations |
| | 31 December 2018 SR | 31 December 2017 SR |
| Bank balances (C) | 9,542,390 | 9,237,579 |
| Deposits maturing within 3 months from the acquisition date (D) | | 22,500,000 |
| | 9,542,390 | 31,737,579 |
| Total Bank balances and cash (A+C) | 31,886,106 | 33,481,770 |
| Total Deposits maturing within 3 months from acquisition date (B+D)* | 49,749,430 | 51,750,000 |
| Total | 81,635,536 | 85,231,770 |

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* Included within time deposits

Time deposits included in cash and cash equivalents are placed with banks which have credit ratings ranging from A1 to BBB and have maturity period of less than three months from the date of original placement. Average effective interest rate for these deposits is 2.74% (2017: 0.95%)

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Cash at banks are placed with counterparties which have investment grade credit ratings.

7. PREMIUMS RECEIVABLES, NET

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| Reinsurance operations | 2018 SR | 2017 SR |
|--|-------------|-------------|
| Policyholders | 203,156,463 | 362,196,497 |
| Related parties (note 26) | 578,688 | 1,960,973 |
| Less: provision for impairment allowance | (3,711,638) | (5,286,406) |
| | 200,023,513 | 358,871,064 |

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The movement in provision for impairment allwance is as follows:

| | 2018 SR | 2017 SR |
|----------------------------------|-------------|------------|
| Opening balance | 5,286,406 | 4,952,966 |
| (Reversal) / charge for the year | (1,574,768) | 333,440 |
| Closing balance | 3,711,638 | 5,286,406 |

Notes to the Financial Statements For the year ended 31 December 2018

As at 31 December, the ageing of gross premiums receivables is as follows:

| | | Neither past due nor impaired SR | Past due but not impaired | | | Past due and impaired SR | |
|------|-------------------------------------|---|---------------------------|----------------------|--------------------------|--------------------------------|-------------|
| 2018 | | | Less than 90 days sr | 91 to 180 days SR | More than 180 days sr | | Total SR |
| | Policyholders, net of payables | 109,521,071 | 21,192,660 | 35,177,797 | 33,547,933 | 3,717,002 | 203,156,463 |
| | Related parties, net of payables | 635,274 | | 12,194 | (63,416) | (5,364) | 578,688 |
| | Total | 110,156,345 | 21,192,660 | 35,189,991 | 33,484,517 | 3,711,638 | 203,735,151 |
| 2017 | | | Less than 90 days sr | 91 to 180 days SR | More than 180 days sr | | Total sr |
| | Policyholders, net of payables | 277,076,611 | 24,075,264 | 28,847,380 | 26,910,836 | 5,286,406 | 362,196,497 |
| | Related parties, net of payables | 1,627,078 | 116,681 | 56,299 | 160,915 | | 1,960,973 |
| | Total | 278,703,689 | 24,191,945 | 28,903,679 | 27,071,751 | 5,286,406 | 364,157,470 |

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The Company only enters into insurance and reinsurance contracts with recognized, creditworthy third parties. It is the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivables are monitored on an ongoing basis in order to reduce the Company's exposure to bad debts.

The five largest customers account for 34% (31 December 2017: 67%) of the premiums receivable as at 31 December 2018.

Premium receivables include premium deposits of SR 25,911,773 (2017: SR 27,523,186) and claims deposits of SR 18,234,234 (2017: SR 13,092,214). These deposits are retained by the cedents as per the terms of reinsurance treaties and are of rolling nature. These deposits are released within 12 months after the inception of the reinsurance treaty.

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8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATEMENT

i. Investments held at fair value through income statement consist of the following:

| | | 2018 | | | 2017 | |
|------------------------------|---------------------------|-----------------------------|-------------|---------------------------|-----------------------------|-------------|
| | Reinsurance operations sr | Shareholders' operations SR | Total sr | Reinsurance operations SR | Shareholders' operations SR | Total sr |
| Money market funds | 2,088,717 | 31,888,438 | 33,977,155 | 52,999,225 | 102,510,933 | 155,510,158 |
| Real-estate investment fund | | 26,323,351 | 26,323,351 | | 50,000,000 | 50,000,000 |
| Equities | | 138,269,676 | 138,269,676 | | 160,594,703 | 160,594,703 |
| Fixed-rate bonds/ sukuk | 51,726,932 | 247,493,141 | 299,220,073 | 47,956,869 | 377,834,683 | 425,791,552 |
| Floating-rate bonds/sukuk | 2,284,697 | 52,499,155 | 54,783,852 | 5,359,938 | 67,811,178 | 73,171,116 |
| | 56,100,346 | 496,473,761 | 552,574,107 | 106,316,032 | 758,751,497 | 865,067,529 |

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ii. The analysis of the composition of investments for shareholders' operations is as follows:

| | | 2018 | |
|-----------------------------|-------------|-------------|-------------|
| Shareholders' operations | Quoted SR | Unquoted SR | Total SR |
| Money market funds | 31,888,438 | | 31,888,438 |
| Real-estate investment fund | | 26,323,351 | 26,323,351 |
| Equities | 138,269,676 | | 138,269,676 |
| Fixed-rate bonds/sukuk | 197,428,627 | 50,064,514 | 247,493,141 |
| Floating-rate bonds/sukuk | 12,499,155 | 40,000,000 | 52,499,155 |
| | 380,085,896 | 116,387,865 | 496,473,761 |

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Notes to the Financial Statements For the year ended 31 December 2018

8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATMENT (CONTINUED)

| | | 2017 | |
|-----------------------------|-------------|-------------|-------------|
| Shareholders' operations | Quoted sR | Unquoted SR | Total sr |
| Money market funds | 102,510,933 | | 102,510,933 |
| Real-estate investment fund | | 50,000,000 | 50,000,000 |
| Equities | 160,594,703 | | 160,594,703 |
| Fixed-rate bonds/sukuk | 327,770,169 | 50,064,514 | 377,834,683 |
| Floating-rate bonds/sukuk | 27,811,178 | 40,000,000 | 67,811,178 |
| | 618.686.983 | 140.064.514 | 758.751.497 |

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As at 31 December 2018 and 31 December 2017, all investments under reinsurance operations which are measured at fair value are quoted. The investments in bonds and sukuk amounting to SR 54.01 million (31 December 2017: SR 53.2 million) are classified as Level 1 investments while the investment in money market funds amounting to SR 2.09 million (31 December 2017: SR 52.90 million) is classified as level 2 investments.

The following table shows an analysis of financial instruments under shareholders' operations measured at fair value by level of the fair value hierarchy:

| | | 2018 | | | |
|-----------------------------|-------------|------------|-------------|-------------|--|
| | Level 1 sr | Level 2 SR | Level 3 sr | Total sr | |
| Money market funds | | 31,888,438 | | 31,888,438 | |
| Real-estate investment fund | | | 26,323,351 | 26,323,351 | |
| Equities | 138,269,676 | | | 138,269,676 | |
| Fixed-rate bonds/sukuk | 197,428,627 | | 50,064,514 | 247,493,141 | |
| Floating-rate bonds/sukuk | 12,499,155 | | 40,000,000 | 52,499,155 | |
| | 348,197,458 | 31,888,438 | 116,387,865 | 496,473,761 | |

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8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATMENT (CONTINUED)

| | | 2017 | | | |
|------------------------------|-------------|-------------|-------------|-------------|--|
| | Level 1 sr | Level 2 SR | Level 3 sr | Total SR | |
| Money market funds | | 102,510,933 | | 102,510,933 | |
| Real-estate investment funds | | | 50,000,000 | 50,000,000 | |
| Equities | 160,594,703 | | | 160,594,703 | |
| Fixed-rate bonds/sukuk | 327,770,169 | | 50,064,514 | 377,834,683 | |
| Floating-rate bonds/sukuk | 27,811,178 | | 40,000,000 | 67,811,178 | |
| | 516,176,050 | 102,510,933 | 140,064,514 | 758,751,497 | |

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Fair values of investment funds is based on the net assets value ("NAV") calculated on the basis of the fair value of the underlying real estate as disclosed in the fund's latest available financial statements. The discounted cash flow ("DCF") model has been used to value the debt securities, this model considers the present value of net cash flows to be generated from the debt security, discounted at the market yield of similar quoted instruments. The estimate is adjusted for the effect of non-marketability of the debt securities. The following table shows a reconciliation from the beginning balances to the ending balances for the fair value measurement in level 3 of the fair value hierarchy.

| | Opening | Purchase | Sale | Closing |
|------|-------------|----------|--------------|-------------|
| 2018 | 140,064,514 | | (23,676,649) | 116,387,865 |
| 2017 | 147,564,514 | | (7,500,000) | 140,064,514 |

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Notes to the Financial Statements For the year ended 31 December 2018

Sensitivity Analysis

For the fair value of level 3 investments, reasonable possible changes at the reporting date due to one of the significant unobservable inputs, holding other inputs constant, would have the following effects.

8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATMENT (CONTINUED)

| | 2018 | 2017 |
|---|-------------|-------------|
| Investments held at fair value through income statement | 116,387,865 | 140,064,514 |
| IMPACT ON UNREALIZED GAIN FOR THE YEAR ENDED: | | |
| If increased by 1% | 1,163,879 | 1,400,645 |
| If decreased by 1% | (1,163,879) | (1,400,645) |

There were no transfers between level 1 and level 2 fair value measurements, and no transfers into or out of level 3 fair value measurements during the year ended 31 December 2018 and year ended 31 December 2017.

As at 31 December 2018, the investments under reinsurance operations include SR 54.01 million (31 December 2017: SR 53.3 million) which are held through discretionary managed portfolios.

As at 31 December 2017, the investments under shareholders' operations include SR 318.5 million (31 December 2017: SR 496 million) which are held through discretionary managed portfolios.

Investments under reinsurance and shareholders' operations include cash component of SR 0.77 million and SR 10.04 million respectively as at 31 December 2018 (31 December 2017: SR 4.9 million and SR 25 million) available with external fund managers within the agreed investment guidelines.

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8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATMENT (CONTINUED)

iii. The movement of investments held at fair value through income statement is as follows:

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| | | 2018 | | | 2017 | |
|------------------|---------------------------|-----------------------------|---------------|---------------------------|-----------------------------|---------------|
| | Reinsurance operations SR | Shareholders' operations SR | Total SR | Reinsurance operations SR | Shareholders' operations SR | Total sr |
| Opening balance | 106,316,032 | 758,751,497 | 865,067,529 | 93,447,337 | 724,579,017 | 818,026,354 |
| Additions | 21,000,000 | 36,078,728 | 57,078,728 | 51,000,000 | 154,342,957 | 205,342,957 |
| Disposals | (72,416,163) | (301,294,002) | (373,710,165) | (42,250,000) | (167,339,479) | (209,589,479) |
| Unrealized gains | (367,808) | 3,828,225 | 3,460,417 | 3,930,642 | 46,017,732 | 49,948,374 |
| Realized gains | 1,568,285 | (890,687) | 677,598 | 188,053 | 1,151,270 | 1,339,323 |
| Closing balance | 56,100,346 | 496,473,761 | 552,574,107 | 106,316,032 | 758,751,497 | 865,067,529 |

iv. The geographical split of investments held at fair value through income statement is as follows:

| | Domestic | | International | | Total | |
|---------------------------|----------------|------------|----------------|------------|----------------|-------------|
| | 2018 SR | 2017 SR | 2018 SR | 2017 SR | 2018 SR | 2017 SR |
| REINSURANCE OPERATIONS | | | | | | |
| Money market funds | 2,088,717 | 52,999,225 | | | 2,088,717 | 52,999,225 |
| Fixed-rate bonds/sukuk | | | 51,726,932 | 47,956,869 | 51,726,932 | 47,956,869 |
| Floating-rate bonds/sukuk | | | 2,284,697 | 5,359,938 | 2,284,697 | 5,359,938 |
| | 2,088,717 | 52,999,225 | 54,011,629 | 53,316,807 | 56,100,346 | 106,316,032 |

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Notes to the Financial Statements For the year ended 31 December 2018

8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATMENT (CONTINUED)

| | Domestic | | International | | Total | |
|-----------------------------|-------------|-------------|---------------|-------------|-------------|-------------|
| SHAREHOLDERS' OPERATIONS | | | | | | |
| Money market funds | 31,888,438 | 102,510,933 | | | 31,888,438 | 102,510,933 |
| Real-estate investment fund | 26,323,351 | 50,000,000 | | | 26,323,351 | 50,000,000 |
| Equities | 70,186,682 | 56,119,572 | 68,082,994 | 104,475,131 | 138,269,676 | 160,594,703 |
| Fixed-rate bonds/sukuk | 40,000,000 | 40,000,000 | 207,493,141 | 337,834,683 | 247,493,141 | 377,834,683 |
| Floating-rate bonds/sukuk | 40,000,000 | 40,000,000 | 12,499,155 | 27,811,178 | 52,499,155 | 67,811,178 |
| | 208,398,471 | 288,630,505 | 288,075,290 | 470,120,992 | 496,473,761 | 758,751,497 |
| Total | 210,487,188 | 341,629,730 | 342,086,919 | 523,437,799 | 552,574,107 | 865,067,529 |

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v. The analysis of investments by counter-party is as follows:

| | | 2018 SR | | | 2017 SR | |
|--------------------------------------|------------------------|-----------------------------|-------------|------------------------|-----------------------------|-------------|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total |
| FIXED INCOME COUNTERPARTIES | 3 | | | | | |
| Saudi Government | 11,353,243 | 90,572,083 | 101,925,326 | 6,515,314 | 81,678,226 | 88,193,540 |
| Non Saudi Government | 31,342,945 | 124,291,840 | 155,634,785 | 33,541,603 | 232,177,615 | 265,719,218 |
| Corporate and financial institutions | 11,315,441 | 85,128,335 | 96,443,776 | 13,259,890 | 131,790,020 | 145,049,910 |
| | 54,011,629 | 299,992,258 | 354,003,887 | 53,316,807 | 445,645,861 | 498,962,668 |

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8. INVESTMENTS HELD AT FAIR VALUE THROUGH INCOME STATMENT (CONTINUED)

| | | 2018 SR | | | 2017 SR | | |
|--------------------|---------------------------|-----------------------------|-------------|------------------------|-----------------------------|-------------|--|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| OTHERS | | | | | | | |
| Money Market Funds | 2,088,717 | 31,888,476 | 33,977,193 | 52,999,225 | 102,510,933 | 155,510,158 | |
| Investment Funds | | 26,323,351 | 26,323,351 | | 50,000,000 | 50,000,000 | |
| Equities | | 138,269,676 | 138,269,676 | | 160,594,703 | 160,594,703 | |
| | 2,088,717 | 196,481,503 | 198,570,220 | 52,999,225 | 313,105,636 | 366,104,861 | |
| Total | 56,100,346 | 496,473,761 | 552,574,107 | 106,316,032 | 758,751,497 | 865,067,529 | |

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9. CLAIMS

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| | 2018 SR | 2017 SR |
|--|-------------|-------------|
| Outstanding claims | 662,467,372 | 445,954,001 |
| Claims incurred but not reported | 330,480,733 | 415,098,966 |
| | 992,948,105 | 861,052,967 |
| LESS: | | |
| - Retroceded share of outstanding claims | 198,432,518 | 59,889,008 |
| - Retroceded share of claims incurred but not reported | 59,937,179 | 105,950,475 |
| | 258,369,697 | 165,839,483 |
| Net outstanding claims reserves | 734,578,408 | 695,213,484 |

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Notes to the Financial Statements For the year ended 31 December 2018

10. PREPAID EXPENSES, DEPOSITS AND OTHER ASSETS

| | 2018 | | | 2017 | | |
|---|---------------------------|-----------------------------|-------------|---------------------------|-----------------------------|-------------|
| | Reinsurance operations sr | Shareholders' operations SR | Total sr | Reinsurance operations SR | Shareholders' operations SR | Total sr |
| Refundable deposit | 103,222 | | 103,222 | 111,350 | | 111,350 |
| Recoverable Deposits (refer note 31b) & 21e)) | 119,359,875 | 30,810,000 | 150,169,875 | 54,938,250 | | 54,938,250 |
| Guarantee deposit | 47,250,000 | | 47,250,000 | 47,250,000 | | 47,250,000 |
| Advances to employees | 1,384,613 | | 1,384,613 | 795,206 | | 795,206 |
| Advance payments | 292,200 | | 292,200 | 285,980 | | 285,980 |
| Prepaid insurance | 344,141 | 228,471 | 572,612 | 397,361 | 228,471 | 625,832 |
| Value added tax | 8,835,167 | | 8,835,167 | | | |
| Others | 302,427 | 49,116 | 351,543 | 185,893 | | 185,893 |
| | 177,871,645 | 31,087,587 | 208,959,232 | 103,964,040 | 228,471 | 104,192,511 |

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11. UNEARNED PREMIUMS

| | | 2018 | | | |
|----------------------------------|---------------|------------------------|---------------|--|--|
| | Gross SR | Retroceded share SR | Net sr | | |
| Opening balance | 461,488,892 | (117,679,188) | 343,809,704 | | |
| Premiums written during the year | 721,604,828 | (104,708,727) | 616,896,101 | | |
| Net premium earned | (802,922,435) | 189,307,020 | (613,615,415) | | |
| Change in net unearned premiums | (81,317,607) | 84,598,293 | 3,280,686 | | |
| Closing balance | 380,171,285 | (33,080,894) | 347,090,391 | | |

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2017

| | Gross SR | Retroceded share SR | Net sr |
|----------------------------------|---------------|---|---------------|
| Opening balance | 306,479,380 | (3,758,101) | 302,721,279 |
| Premiums written during the year | 942,006,884 | (305,085,407) | 636,921,477 |
| Net premiums earned | (786,997,372) | 191,164,320 | (595,833,052) |
| Change in net unearned premiums | 155,009,512 | (113,921,087) | 41,088,425 |
| Closing balance | 461,488,892 | (117,679,188) | 343,809,704 |
| | •••••• | • | |

12. DEFERRED POLICY ACQUISITION COSTS

| | 2018 SR | 2017 SR |
|--------------------------|-------------------|---------------|
| Opening balance | 100,345,144 | 81,705,133 |
| Incurred during the year | 172,022,204 | 164,766,114 |
| Charged for the year | (172,471,757) | (146,126,103) |
| Closing balance | 99,895,591 | 100,345,144 |

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Notes to the Financial Statements For the year ended 31 December 2018

13. PROPERTY AND EQUIPMENT, NET

Reinsurance operations:

| | Computers and Equipment SR | Furniture and Fixtures SR | Motor Vehicles SR | Leasehold Improvements SR | Work-in -Progress* SR | Total SR |
|---------------------------|-------------------------------------|------------------------------------|---|---------------------------------|-----------------------------|---|
| COST | | | | | | |
| As at 1 January 2018 | 12,517,245 | 366,669 | 723,661 | 368,834 | 217,863 | 14,194,272 |
| Additions during the year | 884,263 | | | 11,500 | 320,653 | 1,216,416 |
| Transfers during the year | | | | | (1,730) | (1,730) |
| As at 31 December 2018 | 13,401,508 | 366,669 | 723,661 | 380,334 | 536,786 | 15,408,958 |
| ACCUMULATED DEPRECIATION | | | | | | |
| As at 1 January 2018 | 10,956,764 | 280,089 | 561,389 | 109,641 | | 11,907,883 |
| Charged for the year | 1,071,098 | 48,913 | 132,130 | 36,086 | | 1,288,227 |
| As at 31 December 2018 | 12,027,862 | 329,002 | 693,519 | 145,727 | | 13,196,110 |
| NET BOOK VALUE | | | • | | | • |
| As at 31 December 2018 | 1,373,646 | 37,667 | 30,142 | 234,607 | 536,786 | 2,212,848 |

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* Work-in-progress represents certain advances for the IT infrastructure.

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13. PROPERTY AND EQUIPMENT, NET (CONTINUED)

Reinsurance operations:

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| | Computers and Equipment SR | Furniture and Fixtures SR | Motor Vehicles SR | Leasehold Improvements SR | Work in Progress* SR | Total SR |
|---------------------------|-------------------------------------|------------------------------------|-------------------------|---------------------------------|----------------------------|-------------|
| COST | | | | | | |
| As at 1 January 2017 | 11,792,827 | 362,469 | 723,661 | 368,834 | 178,744 | 13,426,535 |
| Additions during the year | 724,418 | 4,200 | | | 39,119 | 767,737 |
| As at 31 December 2017 | 12,517,245 | 366,669 | 723,661 | 368,834 | 217,863 | 14,194,272 |
| ACCUMULATED DEPRECIATION | | | | | | |
| As at 1 January 2017 | 9,326,559 | 233,042 | 391,331 | 72,948 | | 10,023,880 |
| Charged for the year | 1,630,205 | 47,047 | 170,058 | 36,693 | | 1,884,003 |
| As at 31 December 2017 | 10,956,764 | 280,089 | 561,389 | 109,641 | | 11,907,883 |
| NET BOOK VALUE | | | | | | |
| As at 31 December 2017 | 1,560,481 | 86,580 | 162,272 | 259,193 | 217,863 | 2,286,389 |

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Notes to the Financial Statements For the year ended 31 December 2018

13.PROPERTY AND EQUIPMENT, NET (CONTINUED)

Shareholders' operations:

| | Land SR | Building SR | Furniture and Fixtures SR | Total sr |
|--|------------|-------------|------------------------------|------------|
| COST | | | | |
| As at 1 January 2018 | 18,329,960 | 11,454,040 | 4,706,907 | 34,490,907 |
| Additions during the year | | | | |
| As at 31 December 2018 | 18,329,960 | 11,454,040 | 4,706,907 | 34,490,907 |
| ACCUMULATED DEPRECIATION | | | | |
| As at 1 January 2018 | | 1,361,310 | 1,880,017 | 3,241,327 |
| Charged for the year | | 347,092 | 526,438 | 873,530 |
| As at 31 December 2018 | | 1,708,402 | 2,406,455 | 4,114,857 |
| NET BOOK VALUE: | | | | |
| As at 31 December 2018 | 18,329,960 | 9,745,638 | 2,300,452 | 30,376,050 |
| Total net book value as at 31 December 2018 | | | | 32,588,898 |

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13.PROPERTY AND EQUIPMENT, NET (CONTINUED)

Shareholders' operations:

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| | Land SR | Building SR | Furniture and Fixtures SR | Total SR |
|--|------------|-------------|------------------------------|------------|
| COST | | | | |
| As at 1 January 2017 | 18,329,960 | 11,454,040 | 4,706,907 | 34,490,907 |
| Additions during the year | | | | |
| As at 31 December 2017 | 18,329,960 | 11,454,040 | 4,706,907 | 34,490,907 |
| ACCUMULATED DEPRECIATION | | | | |
| As at 1 January 2017 | | 1,015,151 | 1,365,647 | 2,380,798 |
| Charged for the year | | 346,159 | 514,370 | 860,529 |
| As at 31 December 2017 | | 1,361,310 | 1,880,017 | 3,241,327 |
| NET BOOK VALUE | | | | |
| As at 31 December 2017 | 18,329,960 | 10,092,730 | 2,826,890 | 31,249,580 |
| Total net book value as at 31 December 2017 | | | | 33,535,969 |

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14. TIME DEPOSITS

Time deposits are placed with banks which have credit ratings in line with Company's investment policy. Such deposits earn special commission at an average effective commission rate of 2.33% per annum (31 December 2017: 1.90% per annum).

15. ACCRUED REINSURANCE PREMIUMS

The gross written premiums ("GWP") of proportional treaty and facultative reinsurance contracts include estimates of premiums due to the company but not yet reported by the cedant. This portion of GWP is considered as pipeline premium and accounted in the Statement of Financial Position as 'Accrued insurance premiums' net of related acquisition costs. These pipeline/accrued premiums are estimated at the inception of the reinsurance contract based on cedents/brokers forecasts and management's evaluation of these forecasts. Management reviews and evaluates all premium estimates, comparing actual premiums to expected ultimate premiums on a quarterly basis and any adjustments to these estimates are recorded in the financial statements as and when updated information comes to light.

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Notes to the Financial Statements For the year ended 31 December 2018

16. UNEARNED RETROCESSION COMMISSION

| | 2018 SR | 2017 SR |
|--|--------------|--------------|
| Opening balance | 7,542,299 | 848,245 |
| Commission received on retroceded business during the year | 15,335,999 | 17,952,277 |
| Commission earned on retroceded business during the year | (16,468,058) | (11,258,223) |
| Closing balance | 6,410,240 | 7,542,299 |

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17. INVESTMENT IN AN ASSOCIATE

| | 2018 SR | 2017 SR |
|---|------------|-------------|
| Opening balance | 91,954,382 | |
| Addition during the year | | 93,750,000 |
| Share of profit of an associate | 2,303,238 | 165,962 |
| Share in foreign currency translation adjustments | 3,036,196 | (1,961,580) |
| 31 December | 97,293,816 | 91,954,382 |

The Company, on 6 October 2017, acquired 49.9% of the ordinary shares of Probitas Holdings (Bermuda) Limited ("PHBL"). The Company has accounted for this investment as an associate (equity accounted investee). PHBL operates in insurance and reinsurance businesses including Lloyds market in London, United Kingdom.

As at 31 December 2018, the total assets and total liabilities of PHBL amount to SR 766.7 million and SR 602.1 million respectively (2017: SR 607.9 million and SR 453 million respectively). The profit for the year ended 31 December 2018 amounts to SR 4.5 million (2017: loss of SR 0.77 million).

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18. EMPLOYEES' END OF SERVICE BENEFITS

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The movement in provision for end-of-service benefits for the years ended 31 December are as follows:

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| | 2018 SR | 2017 SR |
|---------------------------------------|------------|------------|
| Balance at beginning of the year | 5,729,277 | 3,958,044 |
| Charge for the year | 1,405,697 | 2,155,915 |
| Interest cost | 161,341 | |
| Amount recognized in income statement | 1,567,038 | 2,155,915 |
| Benefits paid during the year | (702,340) | (384,682) |
| Balance at the end of the year | 6,593,975 | 5,729,277 |

Net defined benefit as at year-end is as follows:

| | 2018 SR | 2017 SR |
|---|------------|------------|
| Present value of defined benefit obligation | 6,593,975 | 5,729,277 |

Sensitivity analysis

Reasonably possible changes as to one of the relevant actuarial assumptions, holding other assumptions constant, the amount of defined benefit obligations would have been:

| | 20 | 18 | 2017 | | |
|------------------------------------|----------|-----------|----------|-----------|--|
| | Increase | Decrease | Increase | Decrease | |
| Future salary growth (5% movement) | 329,699 | (329,699) | 275,555 | (275,555) | |

Risks associated with defined benefit plans

Notes to the Financial Statements For the year ended 31 December 2018

18. EMPLOYEES' END OF SERVICE BENEFITS (CONTINUED)

Salary increase risk:

The retirement benefit of the company is one where the benefit is linked with final salary. The risk arises when the actual salary increases are higher than expectation and impacts the liability accordingly.

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Principal actuarial assumptions

The discount rate used is 3% while the expected rate of salary increase used is 2.47%

19. ACCRUED EXPENSES AND OTHER LIABILITIES

| | | 2018 | | | 2017 | |
|-----------------------------|---------------------------|-----------------------------|------------|---------------------------|-----------------------------|------------|
| | Reinsurance operations sr | Shareholders' operations SR | Total SR | Reinsurance operations SR | Shareholders' operations SR | Total sr |
| Consultancy fees | | 95,039 | 95,039 | | 1,390,097 | 1,390,097 |
| Employees' bonus | 2,700,000 | 810,639 | 3,510,639 | 2,700,000 | 1,500,000 | 4,200,000 |
| Withholding tax payable | 517,812 | | 517,812 | 1,387,475 | 42,312 | 1,429,787 |
| Professional fees payable | 1,081,055 | 2,096,133 | 3,177,188 | 1,120,771 | 2,355,643 | 3,476,414 |
| Directors' remunerations | | 1,100,000 | 1,100,000 | | 1,020,000 | 1,020,000 |
| Meetings fees and expenses | | 885,008 | 885,008 | | 761,840 | 761,840 |
| Value added tax payable | 2,168,976 | | 2,168,976 | | | |
| Others | 1,092,290 | | 1,092,290 | 534,405 | | 534,405 |
| | 7,560,133 | 4,986,819 | 12,546,952 | 5,742,651 | 7,069,892 | 12,812,543 |

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20. CLAIMS DEVELOPMENT TABLE

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The following table shows the estimates of cumulative incurred claims, including both claims notified and incurred but not reported for each successive underwriting year at each reporting date, together with cumulative payments to date. The development of reinsurance liabilities provides a measure of the Company's ability to estimate the ultimate value of the claims. The Company aims to maintain adequate reserves in respect of its reinsurance business in order to protect against adverse future claims experience and developments. As claims develop and the ultimate cost of claims becomes more certain, adverse claims experiences will be eliminated which results in the release of reserves from earlier underwriting years. In order to maintain adequate reserves, the Company will transfer much of this release to the future underwriting years' reserves when the development of claims is less mature and there is much greater uncertainty attached to the ultimate cost of claims.

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Gross reinsurance contract outstanding claims provision for 2018:

| Underwriting year | 2012 and prior SR | 2013 SR | 2014 SR | 2015 SR | 2016 SR | 2017 SR | 2018 SR | Total SR |
|---|-------------------------|---------------|---------------|---------------|---------------|---|--------------|-----------------|
| At end of underwriting year | | 149,402,912 | 184,231,909 | 242,728,277 | 166,267,303 | 323,560,488 | 282,793,419 | |
| One year later | | 344,228,030 | 360,219,868 | 1,074,743,558 | 324,048,753 | 576,963,497 | | |
| Two years later | | 290,112,923 | 350,425,942 | 1,095,518,847 | 352,196,791 | | | |
| Three years later | | 289,836,213 | 370,528,846 | 1,068,163,227 | | | | |
| Four years later | | 295,560,915 | 363,998,517 | | | | | |
| Five years later | | 295,920,333 | | | | | | |
| Current estimate of cumulative claims incurred | | 295,920,333 | 363,998,517 | 1,068,163,227 | 352,196,791 | 576,963,497 | 282,793,419 | 2,940,035,784 |
| Cumulative payments to date | | (254,075,137) | (314,287,979) | (998,642,132) | (201,790,297) | (184,870,874) | (30,687,020) | (1,984,353,439) |
| Liability recognized for 2012 and prior | 37,265,760 | | | | | • | | 37,265,760 |
| Total gross outstanding claims & claims incurred but not reported provision per the statement of financial position | | 41,845,196 | 49,710,538 | 69,521,095 | 150,406,494 | 392,092,623 | 252,106,399 | 992,948,105 |

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Notes to the Financial Statements For the year ended 31 December 2018

20. CLAIMS DEVELOPMENT TABLE (CONTINUED)

Gross reinsurance contract outstanding claims provision for 2017:

| Underwriting year | 2011 and prior SR | 2012 SR | 2013 SR | 2014 SR | 2015 SR | 2016 SR | 2017 SR | Total SR |
|---|-------------------------|---------------|---------------|---------------|---------------|---------------|--------------|-----------------|
| At end of underwriting year | | 70,116,212 | 150,612,696 | 188,090,435 | 244,579,339 | 168,487,853 | 326,179,465 | |
| One year later | | 241,196,744 | 345,577,987 | 364,560,253 | 1,078,283,840 | 328,300,916 | | |
| Two years later | | 271,763,740 | 290,915,664 | 353,047,867 | 1,098,821,220 | | | |
| Three years later | | 261,725,411 | 290,830,815 | 372,309,950 | | | | |
| Four years later | | 261,366,939 | 295,796,344 | | | | | |
| Five years later | | 262,016,588 | | | | | | |
| Current estimate of cumulative claims incurred | | 262,016,588 | 295,796,344 | 372,309,950 | 1,098,821,220 | 328,300,916 | 326,179,465 | 2,683,424,483 |
| Cumulative payments to date | | (233,742,651) | (245,971,959) | (300,785,325) | (929,395,405) | (109,453,301) | (25,784,669) | (1,845,133,310) |
| Liability recognized for 2011 and prior | 22,761,794 | | | | | | | 22,761,794 |
| Total gross outstanding claims & claims incurred but not reported provision per the statement of financial position | 22,761,794 | 28,273,937 | 49,824,385 | 71,524,625 | 169,425,815 | 218,847,615 | 300,394,796 | 861,052,967 |

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20. CLAIMS DEVELOPMENT TABLE (CONTINUED)

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Net reinsurance contract outstanding claims provision for 2018:

| Underwriting year | 2012 and prior SR | 2013 SR | 2014 SR | 2015 SR | 2016 SR | 2017 SR | 2018 SR | Total SR |
|---|-------------------------|---------------|---------------|---------------|---------------|---------------|-------------------------|---------------|
| At end of underwriting year | | 149,622,902 | 156,137,999 | 231,126,743 | 165,314,261 | 219,104,644 | 218,702,036 | |
| One year later | | 332,081,892 | 316,800,613 | 994,226,860 | 325,244,631 | 410,535,835 | | |
| Two years later | | 282,327,873 | 311,680,480 | 1,008,411,285 | 341,080,047 | | | |
| Three years later | | 282,125,164 | 342,110,021 | 985,848,692 | | | | |
| Four years later | | 283,425,994 | 339,134,581 | | | | | |
| Five years later | | 283,610,964 | | | | | | |
| Current estimate of cumulative claims incurred | | 283,610,964 | 339,134,581 | 985,848,692 | 341,080,047 | 410,535,835 | 218,702,036 2 | ,578,912,155 |
| Cumulative payments to date | | (251,407,910) | (292,256,203) | (929,563,271) | (197,962,185) | (176,849,658) | (26,783,629)(† | ,874,822,856) |
| Liability recognized for 2012 and prior | 30,489,109 | | | | | | | 30,489,109 |
| Total net outstanding claims & claims incurred but not reported provision per the statement of financial position | 30,489,109 | 32,203,054 | 46,878,378 | 56,285,421 | 143,117,862 | 233,686,177 | 191,918,407 | 734,578,408 |

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Notes to the Financial Statements For the year ended 31 December 2018

20. CLAIMS DEVELOPMENT TABLE (CONTINUED)

Net reinsurance contract outstanding claims provision for 2017:

| Underwriting year | 2011 and prior SR | 2012 SR | 2013 SR | 2014 SR | 2015 SR | 2016 SR | 2017 SR | Total SR |
|---|-------------------------|---------------|---------------|---------------|---------------|---------------|--------------|-----------------|
| At end of underwriting year | | 70,116,212 | 150,832,686 | 159,996,525 | 232,977,805 | 165,722,592 | 218,976,447 | |
| One year later | | 196,783,260 | 333,431,559 | 321,140,999 | 994,792,461 | 325,244,631 | | |
| Two years later | | 231,778,897 | 283,129,421 | 324,313,173 | 1,008,411,285 | | | |
| Three years later | | 226,023,210 | 277,802,280 | 342,110,021 | | | | |
| Four years later | | 222,427,436 | 283,425,994 | | | | | |
| Five years later | | 223,532,392 | | | | | | |
| Current estimate of cumulative claims incurred | | 223,532,392 | 283,425,994 | 342,110,021 | 1,008,411,285 | 325,244,631 | 218,976,447 | 2,401,700,770 |
| Cumulative payments to date | • | (195,392,048) | (243,307,039) | (281,483,700) | (866,407,109) | (109,340,766) | (24,616,215) | (1,720,546,877) |
| Liability recognized for 2011 and prior | 14,059,591 | | | | | | | 14,059,591 |
| Total net outstanding claims & claims incurred but not reported provision per the statement of financial position | 14,059,591 | 28,140,344 | 40,118,955 | 60,626,321 | 142,004,176 | 215,903,865 | 194,360,232 | 695,213,484 |

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21. ZAKAT AND INCOME TAX

a) Zakat

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Zakat charge for the year of SR 12,863,666 (2017: SR 13,360,674) is based on the following :

| | 2018 SR | 2017 SR |
|--|---------------|---------------|
| Share Capital | 810,000,000 | 1,000,000,000 |
| Statutory reserve – beginning of the year | 6,070,924 | 6,070,924 |
| Accumulated deficit – beginning of the year | 14,693,063 | (200,769,953) |
| Adjusted net Income for the year | 13,984,454 | 40,623,626 |
| Provisions | 36,375,597 | 33,491,183 |
| | 881,124,038 | 879,415,780 |
| DEDUCTIONS: | | |
| Statutory deposit | (121,500,000) | (100,000,000) |
| Others non-current assets | (241,104,198) | (240,135,273) |
| Zakat base | 518,519,840 | 539,280,507 |
| Zakat base for Saudi shareholders 99.10% (2017: 9.10%) | 513,853,161 | 534,426,982 |
| Zakat provision for the year | 12,863,666 | 13,360,674 |

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Notes to the Financial Statements For the year ended 31 December 2018

21. ZAKAT AND INCOME TAX (CONTINUED)

| | 2018 SR | 2017 SR |
|---|---------------|------------|
| B) INCOME TAX | | |
| Income tax for the year of sr 39,136 (2017: sr 73,804) is based on the | ne following: | |
| Net income for the year | 14,694,523 | 38,887,887 |
| Adjusted profit | 13,984,454 | 40,992,560 |
| Portion of net taxable income for non-Saudi shareholders 0.90% (2017: 0.90%) | 125,860 | 368,933 |
| Non-GCC share in losses carried forward up to 25% of their share from the portion of taxable income | (31,465) | (92,233) |
| KSA operations' income tax base | 94,395 | 276,700 |
| Labuan Branch Income tax Base | 6,693,446 | 11,714,644 |

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C) THE MOVEMENT OF THE PROVISION FOR ZAKAT AND INCOME TAX IS AS FOLLOWS:

| | 2018 SR | 2017 SR |
|-----------------------------------|--------------|--------------|
| Opening balance | 37,431,370 | 39,728,370 |
| Income tax provision for the year | 39,136 | 73,804 |
| Zakat provision for the year | 12,863,666 | 13,360,674 |
| Paid during the year | (12,089,919) | (15,731,478) |
| Closing balance | 38,244,253 | 37,431,370 |

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21. ZAKAT AND INCOME TAX (CONTINUED)

d) Status of assessments

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The Company has filed its Tax / Zakat returns for the years ended 31 December 2008 to 2017 with the General Authority of Zakat and Income Tax (GAZT). The company has received the final assessments for the years ended 31 December 2008 to 2013 which shows additional zakat, tax and delay fines amounting to SR 32.55 million, principally on account of disallowance of long term investments and statutory deposits from the zakat base. The assessments for the years ended 31 December 2014 to 2017 are still outstanding.

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Zakat and income tax provisions are calculated based on the Company's best understanding of the zakat and tax regulations. The Company deducts statutory deposit and other non-current assets while calculating the Zakat base. Additional zakat and income tax provisions are accounted for to cover any differences that may arise on the final Zakat and income tax assessments when received from GAZT and the Company's current provision for Zakat and income tax.

e) Status of appeals

The Company has filed appeals against the GAZT's assessment of additional zakat, tax and delay fines for the years 2008 to 2013. The Preliminary Appeal Committee (PAC) has issued its Ruling on the appeals filed. The Ruling upheld the Company's appeal on certain items of the appeal and rejected the appeal on the other items. The Company has filed an appeal against the PAC Ruling with the Higher Appeal Committee (HAC). The HAC has not yet fixed a hearing session for the discussion of the said appeal. As required by the GAZT regulations, the Company has submitted a guarantee deposit for the items appealed against amounting to SR 29.39 million which is included in prepaid expenses, deposits and other assets.

22. SHARE CAPITAL

The authorized, issued and paid up share capital of the Company is SR 810 million (2017: SR 1 billion) divided into 81 million (2017: 100 million) shares of SR 10 each.

Shareholding structure of the Company is as below. The shareholders of the Company are subject to zakat and income tax.

| | | 2018 | |
|------------------------------------|-------------------|-----------------|-------------|
| | Authorized and is | sued | Paid up |
| | No. of Shares | Value per share | SR |
| Ahmed Hamad Algosaibi Brothers Co. | 4,050,000 | 10 | 40,500,000 |
| Others | 76,950,000 | 10 | 769,500,000 |
| | 81,000,000 | 10 | 810,000,000 |

Notes to the Financial Statements For the year ended 31 December 2018

22. SHARE CAPITAL (CONTINUED)

| | | 2017 | |
|------------------------------------|-------------------|-----------------|--------------|
| | Authorized and is | sued | Paid up |
| | No. of Shares | Value per share | SR |
| Ahmed Hamad Algosaibi Brothers Co. | 5,000,000 | 10 | 50,000,000 |
| Others | 95,000,000 | 10 | 950,000,000 |
| | 100,000,000 | 10 | 1000,000,000 |

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Objectives are set by the Company to maintain healthy capital ratios in order to support its business objectives and maximize shareholders' value.

The Board of Directors in their meeting held on 24 May 2017 recommended to the Extraordinary General Assembly meeting to reduce the Company's share capital from SR 1,000,000,000 to SR 810,000,000 to reduce the accumulated losses of the Company. On 1 January 2018, the Company got approval from the extra ordinary general meeting to reduce its share capital. Accordingly, the Company has revised its share capital after completing all the regulatory requirements.

The Company manages its capital requirements by assessing shortfalls between reported and required capital levels on a regular basis. Adjustments to current capital levels are made in light of changes in market conditions and risk characteristics of the Company's activities. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders or issue shares.

In the opinion of the Board of Directors, the Company has fully complied with the externally imposed capital requirements during the reported financial year.

23. STATUTORY RESERVE

In accordance with the Company's by-laws and Article 70 (2g) of the Insurance Implementing Regulations of SAMA, a minimum of 20% of the annual net income is required to be transferred to a statutory reserve until this reserve equals the paid up capital of the Company. This reserve is not available for distribution.

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24. GENERAL AND ADMINISTRATIVE EXPENSES

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| | | 2018 | | | 2017 | |
|-------------------------------|---------------------------|-----------------------------|------------|---------------------------|-----------------------------|------------|
| | Reinsurance operations sr | Shareholders' operations SR | Total SR | Reinsurance operations SR | Shareholders' operations SR | Total sr |
| Salaries and related benefits | 27,536,604 | 2,834,943 | 30,371,547 | 25,870,571 | 2,899,288 | 28,769,859 |
| Training | 869,259 | 5,688 | 874,947 | 648,515 | 5,531 | 654,046 |
| Travelling expenses | 1,357,301 | 166,175 | 1,523,476 | 1,604,064 | 326,310 | 1,930,374 |
| Depreciation * | 2,161,757 | | 2,161,757 | 2,744,532 | | 2,744,532 |
| Rent and premises expenses | 954,155 | | 954,155 | 802,658 | | 802,658 |
| Advertising | 1,018,362 | 1,493 | 1,019,855 | 721,879 | 43,730 | 765,609 |
| Professional fees | 2,496,626 | 2,371,671 | 4,868,297 | 1,792,356 | 2,870,246 | 4,662,602 |
| Withholding tax | 109,347 | 45,170 | 154,517 | 157,813 | 180,827 | 338,640 |
| Consulting fees | 304,164 | | 304,164 | 356,670 | - | 356,670 |
| Licensing Fees | 93,658 | 525,943 | 619,601 | 98,067 | 500,670 | 598,737 |
| Others | 3,675,582 | 1,044,225 | 4,719,807 | 3,742,779 | 1,026,972 | 4,769,751 |
| | 40,576,815 | 6,995,308 | 47,572,123 | 38,539,904 | 7,853,574 | 46,393,478 |

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* Depreciation charge for the year for shareholders" operations assets is charged to reinsurance operations as a rent for using the assets.

25. BOARD OF DIRECTORS' REMUNERATION, MEETING FEE AND EXPENSES

| | 2018 SR | 2017 sr |
|----------------------------------|-----------|-----------|
| Board of directors' remuneration | 1,100,000 | 1,943,396 |
| Meetings fees and expenses | 1,080,757 | 1,058,835 |
| | 2,180,757 | 3,002,231 |

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Notes to the Financial Statements For the year ended 31 December 2018

26. RELATED PARTY TRANSACTIONS AND BALANCES

Related parties represent major shareholders and key management personnel of the Company. Key management personnel are persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly and comprise top management executives including the Chief Executive Officer and the Chief Financial Officer of the Company. The Company transacts with its related parties in the ordinary course of business. The transactions with related parties are undertaken at mutually agreed terms, which are approved by the management.

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Details of transactions and balances with related parties during the year other than those which have been disclosed elsewhere in these financial statements are disclosed below:

| Related party | Nature of transactions | Amount of transactions for the year ended | | Balance as at | |
|--|---|---|------------|------------------------|------------------------|
| | | 2018 SR | 2017 sr | 31 December 2018 sr | 31 December 2017 sR |
| Board of Directors | Consulting fees | 268,355 | 788,123 | | 442,200 |
| | Remunerations, meetings fees and expenses | 2,180,757 | 3,002,231 | 1,740,000 | 1,563,507 |
| Key management Personnel | Short-term benefits | 9,231,752 | 8,812,170 | 2,249,464 | 1,294,000 |
| | Employees' end of service benefits | 523,830 | 1,029,722 | 2,978,976 | 3,977,260 |
| Companies represented by the Board members | Gross written premiums | 24,535,331 | 3,837,467 | 578,688 | 1,960,973 |
| | Claims incurred | 1,794,500 | 2,193,770 | 3,131,773 | 2,476,077 |
| | Commissions | 10,979,561 | 1,064,584 | | |
| | Refundable deposit | | 37,500,375 | | 37,500,375 |
| | HSBC custodian fees | | 154,000 | | 30,996 |

Balances with related parties are included in premium receivables, accrued expenses and other liabilities shown in the statement of financial position.

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27. BASIC AND DILUTED EARNINGS PER SHARE

Basic and diluted earnings per share for the years ended 31 December 2018 and 31 December 2017 have been calculated by dividing net income for the year by the weighted average number of ordinary shares issued and outstanding at the end of the year.

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The weighted average number of shares have been retrospectively adjusted for all prior periods to reflect the element of reduction in share capital as follows:

| No. of Shares | 2018 | 2017 |
|---|--------------|--------------|
| Issue ordinary shares opening balance as at 1 January | 100,000,000 | 100,000,000 |
| Effect of decrease in capital | (19,000,000) | (19,000,000) |
| Weighted average outstanding number of ordinary shares - restated | 81,000,000 | 81,000,000 |

28. STATUTORY DEPOSIT

The Company has deposited an amount of SR 121.5 million (31 December 2017: SR 100 million) with a local bank, which has been rated "A" by Standard & Poor's Rating agency representing the statutory deposit of 15% of its paid-up capital as required by the Implementing Regulations of the "Law On Supervision of Cooperative Insurance Companies" issued by SAMA. This statutory deposit cannot be withdrawn without the consent of SAMA. The statutory deposit generates special commission income which is accrued on regular basis and is shown as a separate line item as part of the shareholders' liabilities in the Statement of Financial Position as "Accrued commission income payable to SAMA". The accrued commission on the deposit as at December 2018 is SR 15,549,401 (31 December 2017: SR 13,127,882) and has also been disclosed in assets as "Accrued income on statutory deposit".

29. SEGMENTAL INFORMATION

IFRS 8 requires operating segments to be identified on the basis of internal reports about components of the Company that are regularly reviewed by the chief decision maker in order to allocate resources to the segments and to assess its performance. Consistent with the Company's internal reporting process, business and geographical segments have been approved by the Management Committee in respect of the Company's activities, assets and liabilities as stated below.

Segment results do not include realized and unrealized gains on investments held at fair value through income statement, other income, investment management expenses and all general and administrative expenses except depreciation.

Segment assets do not include cash and cash equivalents of reinsurance operations, time deposits, investments held at fair value through income statement, prepaid expenses and other assets, due from shareholders' operations and property and equipment.

Segment liabilities do not include surplus distribution payable, accrued expenses and other liabilities and employees' end of service benefits.

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

29.1 Business segments

The Company revises periodically its estimated gross written premiums and related retroceded premium upon receipt of actual information from cedants. In some business segments, this results in negative gross written premiums, positive retroceded premiums and negative net written premiums for the year when the revision took place.

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| FOR THE YEAR ENDED 31 DECEMBER 2018 | Engineering SR | Fire SR | Marine SR | Motor SR | General Accident SR | Protection SR | Health SR | Speciality SR | Others SR | Total SR |
|---|-------------------|--------------|--------------|-------------|---------------------------|------------------|--------------|------------------|--------------|--------------|
| REVENUES | | | | | | | | | | |
| Gross written premiums | 75,851,906 | 207,424,615 | 46,665,498 | 94,277,047 | 69,532,375 | 45,562,837 | 33,341,122 | 67,248,588 | 81,700,840 | 721,604,828 |
| Retroceded premiums | (9,380,169) | (22,020,000) | (10,810,555) | | (12,654,209) | 79,131 | | | (18,210,699) | (72,996,501) |
| Excess of loss expenses | (6,020,410) | (11,908,323) | (553,863) | | (224,203) | (1,295,859) | | | (11,709,568) | (31,712,226) |
| Net written premiums | 60,451,327 | 173,496,292 | 35,301,080 | 94,277,047 | 56,653,963 | 44,346,109 | 33,341,122 | 67,248,588 | 51,780,573 | 616,896,101 |
| Changes in unearned premiums, net | 7,854,842 | 2,706,497 | (470,565) | (9,358,263) | 1,948,742 | 3,740,475 | (4,424,603) | (8,115,918) | 2,838,107 | (3,280,686) |
| Net earned premiums | 68,306,169 | 176,202,789 | 34,830,515 | 84,918,784 | 58,602,705 | 48,086,584 | 28,916,519 | 59,132,670 | 54,618,680 | 613,615,415 |
| Retrocession commissions | 1,830,315 | 5,042,900 | 810,925 | | 3,339,741 | (58,276) | | | 5,502,453 | 16,468,058 |
| TOTAL REVENUES | 70,136,484 | 181,245,689 | 35,641,440 | 84,918,784 | 61,942,446 | 48,028,308 | 28,916,519 | 59,132,670 | 60,121,133 | 630,083,473 |
| UNDERWRITING COSTS AND EXPENSES | | | | | | | | | | |

| Gross claims paid | (42,043,294) | (90,024,043) | (22,167,560) | (62,781,731) | (36,958,670) | (58,895,022) | (16,938,058) | | (59,519,432) | (389,327,810) |
|---|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Retroceded share of claims paid | 1,562,392 | 5,254,999 | 925,610 | | 7,674,367 | 715,001 | | | 8,506,013 | 24,638,382 |
| Net claims paid | (40,480,902) | (84,769,044) | (21,241,950) | (62,781,731) | (29,284,303) | (58,180,021) | (16,938,058) | | (51,013,419) | (364,689,428) |
| Changes in outstanding claims, net | (12,136,505) | (25,796,814) | (3,190,388) | (5,688,930) | (3,700,659) | 1,123,237 | (3,502,964) | | (25,076,843) | (77,969,866) |
| Changes in Incurred but not reported claims, net | 10,265,988 | 6,116,902 | 6,103,946 | 20,216,276 | 2,333,544 | 10,366,370 | (6,731,220) | (40,847,080) | 30,780,213 | 38,604,939 |
| Net claims incurred | (42,351,419) | (104,448,956) | (18,328,392) | (48,254,385) | (30,651,418) | (46,690,414) | (27,172,242) | (40,847,080) | (45,310,049) | (404,054,355) |
| Policy acquisition costs and profit commissions | (23,428,531) | (57,540,816) | (12,243,309) | (25,372,945) | (18,552,569) | (2,576,682) | (719,037) | (21,482,014) | (10,555,854) | (172,471,757) |
| Other underwriting expenses | (137,228) | (549,929) | (132,980) | (332,198) | (184,775) | (129,081) | (113,521) | (93,637) | (324,264) | (1,997,613) |
| TOTAL UNDERWRITING COSTS AND EXPENSES | (65,917,178) | (162,539,701) | (30,704,681) | (73,959,528) | (49,388,762) | (49,396,177) | (28,004,800) | (62,422,731) | (56,190,167) | (578,523,725) |
| NET UNDERWRITING (LOSS) / INCOME | 4,219,306 | 18,705,988 | 4,936,759 | 10,959,256 | 12,553,684 | (1,367,869) | 911,719 | (3,290,061) | 3,930,966 | 51,559,748 |
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29. SEGMENTAL INFORMATION (CONTINUED)

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Business segments (CONTINUED) 29.1

| FOR THE YEAR ENDED 31 DECEMBER 2017 | Engineering SR | Fire SR | Marine SR | Motor SR | General Accident SR | Protection SR | Health SR | Speciality SR | Others SR | Total SR |
|--|---------------------------|-----------------------------|---------------------------|--------------|---------------------------|------------------|--------------|---------------------------|---|------------------------------|
| REVENUES | | | | | | | | | | |
| Gross written premiums | 77,539,960 | 201,207,584 | 47,262,462 | 113,588,504 | 75,981,197 | 56,149,110 | 18,006,228 | 68,104,596 | 284,167,243 | 942,006,884 |
| Retroceded premiums | (6,255,049) | (24,626,961) | (14,283,982) | | (14,800,423) | (135,883) | | | (214,411,944) | (274,514,242) |
| Excess of loss expenses | (7,159,222) | (13,811,566) | (719,708) | (106,083) | (1,113,026) | (1,720,619) | | | (5,940,941) | (30,571,165) |
| Net written premiums | 64,125,689 | 162,769,057 | 32,258,772 | 113,482,421 | 60,067,748 | 54,292,608 | 18,006,228 | 68,104,596 | 63,814,358 | 636,921,477 |
| Changes in unearned premiums, net | 3,387,563 | (9,605,422) | 1,431,561 | (9,946,305) | (5,510,806) | (588,597) | 384,044 | (12,986,955) | (7,653,508) | (41,088,425) |
| Net earned premiums | 67,513,252 | 153,163,635 | 33,690,333 | 103,536,116 | 54,556,942 | 53,704,011 | 18,390,272 | 55,117,641 | 56,160,850 | 595,833,052 |
| Retrocession commissions | 1,243,284 | 4,021,973 | 1,453,278 | | 1,658,513 | 9,244 | | | 2,871,931 | 11,258,223 |
| TOTAL REVENUES | 68,756,536 | 157,185,608 | 35,143,611 | 103,536,116 | 56,215,455 | 53,713,255 | 18,390,272 | 55,117,641 | 59,032,781 | 607,091,275 |
| UNDERWRITING CO | STS AND I | EXPENSES | 6 | | | | | | | |
| Gross claims paid | (32,291,908) | (164,770,629) | (17,197,187) | (51,909,503) | (18,708,400) | (44,430,438) | (11,131,305) | | (16,221,463) | (356,660,833) |
| Retroceded share of claims paid | 1,178,761 | 59,684,944 | 1,011,764 | | 1,195,857 | 30,178 | | | 294,641 | 63,396,145 |
| Net claims paid | (31,113,147) | (105,085,685) | (16,185,423) | (51,909,503) | (17,512,543) | (44,400,260) | (11,131,305) | | (15,926,822) | (293,264,688) |
| Changes in outstanding claims, net | (10,925,055) | (4,479,708) | (11,148,631) | (13,230,380) | (5,345,856) | (414,616) | (2,447,326) | | 924,069 | (47,067,503) |
| Changes in Incurred but not reported claims, net | (6,540,790) | (5,322,707) | 2,660,160 | (12,515,591) | (4,663,363) | (9,892,805) | (513,503) | (42,528,379) | 534,952 | (78,782,026) |
| Net claims incurred | (48,578,992) | (114,888,100) | (24,673,894) | (77,655,474) | (27,521,762) | (54,707,681) | (14,092,134) | (42,528,379) | (14,467,801) | (419,114,217) |
| Policy acquisition costs | | (40.005.0.47) | (10.001.000) | (10,602,026) | (15 817 416) | (5 620 534) | (524,174) | (22,437,665) | (7,014,158) | ••••• |
| and profit commissions | (22,921,944) | (48,865,247) | (12,231,929) | (10,095,050) | (10,017,410) | (0,020,004) | (02 1) 11 1) | (, , , , | (, , , | (146,126,103) |
| and profit commissions Other underwriting expenses | (22,921,944) (387,700) | (48,865,247) (1,006,038) | (12,231,929) (236,312) | (567,943) | (379,905) | (280,749) | (90,031) | (340,523) | (1,420,833) | (146,126,103) (4,710,034) |
| Other underwriting | (387,700) | ••••• | (236,312) | (567,943) | | (280,749) | | (340,523) (65,306,567) | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

29.1 Business segments (Continued)

| As at 31 December 2018 | Engineering SR | Fire SR | Marine SR | Motor SR | General Accident SR | Protection SR | Health SR | Speciality SR | Others SR | Unallocated SR | Shareholders SR | Total SR |
|---|-------------------|-------------|--------------|-------------|---------------------------|------------------|--------------|------------------|--------------|-------------------|--------------------|---------------|
| ASSETS | | | | | | | | | | | | |
| Bank balances and cash | | | | | | | | | | 22,343,716 | 9,542,390 | 31,886,106 |
| Time deposits | | | | | | | | | | 73,896,431 | 196,235,246 | 270,131,677 |
| Accrued special commission income from time deposits | | | | | | | | | | 408,367 | 1,671,257 | 2,079,624 |
| Premium receivables, net | 33,063,188 | 78,621,615 | 26,912,590 | 18,256,587 | 16,991,024 | 8,314,274 | 5,657,842 | | 39,134,882 | (26,928,489) | | 200,023,513 |
| Investments held at fair value through income statement | | | | | | | | | | 56,100,346 | 496,473,761 | 552,574,107 |
| Accrued insurance premiums | 45,037,704 | 95,556,383 | 24,345,102 | 24,596,627 | 28,688,727 | 36,594,299 | 19,382,544 | 109,680,062 | 25,896,689 | | | 409,778,137 |
| Retroceded share of unearned premiums | 8,010,935 | 7,175,832 | 2,619,072 | | 6,220,529 | | | | 9,054,526 | | | 33,080,894 |
| Deferred excess of loss premiums | 2,837,663 | 3,638,816 | 403,276 | | 98,783 | | | | 4,453,071 | | | 11,431,609 |
| Retroceded share of outstanding claims | 8,807,058 | 48,821,297 | 26,882,345 | (993,866) | 3,321,553 | 114,798 | | | 111,479,333 | | | 198,432,518 |
| Retroceded share of claims incurred but not reported | 8,097,132 | 5,620,750 | 1,605,731 | 445 | 5,721,604 | 651 | | | 38,890,866 | | | 59,937,179 |
| Deferred policy acquisition costs | 21,099,778 | 26,959,964 | 6,258,256 | 4,527,001 | 8,610,364 | 1,220,723 | 300,936 | 27,153,981 | 3,764,588 | | | 99,895,591 |
| Prepaid expenses, deposits and other assets | | | | | | | | | | 177,871,645 | 31,087,587 | 208,959,232 |
| Property and equipment, net | | | | | | | | | | 2,212,848 | 30,376,050 | 32,588,898 |
| Accrued special commission income from bonds and sukuk | | | | | | | | | | | 2,663,892 | 2,663,892 |
| Investment in an associate | | | | | | | | | | | 97,293,816 | 97,293,816 |
| Statutory deposit | | | | | | | | | | | 121,500,000 | 121,500,000 |
| Accrued income on statutory deposit | | | | | | | | | | | 15,549,401 | 15,549,401 |
| TOTAL ASSETS | 126,953,458 | 266,394,657 | 89,026,372 | 46,386,794 | 69,652,584 | 46,244,745 | 25,341,322 | 136,834,043 | 232,673,955 | 305,904,864 | 1,002,393,400 | 2,347,806,194 |

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29. SEGMENTAL INFORMATION (CONTINUED)

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29.1 **Business segments (Continued)**

| As at 31 December 2018 | Engineering SR | Fire SR | Marine SR | Motor SR | General Accident SR | Protection SR | Health SR | Speciality SR | Others SR | Unallocated SR | Shareholders SR | Total SR |
|---|-------------------|-------------|--------------|-------------|---------------------------|------------------|--------------|------------------|--------------|-------------------|--------------------|---------------|
| LIABILITIES | | | | | | | | | | | | |
| Accounts payable | 243,793 | 8,841,262 | 391,426 | 490,530 | 1,008,131 | 1,624,317 | | | 4,138,668 | 3,189,512 | | 19,927,639 |
| Retrocession balances payable | | | | | | | | | | 22,898,559 | | 22,898,559 |
| Accrued retroceded premiums | 2,021,819 | 4,615,122 | 28,978 | | 2,945,797 | | | | 6,228,001 | | | 15,839,717 |
| Unearned premiums | 72,778,665 | 101,381,181 | 21,780,349 | 27,861,928 | 33,086,082 | 21,017,901 | 10,636,850 | 68,080,710 | 23,547,619 | | | 380,171,285 |
| Outstanding claims | 105,894,071 | 232,426,687 | 58,047,786 | 42,461,041 | 26,739,043 | 23,774,585 | 6,893,779 | | 166,230,380 | | | 662,467,372 |
| Claims incurred but not reported | 28,403,847 | 41,575,068 | 10,291,455 | 48,550,512 | 25,095,650 | 26,620,210 | 16,104,376 | 80,977,273 | 52,862,342 | | | 330,480,733 |
| Unearned retrocession commission | 3,004,693 | (304,033) | 147,595 | | 1,543,719 | | | | 2,018,266 | | | 6,410,240 |
| Accrued expenses and other liabilities | | | | | | | | | | 7,560,114 | 4,986,838 | 12,546,952 |
| End of service indemnities | | | | | | | | | | 6,593,975 | | 6,593,975 |
| Provision for zakat and income tax | | | | | | | | | | | 38,244,253 | 38,244,253 |
| Accrued commission income payable to SAMA | | | | | | | | | | | 15,549,401 | 15,549,401 |
| TOTAL LIABILITIES | 212,346,888 | 388,535,287 | 90,687,589 | 119,364,011 | 90,418,422 | 73,037,013 | 33,635,005 | 149,057,983 | 255,025,276 | 40,242,160 | 58,780,492 | 1,511,130,126 |

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

29.1 Business segments (Continued)

| As at 31 December 2017 | Engineering SR | Fire SR | Marine _{SR} | Motor SR | General Accident SR | Protection SR | Health SR | Speciality SR | Others SR | Unallocated SR | Shareholders SR | Total SR |
|--|-------------------|-------------|-------------------------|-------------|---------------------------|------------------|--------------|------------------|--------------|-------------------|--------------------|---------------|
| ASSETS | | | | | | | | | | | | |
| Bank balances and cash | | | | | | | | | | 24,244,191 | 9,237,579 | 33,481,770 |
| Time deposits | | | | | | | | | | 87,253,125 | 22,500,000 | 109,753,125 |
| Accrued special commission income from time deposits | | | | | | | | | | 868,728 | 3,250 | 871,978 |
| Premium receivables, net | 19,687,417 | 51,086,661 | 11,999,952 | 28,838,608 | 19,293,191 | 14,256,275 | 9,214,968 | | 204,493,992 | | | 358,871,064 |
| Investments held at fair value through income statement | | | | | | | | | | 106,316,032 | 758,751,497 | 865,067,529 |
| Accrued insurance premiums | 42,852,405 | 80,243,017 | 28,551,184 | 38,061,008 | 27,101,683 | 30,984,594 | 11,182,757 | 99,324,738 | 13,786,308 | | | 372,087,694 |
| Retroceded share of unearned premiums | 5,232,886 | 6,922,060 | 3,124,179 | | 6,938,541 | | | 4,954,380 | 90,507,142 | | | 117,679,188 |
| Deferred excess of loss premiums | 3,599,045 | 4,861,337 | 285,350 | 812 | 124,799 | | | | 5,428,435 | | | 14,299,778 |
| Retroceded share of outstanding claims | 5,873,857 | 27,513,631 | 6,442,354 | 844,078 | 562,549 | | | 33,165 | 18,619,374 | | | 59,889,008 |
| Retroceded share of claims incurred but not reported | 4,621,414 | 6,199,565 | 4,148,373 | 203,945 | 3,960,117 | | | 2,725,806 | 84,091,255 | | | 105,950,475 |
| Deferred policy acquisition costs | 23,125,232 | 28,016,883 | 6,165,446 | 2,967,167 | 9,093,617 | 1,612,077 | 79,966 | 25,354,513 | 3,930,243 | | | 100,345,144 |
| Prepaid expenses, deposits and other assets | | | | | | | | | | 103,964,040 | 228,471 | 104,192,511 |
| Property and equipment, net | | | | | | | | | | 2,286,389 | 31,249,580 | 33,535,969 |
| Accrued special commission income from bonds and sukuk | | | | | | | | | | | 3,830,983 | 3,830,983 |
| Investment in an associate | | | | | | | | | | | 91,954,382 | 91,954,382 |
| Statutory deposit | | | | | | | | | | | 100,000,000 | 100,000,000 |
| Accrued income on statutory deposit | | | | | | | | | | | 13,127,882 | 13,127,882 |
| TOTAL ASSETS | 104,992,256 | 204,843,154 | 60,716,838 | 70,915,618 | 67,074,497 | 46,852,946 | 20,477,691 | 132,392,602 | 420,856,749 | 324,932,505 | 1,030,883,624 | 2,484,938,480 |

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29. SEGMENTAL INFORMATION (CONTINUED)

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29.1 **Business segments (Continued)**

| As at 31 December 2017 | Engineering SR | Fire SR | Marine SR | Motor SR | General Accident SR | Protection SR | Health SR | Speciality SR | Others SR | Unallocated SR | Shareholders SR | Total SR |
|---|-------------------|-------------|--------------|-------------|---------------------------|------------------|--------------|------------------|--------------|-------------------|--------------------|---------------|
| LIABILITIES | | | | | | | | | | | | |
| Accounts payable | 2,024,597 | 5,253,603 | 1,234,040 | 2,965,837 | 1,983,897 | 1,466,074 | | | 1,720,145 | | | 16,648,193 |
| Retrocession balances payable | | | | | | | | | | 229,763,824 | | 229,763,824 |
| Accrued retroceded premiums | 93,834 | 300,820 | 427,891 | 137,458 | 5,218,500 | 67,948 | | 2,070,312 | (425,488) | | | 7,891,275 |
| Unearned premiums | 77,341,378 | 102,962,516 | 21,570,862 | 18,054,363 | 35,273,830 | 24,534,466 | 6,212,247 | 67,058,703 | 108,480,527 | | | 461,488,892 |
| Outstanding claims | 91,280,484 | 187,339,456 | 34,411,733 | 36,746,983 | 21,609,258 | 24,854,749 | 3,390,815 | | 46,320,523 | | | 445,954,001 |
| Claims incurred but not reported | 35,291,010 | 48,184,229 | 18,941,178 | 68,970,287 | 25,669,878 | 36,986,243 | 9,373,156 | 71,375,965 | 100,307,020 | | | 415,098,966 |
| Unearned retrocession commission | 1,116,878 | 1,630,527 | 282,828 | | 1,733,337 | | | | 2,778,729 | | | 7,542,299 |
| Accrued expenses and other liabilities | | | | | | | | | | 5,742,651 | 7,069,892 | 12,812,543 |
| End of service indemnities | | | | | | | | | | 5,729,277 | | 5,729,277 |
| Provision for zakat and income tax | | | | | | | | | | | 37,431,370 | 37,431,370 |
| Accrued commission income payable to SAMA | | | | | | | | | | | 13,127,882 | 13,127,882 |
| TOTAL LIABILITIES | 207,148,181 | 345,671,151 | 76,868,532 | 126,874,928 | 91,488,700 | 87,909,480 | 18,976,218 | 140,504,980 | 259,181,456 | 241,235,752 | 57,629,144 | 1,653,488,522 |

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

29.2 Geographical segments

| FOR THE YEAR ENDED 31 DECEMBER 2018 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries SR | Africa SR | Asia SR | Other territories SR | Total SR |
|--|----------------------------------|--|--------------|--------------|----------------------------|--------------|
| REINSURANCE OPERAT | IONS' RESULTS | | | | | |
| REVENUES | | | | | | |
| Gross written premiums | 288,453,053 | 100,629,833 | 35,100,939 | 224,526,281 | 72,894,722 | 721,604,828 |
| Retroceded premiums | (61,024,706) | (34,515) | (31,977) | (11,905,303) | | (72,996,501) |
| Excess of loss expenses | (11,091,879) | (7,544,926) | (1,323,152) | (11,018,237) | (734,032) | (31,712,226) |
| Net written premiums | 216,336,468 | 93,050,392 | 33,745,810 | 201,602,741 | 72,160,690 | 616,896,101 |
| Changes in unearned premiums, net | 2,956,764 | 8,865,861 | (2,265,190) | (4,736,880) | (8,101,241) | (3,280,686) |
| Net earned premiums | 219,293,232 | 101,916,253 | 31,480,620 | 196,865,861 | 64,059,449 | 613,615,415 |
| Retrocession commissions | 13,490,955 | (1,448) | 9,326 | 2,969,225 | | 16,468,058 |
| TOTAL REVENUES | 232,784,187 | 101,914,805 | 31,489,946 | 199,835,086 | 64,059,449 | 630,083,473 |

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29. SEGMENTAL INFORMATION (CONTINUED)

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29.2 Geographical segments (Continued)

| FOR THE YEAR ENDED 31 December 2018 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries SR | Africa SR | Asia SR | Other territories SR | Total SR |
|--|----------------------------------|--|--------------|---------------|----------------------------|---------------|
| UNDERWRITING COSTS | AND EXPENSE | S | | | | |
| Gross claims paid | (156,879,113) | (66,100,268) | (22,513,125) | (116,118,526) | (27,716,778) | (389,327,810) |
| Retroceded share of claims paid | 6,636,002 | 491,407 | 4,890 | 17,506,083 | | 24,638,382 |
| Net claims paid | (150,243,111) | (65,608,861) | (22,508,235) | (98,612,443) | (27,716,778) | (364,689,428) |
| Changes in outstanding claims, net | (10,606,073) | (28,887,431) | (2,909,213) | (34,169,130) | (1,398,019) | (77,969,866) |
| Changes in Incurred but not reported claims, net | 43,248,123 | 10,305,810 | 2,204,747 | (2,499,462) | (14,654,279) | 38,604,939 |
| Net claims incurred | (117,601,061) | (84,190,482) | (23,212,701) | (135,281,035) | (43,769,076) | (404,054,355) |
| Policy acquisition costs and profit commissions | (63,020,310) | (28,697,157) | (8,622,910) | (49,980,611) | (22,150,769) | (172,471,757) |
| Other underwriting expenses | (853,719) | (278,003) | (111,382) | (633,977) | (120,532) | (1,997,613) |
| TOTAL UNDERWRITING COSTS & EXPENSES | (181,475,090) | (113,165,642) | (31,946,993) | (185,895,623) | (66,040,377) | (578,523,725) |
| NET UNDERWRITING INCOME / (LOSS) | 51,309,097 | (11,250,837) | (457,047) | 13,939,463 | (1,980,928) | 51,559,748 |

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

29.2 Geographical segments (Continued)

| FOR THE YEAR ENDED 31 December 2017 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries SR | Africa SR | Asia SR | Other territories SR | Total SR |
|--|----------------------------------|--|--------------|--------------|----------------------------|---------------|
| REINSURANCE OPERAT | IONS' RESULTS | | | | | |
| REVENUES | | | | | | |
| Gross written premiums | 509,969,724 | 110,254,203 | 31,614,736 | 221,261,849 | 68,906,372 | 942,006,884 |
| Retroceded premiums | (262,339,169) | (85,337) | (31,670) | (12,058,066) | | (274,514,242) |
| Excess of loss expenses | (13,990,416) | (6,671,177) | (1,716,281) | (8,158,867) | (34,424) | (30,571,165) |
| Net written premiums | 233,640,139 | 103,497,689 | 29,866,785 | 201,044,916 | 68,871,948 | 636,921,477 |
| Changes in unearned premiums, net | 4,310,390 | (7,568,325) | (1,628,710) | (22,909,856) | (13,291,924) | (41,088,425) |
| Net earned premiums | 237,950,529 | 95,929,364 | 28,238,075 | 178,135,060 | 55,580,024 | 595,833,052 |
| Retrocession commissions | 10,049,214 | 63,858 | 12,345 | 1,132,806 | | 11,258,223 |
| TOTAL REVENUES | 247,999,743 | 95,993,222 | 28,250,420 | 179,267,866 | 55,580,024 | 607,091,275 |

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29. SEGMENTAL INFORMATION (CONTINUED)

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29.2 **Geographical segments (Continued)**

| FOR THE YEAR ENDED 31 December 2017 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries SR | Africa SR | Asia SR | Other territories SR | Total SR |
|--|----------------------------------|--|--------------|---------------|----------------------------|---------------|
| UNDERWRITING COSTS | AND EXPENSE | S | | | | |
| Gross claims paid | (142,822,842) | (115,196,968) | (21,857,691) | (76,783,332) | | (356,660,833) |
| Retroceded share of claims paid | 7,829,209 | 54,602,999 | | 963,937 | | 63,396,145 |
| Net claims paid | (134,993,633) | (60,593,969) | (21,857,691) | (75,819,395) | | (293,264,688) |
| Changes in outstanding claims, net | 2,753,422 | (21,841,071) | (5,882,726) | (22,097,128) | | (47,067,503) |
| Changes in Incurred but not reported claims, net | (21,687,678) | (3,530,747) | 720,453 | (11,622,916) | (42,661,138) | (78,782,026) |
| Net claims incurred | (153,927,889) | (85,965,787) | (27,019,964) | (109,539,439) | (42,661,138) | (419,114,217) |
| Policy acquisition costs and profit commissions | (50,375,019) | (25,559,729) | (6,046,706) | (41,583,406) | (22,561,243) | (146,126,103) |
| Other underwriting expenses | (2,549,853) | (551,271) | (158,074) | (1,106,304) | (344,532) | (4,710,034) |
| TOTAL UNDERWRITING COSTS & EXPENSES | (206,852,761) | (112,076,787) | (33,224,744) | (152,229,149) | (65,566,913) | (569,950,354) |
| NET UNDERWRITING INCOME / (LOSS) | 41,146,982 | (16,083,565) | (4,974,324) | 27,038,717 | (9,986,889) | 37,140,921 |

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

| 29.2 | Geographical segments (Continued) | |
|------|-----------------------------------|--|
| | | |

| AS AT 31 DECEMBER 2018 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries SR | Africa _{SR} | Asia SR | Other territories SR | Unallocated SR | Shareholders SR | Total SR |
|---|----------------------------------|--|-------------------------|-------------|----------------------------|-------------------|--------------------|-----------------------|
| ASSETS | | | | | | | | |
| Bank balances and cash | 16,237,729 | | | 6,105,987 | | | 9,542,390 | 31,886,106 |
| Time deposits | 19,397,000 | | | 54,499,431 | | | 196,235,246 | 270,131,677 |
| Accrued special commission income from time deposits | 168,615 | | | 239,752 | | | 1,671,257 | 2,079,624 |
| Premium receivables, net | 47,592,759 | 35,285,959 | 12,729,390 | 39,081,228 | | 65,334,177 | | 200,023,513 |
| Investments held at fair value through income statement | | | | | | 56,100,346 | 496,473,761 | 552,574,107 |
| Accrued insurance premiums | 129,433,278 | 50,023,519 | 16,330,009 | 103,366,647 | 110,624,684 | | | 409,778,137 |
| Retroceded share of unearned premiums | 27,317,750 | 8,739 | 8,026 | 5,746,379 | | | | 33,080,894 |
| Deferred excess of loss premiums | 7,162,684 | 1,068,000 | | 3,200,925 | | | | 11,431,609 |
| Retroceded share of outstanding claims | 167,245,423 | 13,694,224 | 4,615,894 | 12,876,977 | | | | 198,432,518 |
| Retroceded share of claims incurred but not reported | 47,208,681 | 3,523,570 | 513,471 | 8,635,652 | 55,805 | | | 59,937,179 |
| Deferred policy acquisition costs | 26,401,087 | 15,853,687 | 4,177,417 | 26,206,480 | 27,256,920 | | | 99,895,591 |
| Prepaid expenses, deposits and other assets | 11,146,007 | | | 115,763 | 166,609,875 | | 31,087,587 | 208,959,232 |
| Property and equipment, net | 1,908,364 | | | | 304,484 | | 30,376,050 | 32,588,898 |
| Accrued special commission income from bonds and sukuk | | | | | | | 2,663,892 | 2,663,892 |
| Investment in an associate | | | | | | | 97,293,816 | 97,293,816 |
| Statutory deposit | | | | | | | 121,500,000 | 121,500,000 |
| Accrued income on statutory deposit | | | | | | | 15,549,401 | 15,549,401 |
| TOTAL ASSETS | 501,219,377 | 119,457,698 | 38,374,207 | 260,075,221 | 304,851,768 | 121,434,523 | 1,002,393,400 | 2,347,806, <u>1</u> 9 |

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29. SEGMENTAL INFORMATION (CONTINUED)

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29.2 **Geographical segments (Continued)**

| AS AT 31 DECEMBER 2018 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries _{SR} | Africa SR | Asia SR | Other territories SR | Unallocated SR | Shareholders SR | Total SR |
|---|----------------------------------|---|--------------|-------------|----------------------------|-------------------|--------------------|---------------|
| LIABILITIES | | | | | | | | |
| Accounts payable | 3,281,697 | 1,865,259 | 4,632,891 | 9,694,103 | | 453,689 | | 19,927,639 |
| Retrocession balances payable | | | | | | 22,898,559 | | 22,898,559 |
| Accrued retroceded premiums | 53,735 | (1,098,698) | (311,533) | 2,927,586 | | 14,268,627 | | 15,839,717 |
| Unearned premiums | 142,114,411 | 54,204,990 | 13,867,561 | 101,613,323 | 68,371,000 | | | 380,171,285 |
| Outstanding claims | 336,536,294 | 133,051,389 | 21,361,851 | 168,733,151 | 2,784,687 | | | 662,467,372 |
| Claims incurred but not reported | 132,522,900 | 34,496,239 | 13,384,441 | 68,257,556 | 81,819,597 | | | 330,480,733 |
| Unearned retrocession commission | 3,184,955 | 1,748 | 2,051 | 1,178,198 | | 2,043,288 | | 6,410,240 |
| Accrued expenses and other liabilities | | | | | | 7,560,114 | 4,986,838 | 12,546,952 |
| End of service indemnities | 6,593,975 | | | | | | | 6,593,975 |
| Provision for zakat and tax | | | | | | | 38,244,253 | 38,244,253 |
| Accrued commission income payable to SAMA | | | | | | | 15,549,401 | 15,549,401 |
| TOTAL LIABILITIES | 624,287,967 | 222,520,927 | 52,937,262 | 352,403,917 | 152,975,284 | 47,224,277 | 58,780,492 | 1,511,130,126 |

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Notes to the Financial Statements For the year ended 31 December 2018

29. SEGMENTAL INFORMATION (CONTINUED)

| 29.2 | Geographical | segments | (Continued) |
|------|--------------|----------|-------------|
| | | | |

| AS AT 31 DECEMBER 2017 | Kingdom of Saudi Arabia ^{SR} | Other Middle Eastern Countries _{SR} | Africa SR | Asia SR | Other territories SR | Unallocated SR | Shareholders SR | Total SR |
|---|---|---|--------------|-------------|----------------------------|-------------------|--------------------|---------------|
| ASSETS | | | | | | | | |
| Bank balances and cash | 19,478,821 | | | 4,765,370 | | | 9,237,579 | 33,481,770 |
| Time deposits | 59,248,125 | | | 28,005,000 | | | 22,500,000 | 109,753,125 |
| Accrued special commission income from time deposits | 725,318 | | | 143,410 | | | 3,250 | 871,978 |
| Premium receivables, net | 266,562,232 | 28,026,918 | 8,036,552 | 56,245,362 | | | | 358,871,064 |
| nvestments held at fair value through income statement | | | | | | 106,316,032 | 758,751,497 | 865,067,529 |
| Accrued insurance premiums | 131,722,284 | 37,493,534 | 12,584,151 | 94,929,763 | 95,357,962 | | | 372,087,694 |
| Retroceded share of unearned premiums | 111,364,371 | 132,802 | 6,720 | 6,175,295 | | | | 117,679,188 |
| Deferred excess of loss premiums | 14,297,472 | 681 | 246 | 1,379 | | | | 14,299,778 |
| Retroceded share of outstanding claims | 32,198,373 | 3,842,370 | 252,097 | 23,596,168 | | | | 59,889,008 |
| Retroceded share of claims ncurred but not reported | 91,885,089 | 3,560,477 | 1,799,833 | 8,705,076 | | | | 105,950,475 |
| Deferred policy acquisition costs | 31,253,278 | 17,340,655 | 3,366,742 | 23,747,304 | 24,637,165 | | | 100,345,144 |
| Prepaid expenses, deposits and other assets | 1,657,360 | | | 118,430 | 102,188,250 | | 228,471 | 104,192,511 |
| Property and equipment, net | 1,956,150 | | | 330,239 | | | 31,249,580 | 33,535,969 |
| Accrued special commission ncome from bonds and sukuk | | | | | | | 3,830,983 | 3,830,983 |
| nvestment in an associate | | | | | | | 91,954,382 | 91,954,382 |
| Statutory deposit | | | | | | | 100,000,000 | 100,000,000 |
| Accrued income on statutory deposit | | | | | | | 13,127,882 | 13,127,882 |
| TOTAL ASSETS | 762,348,873 | 90,397,437 | 26,046,341 | 246,762,796 | 222,183,377 | 106,316,032 | 1,030,883,624 | 2,484,938,480 |

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29. SEGMENTAL INFORMATION (CONTINUED)

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29.2 **Geographical segments (Continued)**

| AS AT 31 DECEMBER 2017 | Kingdom of Saudi Arabia SR | Other Middle Eastern Countries SR | Africa SR | Asia SR | Other territories SR | Unallocated SR | Shareholders SR | Total SR |
|---|----------------------------------|--|--------------|-------------|----------------------------|-------------------|--------------------|---------------|
| LIABILITIES | | | | | | | | |
| Accounts payable | 7,666,664 | 2,726,982 | 781,946 | 5,472,601 | | | | 16,648,193 |
| Retrocession balances payable | | | | | | 229,763,824 | | 229,763,824 |
| Accrued retroceded premiums | 3,188,042 | 73,707 | 43,949 | 4,585,577 | | | | 7,891,275 |
| Unearned premiums | 229,569,027 | 63,155,539 | 11,633,449 | 96,870,358 | 60,260,519 | | | 461,488,892 |
| Outstanding claims | 189,729,095 | 93,263,806 | 18,216,557 | 144,727,573 | 16,970 | | | 445,954,001 |
| Claims incurred but not reported | 220,374,289 | 43,651,994 | 16,925,594 | 68,951,645 | 65,195,444 | | | 415,098,966 |
| Unearned retrocession commission | 6,325,286 | 10,212 | (14,227) | 1,255,981 | (34,953) | | | 7,542,299 |
| Accrued expenses and other liabilities | | | | | | 5,742,651 | 7,069,892 | 12,812,543 |
| End of service indemnities | 5,729,277 | | | | | | | 5,729,277 |
| Provision for zakat and tax | | | | | | | 37,431,370 | 37,431,370 |
| Accrued commission income payable to SAMA | | | | | | | 13,127,882 | 13,127,882 |
| TOTAL LIABILITIES | 662,581,680 | 202,882,240 | 47,587,268 | 321,863,735 | 125,437,980 | 235,506,475 | 57,629,144 | 1,653,488,522 |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT

Risk governance

The Company's risk governance is manifested in a set of established policies, procedures and controls which uses the existing organizational structure to meet strategic targets. The Company's philosophy revolves on willing and knowledgeable risk acceptance commensurate with the risk appetite and a strategic plan approved by the Board of Directors. The Company is exposed to insurance, retrocession, special commission rate, credit, liquidity and currency risks.

Risk management structure

A cohesive organizational structure is established within the Company in order to identify, assess, monitor and control risks.

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Board of Directors

The apex of risk governance is the centralized oversight of the Board of Directors providing direction and the necessary approvals of strategies and policies in order to achieve defined corporate goals.

Senior management

Senior Management is responsible for the day to day operations towards achieving the strategic goals within the Company's pre-defined risk appetite.

The risks faced by the Company and the way these risks are mitigated by Management are as follows:

30.1 Reinsurance risk

The risk resulting from reinsurance business written is the risk that an insured event will occur including the uncertainty of the amount and timing of any resulting claim. The principal risk the Company faces under such reinsurance contracts is that the actual claims and benefit payments exceed the carrying amount of reinsurance liabilities. This is influenced by the frequency of claims, severity of claims, actual benefits paid being greater than originally estimated and subsequent development of long-term claims.

The variability of risks is improved by the diversification of the risks written and the build-up of a large portfolio of reinsurance contracts, (inward business) as a more diversified portfolio is less likely to be affected across the board by change in any subset of the portfolio. The variability of risks is also improved by a careful selection of inward business, by the underwriting guidelines as well as the use of retrocession protection. The Company's underwriting strategy includes, but is not limited to, the following:

- Diversification in the type of accepted risks, and within each of these categories to achieve sufficiently large population of risks to reduce the variability of the expected outcome.
- Diversification of the underwriting risks in terms of type and amount of risk, industry and geographical location.

In order to minimize its financial exposure arising from large claims, the Company in the normal course of business, enters into retrocession agreements with other parties. Such retrocession agreements provide for higher underwriting capacity,

and allow management to contain exposure with the risk appetite of the Company. The retrocession is effected under proportional treaties such as quota share and surplus and non-proportional treaties such as excess of loss for risk and catastrophe to ensure its net retention is aligned with its risk tolerance.

Although the Company has retrocession agreements, it is not relieved of its direct obligations to its ceding companies and thus a credit exposure exists with respect to its retrocessionaires, to the extent that any retrocessionaire is unable to meet its obligations assumed under such retrocession agreements.

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30. RISK MANAGEMENT (CONTINUED)

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Geographical concentration of risk

The Company accepts reinsurance business from insurance companies in the Kingdom of Saudi Arabia, the Middle East, Africa and Asia. The written premiums are distributed geographically as follows:

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| | For the year ended (| For the year ended 31 December 2018 | | |
|---|----------------------|-------------------------------------|--|--|
| | Amount SR | Percentage | | |
| Kingdom of Saudi Arabia | 288,453,053 | 40% | | |
| Asia | 224,526,281 | 31% | | |
| Other Middle Eastern Countries | 100,629,833 | 14% | | |
| Africa | 35,100,939 | 5% | | |
| Others | 72,894,722 | 10% | | |
| | 721,604,828 | 100% | | |
| • | | | | |

For the year ended 31 December 2017

| | Amount SR | Percentage |
|--------------------------------|-------------|------------|
| Kingdom of Saudi Arabia | 509,969,724 | 54% |
| Asia | 221,261,849 | 23% |
| Other Middle Eastern Countries | 110,254,203 | 12% |
| Africa | 31,614,736 | 4% |
| Others | 68,906,372 | 7% |
| | 942,006,884 | 100% |

The Company monitors concentration of risk by evaluating multiple risks covered in the same geographical location or by same party. For flood or earthquake risk, a complete city is classified as a single location. For fire and property risk a particular building and neighboring buildings, which could be affected by a single claim incident, are considered as a single location. Similarly, for marine risk, multiple risks covered in a single vessel voyage are considered as a single risk while assessing concentration of risk. The Company evaluates the concentration of exposures to individual and cumulative insurance risks and establishes its reinsurance policy to reduce such exposures to the levels acceptable to the Company.

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

Key assumptions

The key assumptions underlying the liability estimates are the Company's estimated ultimate loss ratio. The ultimate loss ratio was determined using actuarial methods.

Sensitivities

The analysis below is performed for reasonably possible movements in key assumptions such as the ultimate loss ratio with all other assumptions held constant showing the impact on net liabilities and net income as follows:

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31 December 2018

| | Change in assumptions | Impact on net liabilities SR | Impact on net income SR |
|---------------------|-----------------------|---------------------------------|----------------------------|
| Ultimate loss ratio | 10% | 40,405,436 | 40,405,436 |
| | -10% | (40,405,436) | (40,405,436) |

31 December 2017

| | Change in assumptions | Impact on net liabilities SR | Impact on net income SR |
|---------------------|--------------------------|---------------------------------|----------------------------|
| Ultimate loss ratio | +10% | 41,911,422 | 41,911,422 |
| | -10% | (41,911,422) | (41,911,422) |

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30. RISK MANAGEMENT (CONTINUED)

30.2 Retrocession risk

In order to minimize its financial exposure arising from large claims, the Company in the normal course of business, enters into retrocession agreements with other parties. Amounts recoverable from retrocessionare are estimated and recognized in a manner consistent with the amounts associated with the underlying accepted policy benefits and in accordance with the terms of the respective retrocession treaties and are presented in the statement of financial position as reinsurance assets

To minimize its exposure to significant losses from retrocessionaire insolvencies, the Company evaluates the financial condition of its retrocessionaires and monitors concentrations of credit risk arising from similar geographic regions, activities or economic characteristics of the retrocessionaire.

Retrocessionaires are selected using the following parameters and guidelines set by the Company's Board of Directors and Risk and Underwriting Committee. The criteria may be summarized as follows:

- a. Minimum acceptable credit rating by recognized rating agencies (e.g. Standard & Poors) that is not lower than BBB (S&P) or equivalent.
- b. Reputation of particular retrocessionaire companies.
- c. Existing or past business experience with the retrocessionaire.

Furthermore, the financial strength, managerial and technical expertise as well as historical performance, wherever applicable, are thoroughly reviewed by the Company and matched against a list of requirements pre-set by the Company's Board of Directors and Risk and Underwriting Committee before approving them as retrocessionaires.

Retrocession contracts do not relieve the Company from its obligations to ceding companies and as a result the Company remains liable for the portion of outstanding claims reinsured to the extent that the retrocessionaire fails to meet the obligations under the retrocession agreements. The net credit exposure in this connection is SR 219.6 million (due from retrocessionaires) (2017: SR 63.92 million).

30.3 Regulatory framework risk

The operations of the Company are subject to local regulatory requirements in the Kingdom of Saudi Arabia. Such regulations not only prescribe approval and monitoring of activities but also impose certain restrictive provisions such as capital adequacy to minimize the risk of default and insolvency on the part of the reinsurance companies and to enable them to meet unforeseen liabilities as these arise.

30.4 Claims management risk

Claims management risk may arise within the Company in the event of inaccurate or incomplete case reserves and claims

settlements, poor service quality or excessive claims handling costs. These risks may damage the Company and undermine its ability to win and retain business, or incur punitive damages. These risks can occur at any stage of the claims life cycle.

The Company's claims teams are focused on delivering quality, reliabile and speed of service. Their aim is to adjust and process claims in a fair, efficient and timely manner, in accordance with the policy's terms and conditions, the regulatory environment, and the business' broader interests. Prompt and accurate case reserves are set for all known claims liabilities, including provisions for expenses, as soon as a reliable estimate can be made of the claims liability.

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

30.5 Reserving and ultimate reserves risk

Reserving and ultimate reserves risk occurs within the Company where established insurance liabilities are insufficient through inaccurate forecasting, or where there is inadequate allowance for expenses and reinsurance bad debts in provisions. To manage reserving and ultimate reserves risk, the Company actuarial team uses a range of recognised techniques to project ultimate claims, monitor claims development patterns and stress-test ultimate insurance liability balances.

The objective of the Company's reserving policy is to produce accurate and reliable estimates that are consistent over time and across classes of business.

30.6 Credit risk

Credit risk is the risk that one party will fail to discharge an obligation related to a financial instrument and cause the other party to incur a financial loss. For all classes of financial assets held by the Company, the maximum exposure to credit risk to the Company is the carrying value as disclosed in the statement of financial position. 34% of the Company's receivables is due from two ceding and three broker companies as at 31 December 2018 (31 December 2017: 63%). The company does not provide for premium receivable from local ceding companies. However, the following policies and procedures are in place to mitigate the Company's exposure to credit risk:

- To minimize its exposure to significant losses from retrocessionaires insolvencies, the Company evaluates the financial condition of its retrocessionaires counterparties. Accordingly, as a pre-requisite, the parties with whom retrocession is effected are required to have a minimum acceptable security rating level affirming their financial strength.
- The Company, with respect to credit risk arising from other financial assets, only deals with commercial banks with strong financial position and credit ratings.
- The Company enters into inward insurance contracts with recognized, creditworthy third parties. In addition, receivables from ceding companies
 are monitored on an ongoing basis in order to reduce the Company's exposure to bad debts.
- The Company seeks to limit credit risk with respect to ceding companies through monitoring outstanding receivables. The table below shows the maximum exposure to credit risk for the financial assets of the statements of financial position.

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| | 31 Decemb | er 2018 sr | 31 December 2017 SR | | |
|---|---------------------------|-----------------------------|------------------------|-----------------------------|--|
| | Reinsurance operations | Shareholders' operations | Reinsurance operations | Shareholders' operations | |
| Bank balances | 22,303,716 | 9,542,390 | 53,404,191 | 31,737,579 | |
| Time Deposits | 73,896,431 | 196,235,246 | 58,003,125 | | |
| Premiums receivable, gross | 203,735,152 | | 364,157,470 | | |
| Retroceded share of outstanding claims | 198,432,518 | | 59,889,008 | | |
| Retroceded share of claims incurred but not reported | 59,937,179 | | 105,950,475 | | |
| Accrued special commission income from time deposits | 408,367 | 1,671,257 | 868,728 | 3,250 | |
| Accrued reinsurance premium | 409,778,137 | | 372,087,694 | | |
| Accrued special commission income from bonds and sukuk | | 2,663,892 | | 3,830,983 | |
| Investments held at fair value through income statement | 56,100,346 | 358,204,085 | 106,316,032 | 598,156,794 | |
| other assets | 168,400,137 | 30,859,116 | 103,280,699 | | |
| | 1,192,991,983 | 599,175,986 | 1,223,957,422 | 633,728,606 | |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

30.6 Credit risk

The used rating grades for investments are being adopted by Standard & Poors.

The credit quality for investments held at fair value through income statement is as follows:

| | | | Reinsurance operations | | Shareholders | s' operations | |
|----------------|-------------------------|---|------------------------|-------------|----------------|---------------|--|
| Credit quality | Credit Rating Agency | Financial Instruments | 2018 SR | 2017 SR | 2018 SR | 2017 SR | |
| AAA/Aaa | S&P/ Moody's/Fitch | Bonds / Sukuks | 772,366 | 4,586,138 | 6,457,124 | 79,392,852 | |
| AA/Aa | S&P/ Moody's/Fitch | Bonds / Sukuks | 17,251,313 | 16,542,711 | 49,252,979 | 74,960,561 | |
| A | S&P/ Moody's/Fitch | Bonds / Sukuks | 36,049,615 | 30,521,870 | 147,779,380 | 195,998,019 | |
| BBB/Baa | S&P/ Moody's/Fitch | Bonds / Sukuks | | | 54,314,576 | 53,466,208 | |
| BB/Ba & below | S&P/ Moody's/Fitch | Bonds / Sukuks | | | 20,438,131 | 12,130,865 | |
| Unrated | | Bonds / Sukuks | | 1,666,088 | 21,750,106 | 29,697,356 | |
| Unrated | | Money Market Funds/ Investment Funds/Equities | 2,027,052 | 52,999,225 | 196,481,465 | 313,105,636 | |
| | | | 56,100,346 | 106,316,032 | 496,473,761 | 758,751,497 | |

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30.7 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in raising funds to meet commitments associated with its financial liabilities.

Liquidity requirements are monitored on a monthly basis and management ensures that sufficient liquid funds are available to meet any commitments as they arise.

All time deposits held by the Company at the statement of financial position date had original maturity periods less than five years.

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Maturity profiles

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The table below summarizes the maturity profile of the financial liabilities of the Company based on remaining expected undiscounted contractual obligations. Maturity profiles are determined based on estimated timing of net cash outflows from the recognised insurance liabilities. Unearned premiums have been excluded from the analysis as they are not contractual obligations.

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| | 31 December 2018 | | | | | | | | |
|---|-------------------------|--|---------------|------------------------------------|--|-------------|--|--|--|
| | Reins | surance' opera | ations | Shar | eholders' opera | tions | | | |
| | Up to one year SR | More than one year ^{SR} | Total SR | Up to one year _{SR} | More than one year ^{SR} | Total SR | | | |
| LIABILITIES | | | | | | | | | |
| Accounts payable | 19,927,639 | | 19,927,639 | | | | | | |
| Retrocession balances payable | 22,898,559 | | 22,898,559 | | | | | | |
| Accrued retroceded premiums | 15,839,717 | | 15,839,717 | | | | | | |
| Outstanding claims | 662,467,372 | | 662,467,372 | | | | | | |
| Claims incurred but not reported | 330,480,733 | | 330,480,733 | | | | | | |
| Accrued expenses and other liabilities | 7,560,114 | | 7,560,114 | 4,986,838 | | 4,986,838 | | | |
| | 1,059,174,134 | | 1,059,174,134 | 4,986,838 | | 4,986,838 | | | |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

Maturity profiles (Continued)

| | 31 December 2017 | | | | | | | | |
|--|---|---------------|---------------|--------------------------|--|-------------|--|--|--|
| | Rein | surance opera | tions | Shareholders' operations | | | | | |
| | Up to More than one year one year SR SR | | Total SR | Up to one year SR | More than one year ^{SR} | Total SR | | | |
| LIABILITIES | | | | | | | | | |
| Accounts payable | 16,648,193 | | 16,648,193 | | | | | | |
| Retrocession balances payable | 229,763,824 | | 229,763,824 | | | | | | |
| Accrued retroceded premiums | 7,891,275 | | 7,891,275 | | | | | | |
| Outstanding claims | 445,954,001 | | 445,954,001 | | | | | | |
| Claims incurred but not reported | 415,098,966 | | 415,098,966 | | | | | | |
| Accrued expenses and other liabilities | 5,742,651 | | 5,742,651 | 7,069,892 | | 7,069,892 | | | |
| | 1,121,098,910 | | 1,121,098,910 | 7,069,892 | | 7,069,892 | | | |

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Liquidity profile

None of the financial liabilities shown in the statement of financial position are based on discounted cash flows as they are all payable within twelve months of the statement of financial position date.

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Maturity analysis on expected maturity bases

| | | | 31 Decem | ber 2018 | | |
|--|---------------|-------------------|---------------|---------------|-------------------|-------------|
| | Rein | nsurance' operat | ions | Sha | reholders' operat | ions |
| | Current SR | Non-current SR | Total SR | Current SR | Non-current SR | Total SR |
| ASSETS | | | | | | |
| Bank balances | 22,303,716 | | 22,303,716 | 9,542,390 | | 9,542,390 |
| Time Deposits | 73,896,431 | | 73,896,431 | 196,235,246 | | 196,235,246 |
| Premiums receivable, gross | 203,735,152 | | 203,735,152 | | | |
| Retroceded share of outstanding claims | 198,432,518 | | 198,432,518 | | | |
| Retroceded share of claims incurred but not reported | 59,937,179 | | 59,937,179 | | | |
| Accrued special commission income from time deposits | 408,367 | | 408,367 | 1,671,257 | | 1,671,257 |
| Accrued reinsurance premium | | 409,778,137 | 409,778,137 | | | |
| Accrued special commission income from bonds and sukuk | | | | 2,663,892 | | 2,663,892 |
| Investments held at fair | 56,100,346 | | 56,100,346 | 496,473,761 | | 496,473,761 |
| other assets | 1,687,040 | 166,713,097 | 168,400,137 | | 30,859,116 | 30,859,116 |
| | 616,500,749 | 576,491,234 | 1,192,991,983 | 706,586,546 | 30,859,116 | 737,445,662 |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

Maturity analysis on expected maturity bases

| | | 31 December 2018 | | | | | | | | | |
|--|-------------------|------------------|-------------|--------------------------|-------------------|-------------|--|--|--|--|--|
| | Reir | nsurance' operat | ions | Shareholders' operations | | | | | | | |
| | Current Non SR | | Total SR | Current SR | Non-current SR | Total SR | | | | | |
| LIABILITIES | | | | | | | | | | | |
| Accounts payable | 19,927,639 | | 19,927,639 | | | | | | | | |
| Retrocession balances payable | 22,898,559 | | 22,898,559 | | | | | | | | |
| Accrued retroceded premiums | | 15,839,717 | 15,839,717 | | | | | | | | |
| Outstanding claims | 662,467,372 | | 662,467,372 | | | | | | | | |
| Claims incurred but not reported | 330,480,733 | | 330,480,733 | | | | | | | | |
| Accrued expenses and other liabilities | 7,560,114 | | 7,560,114 | 4,986,838 | | 4,986,838 | | | | | |
| | 1,043,334,417 | 15,839,717 | 059,174,134 | 4,986,838 | | 4,986,838 | | | | | |
| Gap | (426,833,668) | 560,651,517 | 133,817,849 | 701,599,708 | 30,859,116 | 732,458,824 | | | | | |

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| | | | 31 Decem | ber 2017 | | |
|--|---------------|-------------------|---------------|---------------|-------------------|-------------|
| | Reir | nsurance' operat | ions | Sha | reholders' operat | tions |
| | Current SR | Non-current SR | Total SR | Current SR | Non-current SR | Total SR |
| ASSETS | | | | | | |
| Bank balances | 53,404,191 | | 53,404,191 | 31,737,579 | | 31,737,579 |
| Time Deposits | 58,003,125 | | 58,003,125 | | | |
| Premiums receivable, gross | 364,157,470 | | 364,157,470 | | | |
| Retroceded share of outstanding claims | 59,889,008 | | 59,889,008 | | | |
| Retroceded share of claims incurred but not reported | 105,950,475 | | 105,950,475 | | | |
| Accrued special commission income from time deposits | 868,728 | | 868,728 | | | 3,250 |
| Acore and reincurrence | | ••••• | 372,087,694 | | | |
| Accrued special commission income from bonds and sukuk | | | | 3,830,983 | | 3,830,983 |
| Investments held at fair value through income statement | 106,316,032 | | 106,316,032 | 758,751,497 | | 758,751,497 |
| Other assets | | | 103,280,699 | | | |
| | 749,570,128 | 474,387,294 | 1,223,957,422 | 794,323,309 | | 794,323,309 |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

| | | | 31 Decem | ber 2017 | 31 December 2017 | | | | | | | | | |
|--|-----------------------|------------------|---------------|--------------------------|------------------------------|-------------|--|--|--|--|--|--|--|--|
| | Reir | isurance' operat | ions | Shareholders' operations | | | | | | | | | | |
| | Current Non-o SR S | | Total SR | Current SR | Non-current _{SR} | Total SR | | | | | | | | |
| LIABILITIES | | | | | | | | | | | | | | |
| Accounts payable | 16,648,193 | | 16,648,193 | | | | | | | | | | | |
| Retrocession balances payable | 229,763,824 | | 229,763,824 | | | | | | | | | | | |
| Accrued retroceded premiums | | 7,891,275 | 7,891,275 | | | | | | | | | | | |
| Outstanding claims | 445,954,001 | | 445,954,001 | | | | | | | | | | | |
| Claims incurred but not reported | 415,098,966 | | 415,098,966 | | | | | | | | | | | |
| Accrued expenses and other liabilities | 5,742,651 | | 5,742,651 | 7,069,892 | | 7,069,892 | | | | | | | | |
| | 1,113,207,635 | 7,891,275 | 1,121,098,910 | 7,069,892 | | 7,069,892 | | | | | | | | |
| Gap | (363,637,507) | 466,496,019 | 102,858,512 | 787,253,417 | | 787,253,417 | | | | | | | | |

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30.8 Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Company's transactions are carried out in local and foreign currencies. Management believes that there is no significant foreign currency exposure since most of the Company's transactions not denominated in Saudi Riyals were undertaken in foreign currencies which are pegged to the Saudi Riyal.

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30. RISK MANAGEMENT (CONTINUED)

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The table below represents the Company's assets and liabilities denominated in major currencies as follows:

| 31 December 2018 | USD SR | QAR Sr | AED SR | EUR SR | KWD SR | INR Sr | Others SR | Total SR |
|---|-------------|-----------|------------|-----------|------------|------------|--------------|---------------|
| ASSETS | | | | | | | | |
| Bank balances and cash | 5,540,407 | | 31,471 | 43,666 | | | 6,570,461 | 12,186,005 |
| Time deposits | 56,499,431 | | | | | | | 56,499,431 |
| Accrued special commission income from time deposits | 122,919 | | | | | | | 122,919 |
| Premium receivables, net | 48,304,826 | 5,432,830 | 13,175,842 | 2,270,600 | 7,500,406 | 23,470,133 | 42,087,887 | 142,242,524 |
| Investments held at fair value through income statement | 332,022,403 | | | | | | 10,064,518 | 342,086,921 |
| Accrued insurance premiums | 31,489,520 | 3,500,421 | 14,449,245 | 6,331,556 | 2,840,923 | 38,113,918 | 204,577,279 | 301,302,862 |
| Retroceded share of unearned premiums | | | | | | | | |
| Deferred excess of loss premiums | | | | | | | | |
| Retroceded share of outstanding claims | | | | | | | | |
| Retroceded share of claims incurred but not reported | | | | | | | | |
| Deferred policy acquisition costs | 12,849,702 | 962,404 | 5,007,965 | 1,033,372 | 1,234,588 | 3,087,505 | 50,126,809 | 74,302,345 |
| Prepaid expenses, deposits and other assets | 166,609,875 | | | | | | | 166,609,875 |
| Property and equipment, net | | | | | | | | |
| Accrued special commission income from bonds and sukuk | 656,866 | | | | | | | 656,866 |
| Investment in associate | 97,293,816 | | | | | | | 97,293,816 |
| Statutory deposit | | | | | | | | |
| Accrued income on statutory deposit | | | | | | | | |
| | 751,389,765 | 9,895,655 | 32,664,523 | 9,679,194 | 11,575,917 | 64,671,556 | 313,426,954 | 1,193,303,564 |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

| 31 December 2017 | USD SR | QAR SR | AED SR | EUR SR | KWD SR | INR SR | Others SR | Total SR |
|---|---------------|------------|------------|-----------|------------|------------|--------------|---------------|
| ASSETS | | | | | | | | |
| REINSURANCE OPERATION | S | | | | | | | |
| Bank balances and cash | 40,328,052 | | 461,093 | 516,130 | | | 3,387,812 | 44,693,087 |
| Time deposits | 58,003,125 | | | | | | | 58,003,125 |
| Accrued special commission income from time deposits | 3,250 | | | | | | | 3,250 |
| Premium receivables, net | 237,443,434 | 7,894,486 | 14,399,803 | 122,961 | 7,218,897 | 25,617,590 | 49,123,933 | 341,821,104 |
| Investments held at fair value through income statement | 513,362,284 | | | | | | 10,064,518 | 523,426,802 |
| Accrued insurance premiums | 22,425,014 | 6,040,447 | 8,535,388 | 3,256,274 | 3,050,093 | 31,561,959 | 165,439,093 | 240,308,268 |
| Retroceded share of unearned premiums | | | | | | | | |
| Deferred excess of loss premiums | | | | | | | | |
| Retroceded share of outstanding claims | | | | | | | | |
| Retroceded share of claims incurred but not reported | | | | | | | | |
| Deferred policy acquisition costs | 12,224,036 | 2,518,155 | 5,036,287 | 734,808 | 1,366,086 | 3,871,414 | 46,400,334 | 72,151,120 |
| Prepaid expenses, deposits and other assets | 102,188,250 | | | | | | | 102,188,250 |
| Property and equipment, net | | | | | | | | |
| Accrued special commission income from bonds and sukuk | 656,866 | | | | | | | 656,866 |
| Investment in associate | 91,954,382 | | | | | | | 91,954,382 |
| Statutory deposit | | | | | | | | |
| Accrued income on statutory deposit | | | | | | | | |
| | 1,078,588,693 | 16,453,088 | 28,432,571 | 4,630,173 | 11,635,076 | 61,050,963 | 274,415,690 | 1,475,206,254 |

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| 31 December 2018 | USD SR | QAR SR | AED SR | EUR SR | KWD SR | INR SR | Others SR | Total SR |
|---|-------------|------------|------------|-----------|------------|-------------|--------------|-------------|
| LIABILITIES | | | | | | | | |
| Accounts payable | 6,086,684 | 1,676,918 | 288,328 | 136,426 | 5,863 | 173,654 | 8,957,678 | 17,325,551 |
| Retrocession balances payable | | | | | | | | |
| Accrued retroceded premiums | | | | | | | | |
| Unearned premiums | 50,275,716 | 3,842,957 | 16,230,912 | 3,405,943 | 4,571,205 | 23,375,539 | 150,487,966 | 252,190,238 |
| Outstanding claims | 207,933,871 | 24,734,440 | 24,478,482 | 1,453,605 | 22,369,025 | 85,571,105 | 97,535,994 | 464,076,522 |
| Claims incurred but not reported | 47,173,920 | 3,828,358 | 11,102,370 | 4,637,614 | 4,766,397 | 17,982,300 | 144,850,376 | 234,341,335 |
| Unearned retrocession commission | | | | | | | | |
| Accrued expenses and other liabilities | 1,044,279 | | | | | | 968,722 | 2,013,001 |
| End of service indemnities | | | | | | | | |
| Provision for zakat and tax | | | | | | | | |
| Accrued commission income payable to SAMA | | | | | | | | |
| | 312,514,470 | 34,082,673 | 52,100,092 | 9,633,588 | 31,712,490 | 127,102,598 | 402,800,736 | 969,946,647 |

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Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)

| 31 December 2017 | USD SR | QAR SR | AED SR | EUR SR | KWD SR | INR SR | Others SR | Total SR |
|---|-------------|------------|------------|-----------|------------|-------------|--------------|-------------|
| LIABILITIES | | | | | | | | |
| Accounts payable | (1,013,540) | 2,163,885 | 967,392 | 318,910 | 371,951 | (141,285) | 8,109,157 | 10,776,470 |
| Retrocession balances payable | | | | | | | | |
| Accrued retroceded premiums | | | | | | | | |
| Unearned premiums | 134,489,614 | 9,368,785 | 16,596,004 | 2,461,144 | 5,577,289 | 26,604,350 | 139,725,235 | 334,822,421 |
| Outstanding claims | 49,392,823 | 11,171,182 | 24,363,381 | 1,206,061 | 23,077,039 | 75,898,812 | 91,312,225 | 276,421,523 |
| Claims incurred but not reported | 101,103,932 | 11,226,703 | 7,649,714 | 4,279,922 | 5,586,605 | 14,177,290 | 136,266,910 | 280,291,076 |
| Unearned retrocession commission | | | | | | | | |
| Accrued expenses and other liabilities | 791,216 | | | | | | 1,009,093 | 1,800,309 |
| End of service indemnities | | | | | | | | |
| Provision for zakat and tax | | | | | | | | |
| Accrued commission income payable to SAMA | | | | | | | | |
| | 284,764,045 | 33,930,555 | 49,576,491 | 8,266,037 | 34,612,884 | 116,539,167 | 376,422,620 | 904,111,799 |

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30.9 Special commission rate risk

The Company is exposed to special commission rate risk on its bonds and sukuk investments. Special Commission rate risk arises on bonds and sukuk which are exposed to the fluctuations in special commission rates.

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The Company manages special commission rate risk by investing in various long and short duration financial assets, along with cash and cash equivalents. The investment committee monitors the duration of these assets on a regular basis. Duration of reinsurance operations and Shareholders operations' investments in bonds and sukuk portfolios as at 31 December 2018 is around 6.97 years and 5.39 years respectively (31 December 2017: 6.23 years and 5.66 years respectively). A hypothetical increase/decrease of 10 basis points in yield curve will entail decrease/increase in bond/sukuk portfolio values of reinsurance operations and Shareholders operations' investments by SR 0.38 million and SR 1.60 million as at 31 December 2018 (31 December 2017: SR 0.33 million and SR 2.52 million respectively).

a. Market price risk

Market price risk is the risk that the fair value of a financial instrument will fluctuate caused by the factors (other than those arising from commission rate risk or currency risk), that affect all financial instruments traded in the market.

Efficient management of market price risk is key to the investment of company assets. Appropriate levels of investment risk is determined by risk/return profile of the assets. The Company has a diversified portfolio of investments, including investment in the listed equities securities. The Company manages the equity market price risk through diversification and by placing limits on individual and total equity instruments. A 5% change in the fair value of these investments, with all other variables held constant, would impact the statement of income by increase / decrease of SR 6,913,481 (2017: SR 8,029,735).

30.10 Capital management risk

Capital requirements are set and regulated by the Saudi Arabian Monetary Agency. These requirements are put in place to ensure sufficient solvency margins. Further objectives are set by the Company to maintain healthy capital ratios in order to support its business objectives and maximise shareholders' value.

The Company manages its capital requirements by assessing shortfalls between reported and required capital levels on a regular basis. Adjustments to current capital levels are made in light of changes in market conditions and risk characteristics of the Company's activities. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders or issue shares.

The table below summarizes the minimum regulatory capital of the Company and the total capital held:

Notes to the Financial Statements For the year ended 31 December 2018

30. RISK MANAGEMENT (CONTINUED)



| | 2018 SR | 2017 SR |
|----------------------------|-------------|-------------|
| Total capital held | 832,647,873 | 828,792,798 |
| Minimum regulatory capital | 200,000,000 | 200,000,000 |

In the opinion of the management, the Company has fully complied with the externally imposed capital requirements during the reported financial year.

31. COMTINGENCIES AND COMMITMENTS

b. Fair value of financial instruments

Financial instruments consist of financial assets and financial liabilities. Fair value is the amount for which an asset could be exchanged, or a liability settled between knowledgeable willing parties in an arm's length transaction. Underlying the definition of fair value is a presumption that an enterprise is a going concern without any intention or need to liquidate, curtail materially the scale of its operations or undertake a transaction on adverse terms. The Company's financial assets consist of cash and cash equivalents, receivables, investments and accrued income and its financial liabilities consist of payables, accrued expenses and gross outstanding claims. The fair values of financial assets and liabilities are not materially different from their carrying values at the statement of financial position.

a)legal proceedings and regulations

The Company operates in the reinsurance industry and is subject to legal proceedings in the normal course of business. While it is not practicable to forecast or determine the final results of all pending or threatened legal proceedings, management does not believe that such proceedings (including litigations) will have a material effect on its results and financial position.

b)Guarantee deposits

As at 31 December 2018, the Company has deposited and pledged SR 47,250,000 (31 December 2017: SR 47,250,000) with local bank to obtain the standby letter of credit towards Fund At Lloyds (FAL) for its participation in a Lloyds Syndicates and for 2015, 2016 and 2017 underwriting years. In addition, the Company has deposited SR 119,359,875 (31 December 2017: 54,938,250) with Lloyd's London as FAL for its continued participation in a Lloyds Syndicates and for 2018 underwriting year. Upon issuance of stand by letter of credit, the deposit with Lloyds will be withdrawn.

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32. SUPPLEMENTARY INFORMATION

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| | 31 | December 20 | 18 | 31 December 2017 | | | |
|---|------------------------|-----------------------------|---------------|------------------------|-----------------------------|---------------|--|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| ASSETS | | | | | | | |
| Bank balances and cash | 22,343,716 | 9,542,390 | 31,886,106 | 24,244,191 | 9,237,579 | 33,481,770 | |
| Time deposits | 73,896,431 | 196,235,246 | 270,131,677 | 87,253,125 | 22,500,000 | 109,753,125 | |
| Accrued special commission income from time deposits | 408,367 | 1,671,257 | 2,079,624 | 868,728 | 3,250 | 871,978 | |
| Premium receivables, net | 200,023,513 | | 200,023,513 | 358,871,064 | | 358,871,064 | |
| Investments held at fair value through income statement | 56,100,346 | 496,473,761 | 552,574,107 | 106,316,032 | 758,751,497 | 865,067,529 | |
| Accrued insurance premiums | 409,778,137 | | 409,778,137 | 372,087,694 | | 372,087,694 | |
| Retroceded share of unearned premiums | 33,080,894 | | 33,080,894 | 117,679,188 | | 117,679,188 | |
| Deferred excess of loss premiums | 11,431,609 | | 11,431,609 | 14,299,778 | | 14,299,778 | |
| Retroceded share of outstanding claims | 198,432,518 | | 198,432,518 | 59,889,008 | | 59,889,008 | |
| Retroceded share of claims incurred but not reported | 59,937,179 | | 59,937,179 | 105,950,475 | | 105,950,475 | |
| Deferred policy acquisition costs | 99,895,591 | | 99,895,591 | 100,345,144 | | 100,345,144 | |
| Prepaid expenses, deposits and other assets | 177,871,645 | 31,087,587 | 208,959,232 | 103,964,040 | 228,471 | 104,192,511 | |
| Property and equipment, net | 2,212,848 | 30,376,050 | 32,588,898 | 2,286,389 | 31,249,580 | 33,535,969 | |
| Accrued special commission income from bonds and sukuk | | 2,663,892 | 2,663,892 | | 3,830,983 | 3,830,983 | |
| Investment in an associate | | 97,293,816 | 97,293,816 | | 91,954,382 | 91,954,382 | |
| Statutory deposit | | 121,500,000 | 121,500,000 | | 100,000,000 | 100,000,000 | |
| Accrued income on statutory deposit | | 15,549,401 | 15,549,401 | | 13,127,882 | 13,127,882 | |
| Due from shareholders' operations* | 110,965,035 | | 110,965,035 | 144,461,682 | | 144,461,682 | |
| TOTAL ASSETS | 1,456,377,829 | 1,002,393,400 | 2,458,771,229 | 1,598,516,538 | 1,030,883,624 | 2,629,400,162 | |

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Notes to the Financial Statements For the year ended 31 December 2018

32.SUPPLEMENTARY INFORMATION (CONTINUED)

| | 31 December 2018 | | | 31 December 2017 | | | |
|---|------------------------|-----------------------------|---------------|---------------------------|-----------------------------|---------------|--|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| LIABILITIES | | | | | | | |
| Accounts payable | 19,927,639 | | 19,927,639 | 16,648,193 | | 16,648,193 | |
| Retrocession balances payable | 22,898,559 | | 22,898,559 | 229,763,824 | | 229,763,824 | |
| Accrued retroceded premiums | 15,839,717 | | 15,839,717 | 7,891,275 | | 7,891,275 | |
| Unearned premiums | 380,171,285 | | 380,171,285 | 461,488,892 | | 461,488,892 | |
| Outstanding claims | 662,467,372 | | 662,467,372 | 445,954,001 | | 445,954,001 | |
| Claims incurred but not reported | 330,480,733 | | 330,480,733 | 415,098,966 | | 415,098,966 | |
| Unearned retrocession commission | 6,410,240 | | 6,410,240 | 7,542,299 | | 7,542,299 | |
| Accrued expenses and other liabilities | 7,560,114 | 4,986,838 | 12,546,952 | 5,742,651 | 7,069,892 | 12,812,543 | |
| End of service indemnities | 6,593,975 | | 6,593,975 | 5,729,277 | | 5,729,277 | |
| Accumulated surplus | 4,028,195 | | 4,028,195 | 2,657,160 | | 2,657,160 | |
| Provision for zakat and tax | | 38,244,253 | 38,244,253 | | 37,431,370 | 37,431,370 | |
| Accrued commission income payable to SAMA | | 15,549,401 | 15,549,401 | | 13,127,882 | 13,127,882 | |
| Due to reinsurance operations* | | 110,965,035 | 110,965,035 | | 144,461,682 | 144,461,682 | |
| TOTAL LIABILITIES | 1,456,377,829 | 169,745,527 | 1,626,123,356 | 1,598,516,538 | 202,090,826 | 1,800,607,364 | |

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32.SUPPLEMENTARY INFORMATION (CONTINUED)

| | 31 | 31 December 2018 | | | 31 December 2017 | | |
|---|---------------------------|-----------------------------|---------------|------------------------|-----------------------------|---------------|--|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| SHAREHOLDERS' EQUITY | | | | | | | |
| Share capital | | 810,000,000 | 810,000,000 | | 1,000,000,000 | 1,000,000,000 | |
| Statutory reserve | | 8,815,260 | 8,815,260 | | 6,070,924 | 6,070,924 | |
| Other reserves | | 1,074,616 | 1,074,616 | | (1,961,580) | (1,961,580) | |
| Retained earnings / (accumulated deficit) | | 12,757,997 | 12,757,997 | | (175,316,546) | (175,316,546) | |
| TOTAL SHAREHOLDERS' EQUITY | | 832,647,873 | 832,647,873 | | 828,792,798 | 828,792,798 | |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 1,456,377,829 | 1,002,393,400 | 2,458,771,229 | 1,598,516,538 | 1,030,883,624 | 2,629,400,162 | |

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Notes to the Financial Statements For the year ended 31 December 2018

32.SUPPLEMENTARY INFORMATION (CONTINUED)

Statement of income

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| | For the year ended 31 December 2018 | | | For the year ended 31 December 2017 | | | |
|-----------------------------------|-------------------------------------|-----------------------------|--------------|-------------------------------------|-----------------------------|---------------|--|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| REVENUES | | | | | | | |
| Gross written premiums | 721,604,828 | | 721,604,828 | 942,006,884 | | 942,006,884 | |
| Retroceded premiums | | | | | | | |
| Local | | | | | | | |
| Foreign | (72,996,501) | | (72,996,501) | (274,514,242) | | (274,514,242) | |
| Excess of loss expenses | | | | | | | |
| Local | | | | | | | |
| Foreign | (31,712,226) | | (31,712,226) | (30,571,165) | | (30,571,165) | |
| Net written premiums | 616,896,101 | | 616,896,101 | 636,921,477 | | 636,921,477 | |
| Changes in unearned premiums, net | (3,280,686) | | (3,280,686) | (41,088,425) | | (41,088,425) | |
| Net earned premiums | 613,615,415 | | 613,615,415 | 595,833,052 | | 595,833,052 | |
| Retrocession commissions | 16,468,058 | | 16,468,058 | 11,258,223 | | 11,258,223 | |
| TOTAL REVENUES | 630,083,473 | | 630,083,473 | 607,091,275 | | 607,091,275 | |

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32.SUPPLEMENTARY INFORMATION (CONTINUED)

| | For the year ended 31 December 2018 | | | For the year ended 31 December 2017 | | |
|--|-------------------------------------|--------------------------|---------------|-------------------------------------|--------------------------|---------------|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total |
| UNDERWRITING COSTS AND EXPI | ENSES | | | | | |
| Gross claims paid | (389,327,810) | | (389,327,810) | (356,660,833) | | (356,660,833) |
| Retroceded share of claims paid | 24,638,382 | | 24,638,382 | 63,396,145 | | 63,396,145 |
| Net claims paid | (364,689,428) | | (364,689,428) | (293,264,688) | | (293,264,688) |
| Changes in outstanding claims, net | (77,969,866) | | (77,969,866) | (47,067,503) | | (47,067,503) |
| Changes in Incurred but not reported claims, net | 38,604,939 | | 38,604,939 | (78,782,026) | | (78,782,026) |
| Net claims incurred | (404,054,355) | | (404,054,355) | (419,114,217) | | (419,114,217) |
| Policy acquisition costs and profit commissions | (172,471,757) | | (172,471,757) | (146,126,103) | | (146,126,103) |
| Other underwriting expenses | (1,997,613) | | (1,997,613) | (4,710,034) | | (4,710,034) |
| TOTAL UNDERWRITING COSTS AND EXPENSES | (578,523,725) | | (578,523,725) | (569,950,354) | | (569,950,354) |
| NET UNDERWRITING INCOME | 51,559,748 | | 51,559,748 | 37,140,921 | | 37,140,921 |

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Notes to the Financial Statements For the year ended 31 December 2018

32. SUPPLEMENTARY INFORMATION (CONTINUED)

| | For the year ended 31 December 2018 | | | For the year ended 31 December 2017 | | | |
|--|-------------------------------------|-----------------------------|--------------|-------------------------------------|-----------------------------|--------------|--|
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| OTHER OPERATING (EXPENSES)/ I | NCOME | | | | | | |
| Special commission income from time deposits | 4,139,943 | 1,684,512 | 5,824,455 | 2,858,075 | 790,446 | 3,648,521 | |
| Realized gains / (losses) on investments held at fair value through income statement | 1,568,285 | (890,687) | 677,598 | 188,053 | 1,151,270 | 1,339,323 | |
| Unrealized (losses) / gains on investments held at fair value through income statement | (367,808) | 3,828,225 | 3,460,417 | 3,930,642 | 46,017,732 | 9,948,374 | |
| Special commission income from bonds and sukuk | | 2,873,709 | 2,873,709 | | 2,688,320 | 2,688,320 | |
| Dividend income | | 3,419,095 | 3,419,095 | | 4,636,677 | 4,636,677 | |
| Share of profit of associate | | 2,303,238 | 2,303,238 | | 165,962 | 165,962 | |
| Investment management expenses | (403,940) | (3,516,499) | (3,920,439) | (504,593) | (8,947,126) | (9,451,719) | |
| Net investment income | 4,936,480 | 9,701,593 | 14,638,073 | 6,472,177 | 46,503,281 | 52,975,458 | |
| Other income | | 904,851 | 904,851 | | | | |
| Reversal of / (allowance for) doubtful debts | 1,574,768 | | 1,574,768 | (333,440) | | (333,440) | |
| General and administrative expenses | (40,576,815) | (6,995,308) | (47,572,123) | (38,539,904) | (7,853,574) | (46,393,478) | |
| Board of directors' remunerations, meetings fees and expenses | | (2,180,757) | (2,180,757) | | (3,002,231) | (3,002,231) | |
| Foreign exchange translation losses | (3,783,835) | (48,009) | (3,831,844) | (1,096,952) | (38,113) | (1,135,065) | |
| Total income for the year | 13,710,346 | 1,382,370 | 15,092,716 | 3,642,802 | 35,609,363 | 39,252,165 | |
| Total income attributed to the reinsurance operations | (1,371,035) | | (1,371,035) | (364,280) | | (364,280) | |
| Total income for the year attributable to the shareholders | 12,339,311 | 1,382,370 | 13,721,681 | 3,278,522 | 35,609,363 | 38,887,885 | |
| Shareholders' absorption of deficit/ (Surplus transferred to Shareholders) | 12,339,311 | 1,382,370 | 13,721,681 | 3,278,520 | 35,609,365 | 38,887,885 | |

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32. SUPPLEMENTARY INFORMATION (CONTINUED)

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| | F | | | | | | |
|---|------------------------|-----------------------------|------------|-------------------------------------|-----------------------------|-------------|--|
| | For the year | ended 31 Dec | ember 2018 | For the year ended 31 December 2017 | | | |
| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total | |
| OTHER COMPREHENSIVE INCOME | | | | | | | |
| ITEMS THAT MAY BE CLASSIFIED | TO INCOME S | TATEMENT SU | BSEQUENTLY | | | | |
| Share of foreign currency translation reserve of an associate | | 3,036,196 | 3,036,196 | | (1,961,580) | (1,961,580) | |
| Total comprehensive income for the year | 12,339,311 | 4,418,566 | 16,757,877 | 3,278,520 | 33,647,785 | 36,926,305 | |
| Statement of cash flows | | •••••• | | | | | |
| | Deineuronee | Charabaldara' | | Doingurango | Charabaldara' | | |
| | Reinsurance | Shareholders' | Total | Reinsurance | Shareholders' | Total | |

| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total |
|---|---------------------------|-----------------------------|-------------|------------------------|-----------------------------|--------------|
| | For the year | ended 31 Dec | ember 2018 | For the yea | r ended 31 Dec | ember 2017 |
| OPERATING ACTIVITIES | | | | | | |
| Total income for the year | 13,710,346 | 1,382,370 | 15,092,716 | 364,280 | 38,887,885 | 39,252,165 |
| Adjustments to reconcile net income for the year to net cash from operating activities: | | •••••• | ••••••• | | •••••• | |
| Employees' end of service benefits | 1,567,038 | | 1,567,038 | 2,155,915 | | 2,155,915 |
| Depreciation of property and equipment | 1,288,227 | 873,530 | 2,161,757 | 2,744,532 | | 2,744,532 |
| Realized gains on investments held at fair value through income statement | (1,568,285) | 890,687 | (677,598) | (188,053) | (1,151,270) | (1,339,323) |
| Unrealized loss / (gains) on investments held at fair value through income statement | 367,808 | (3,828,225) | (3,460,417) | (3,930,642) | (46,017,732) | (49,948,374) |
| Share of profit of associate | | (2,303,238) | (2,303,238) | | (165,962) | (165,962) |
| Provision for doubtful receivable | (1,574,768) | | (1,574,768) | 333,440 | | 333,440 |
| Operating income / (loss) before changes in operating assets and liabilities | 13,790,366 | (2,984,876) | 10,805,490 | 1,479,472 | (8,447,079) | (6,967,607) |

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Notes to the Financial Statements For the year ended 31 December 2018

32. SUPPLEMENTARY INFORMATION (CONTINUED)

| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total |
|--|---------------------------|--------------------------|---------------|---------------------------|-----------------------------|---------------|
| | For the year | ended 31 Dec | cember 2018 | For the year | r ended 31 Dec | ember 2017 |
| CHANGES IN OPERATING ASSETS | and liabilit | IES: | | | | |
| Premiums receivable, gross | 160,422,319 | | 160,422,319 | (177,246,910) | | (177,246,910) |
| Accrued insurance premiums | (37,690,443) | | (37,690,443) | (109,747,852) | | (109,747,852) |
| Retroceded share of unearned premiums | 84,598,294 | | 84,598,294 | (113,921,087) | | (113,921,087) |
| Unearned premiums | (81,317,607) | | (81,317,607) | 155,009,512 | | 155,009,512 |
| Retroceded share of outstanding claims | (138,543,510) | | (138,543,510) | 34,882,994 | | 34,882,994 |
| Retroceded share of claims incurred but not reported | 46,013,296 | | 46,013,296 | (90,072,491) | | (90,072,491) |
| Deferred acquisition costs | 449,553 | | 449,553 | (18,640,011) | | (18,640,011) |
| Deferred excess of loss premiums | 2,868,169 | | 2,868,169 | 3,216,816 | | 3,216,816 |
| Prepaid expenses, deposits and other assets | (73,907,605) | (30,859,116) | (104,766,721) | (54,687,953) | (183,293) | (54,871,246) |
| Accounts payable | 3,279,446 | | 3,279,446 | (1,568,946) | | (1,568,946) |
| Retrocession balances payable | (206,865,265) | | (206,865,265) | 177,844,442 | | 177,844,442 |
| Accrued retroceded premiums | 7,948,442 | | 7,948,442 | 7,815,672 | | 7,815,672 |
| Outstanding claims | 216,513,371 | | 216,513,371 | 12,214,312 | | 12,214,312 |
| Claims incurred but not reported | (84,618,233) | | (84,618,233) | 168,824,714 | | 168,824,714 |
| Unearned commission income | (1,132,059) | | (1,132,059) | 6,694,054 | | 6,694,054 |
| Accrued expenses and other liabilities | 1,817,463 | (2,083,054) | (265,591) | 1,836,403 | 767,323 | 2,603,726 |
| | (86,374,003) | (35,927,046) | (122,301,049) | 3,933,141 | (7,863,049) | (3,929,908) |

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32. SUPPLEMENTARY INFORMATION (CONTINUED)

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| | Reinsurance operations | Shareholders' operations | Total | Reinsurance operations | Shareholders' operations | Total |
|---|------------------------|--------------------------|---------------|------------------------|-----------------------------|---------------|
| | For the year | ended 31 Dec | ember 2018 | For the yea | r ended 31 Dec | ember 2017 |
| Zakat and income tax paid | | (12,089,919) | (12,089,919) | | (15,731,478) | (15,731,478) |
| Employees' end of service benefits paid | (702,340) | | (702,340) | (384,682) | | (384,682) |
| Net cash used in operating activities | (87,076,343) | (48,016,965) | (135,093,308) | 3,548,459 | (23,594,527) | (20,046,068) |
| INVESTING ACTIVITIES | | | | | | |
| Time deposits | 33,856,124 | (196,235,246) | (162,379,122) | 9,548,475 | 112,456,507 | 122,004,982 |
| Accrued special commission income on time deposits | 460,361 | (1,668,007) | (1,207,646) | 201,282 | 2,187,992 | 2,389,274 |
| Accrued special commission income from bonds and sukuk | | 1,167,091 | 1,167,091 | | 312,744 | 312,744 |
| Purchase of property and equipment | (1,214,686) | | (1,214,686) | (767,737) | | (767,737) |
| Additions in investments held at fair value through income statement | (21,000,000) | (36,078,728) | (57,078,728) | (51,000,000) | (154,342,957) | (205,342,957) |
| Investment in associate | | | | | (93,750,000) | (93,750,000) |
| Proceeds from disposal of investments held at fair value through income statement | 72,416,163 | 301,294,002 | 373,710,165 | 42,250,000 | 167,339,479 | 209,589,479 |
| Statutory deposit | | (21,500,000) | (21,500,000) | | | |
| Net cash from / (used in) investing activities | 84,517,962 | 46,979,112 | 131,497,074 | 232,020 | 34,203,765 | 34,435,785 |
| FINANCING ACTIVITIES | | | | | | |
| Due to / from reinsurance / shareholders' operations* | 21,157,336 | (21,157,336) | | 6,821,928 | (6,821,928) | |
| Increase / (decrease) in Cash and Cash Equivalents | 18,598,955 | (22,195,189) | (3,596,234) | 10,602,407 | 3,787,310 | 14,389,717 |
| Cash and cash equivalents at the beginning of the year | 53,494,191 | 31,737,579 | 85,231,770 | 42,891,784 | 27,950,269 | 70,842,053 |
| Cash and cash equivalents at The end of the year | 72,093,146 | 9,542,390 | 81,635,536 | 53,494,191 | 31,737,579 | 85,231,770 |

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* These items are not included in the statement of financial position and the statement of cash flows.

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Notes to the Financial Statements For the year ended 31 December 2018

33. COMPARATIVE FIGURES

Certain figures for the prior year have been reclassified to conform to the presentation made in the current year, however the impact of such reclassifications was not material to the overall presentation of the financial statements.

34. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements have been approved by the Board of Directors on 23 Rajab 1440H corresponding to 30 March 2019.

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